

URBAN/MUNICIPAL

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1993

AGENDAS / MINUTES OF THE
PARKS AND RECREATION
COMMITTEE

October 19, 1993-

URBAN/MUNICIPAL

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1993 October 14

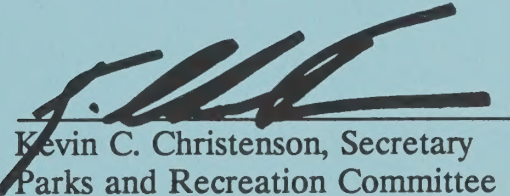
NOTICE OF MEETING

PARKS AND RECREATION COMMITTEE

**Tuesday, 1993 October 19
9:30 o'clock a.m.
Room 233, City Hall**

URBAN M...
OCT 1993
GOVERNMENT DOCUMENTS

THE URBAN MUNICIPAL COLLECTION
2ND FLOOR
HAMILTON PUBLIC LIBRARY


Kevin C. Christenson, Secretary
Parks and Recreation Committee

AGENDA

1. **DELEGATIONS** (9:30 o'clock a.m.)
 - (a) Wall of Fame Committee
Ivor Wynne Stadium
Ms. Carol Rose
 - (b) Illegal Dumping
Mr. John Struger, Hamilton Naturalist's Club
2. **CONSENT AGENDA**
3. **GOLF ADVISORY SUB-COMMITTEE**
 - (a) Golf Courses - Revenues and Expenditures
Alderman T. Anderson
 - (b) Chedoke Golf Course Operations (no copy)
Mr. S. Dorman, President, Men's Section
Ms. J. Cosentino, President, Ladies' Section

4. **DIRECTOR OF CULTURE AND RECREATION/DIRECTOR OF PROPERTY**

Rink and Outdoor Pool Facility Analysis Study

5. **DIRECTOR OF PUBLIC WORKS**

(a) Extension of Contract - (No Copy)
Planting at Harbourfront and Pier 4 Parks

(b) Delta Park Fountain

6. **DIRECTOR OF CULTURE AND RECREATION**

(a) Participation in the Children's International Winter Games

(b) Hosting the Children's International Summer Games

(c) Canadian Junior Golf Championships - Chedoke Civic Golf Course

7. **OTHER BUSINESS**

8. **ADJOURNMENT**

OUTSTANDING ITEMS
PARKS AND RECREATION COMMITTEE

Item No.	Item	Original Date	Action	Status
1.	Location of Dr. Victor Cecilioni Memorial	1992 December 1	Alderman T. Cooke	Report Back
2.	Minor Hockey Insurance	1993 March 23	Director of Culture and Recreation	Report Back
3.	Hamilton East Kiwanis Boys' and Girls' Club	1993 March 23	Director of Culture and Recreation	Report Back
4.	Hamilton Mountain Y.M.C.A. Proposal	1993 March 23	C.A.O.	Report Back
5.	Head-of-the-Lake Historical Society - Gore Park Fountain	1993 May 18	Director of Public Works	Report Back
6.	Mohawk Sports Park - Future Use of the Park	1993 May 18	Director of Public Works	Report Back
7.	Reservoir Park	1993 July 20	Director of Public Works	Report Back
8.	Veevers Property	1993 August 24	Director of Property	
9.	Twin Pad Arena - Operations/Management Options	1993 September 21	Director of Culture and Recreation	Report Back

Kevin C. Christenson, Secretary
1993 October 19

THE CATS' CLAWS

Tiger-Cats Fan Club
3 Mill Street
Stoney Creek, ON
L8G 3R4

1(a)

INFORMATION SHEET

IN THE FALL OF 1992 A CONCEPT WAS PRESENTED TO PARKS AND REC. AT HAMILTON CITY HALL TO ERECT A TIGER CAT WALL OF FAME AT IVOR WYNNE. IT RECIEVED 100% SUPPORT AND WE WERE TOLD TO COME BACK WHEN WE HAD THE FINAL PLANS AND THE FINANCING. WE ARE HAPPY TO ANNOUNCE WE HAVE REACHED THAT POINT AND WILL BE PRESENTING THE FINAL PLANS TO PARKS AND REC. FOR APPROVAL ON OCTOBER 19,1993.

THE AREA TO BE USED WILL BE FACING ONTO CANNON STREET IN FRONT OF BRIAN TIMMONS STADIUM. THE ORIGINAL PLANS WERE VERY SIMPLE BUT DAVE COWAN PRESENTED US WITH A VERY EXCITING IDEA A WALK OF FAME, THIS IS A MUCH LARGER PROJECT THAN ORIGINALLY PLANNED BUT ONE WE FEEL IS WORTH THE EXTRA EFFORT. THIS WILL BE DONE IN THREE STAGES, STAGE ONE IS A CIRCULAR WAGON WHEEL AT THE FORFRONT OF THE PICTURE THIS WILL BE MADE OF STEEL AND WILL HAVE 16x20 BRONZE PLAQUES MOUNTED ON THE WALLS. THE PLAYERS NAME YEARS PLAYED FOR THE TIGER CATS AND ANY AWARDS THEY MAY HAVE WON, THERE WILL BE A COLLAGE OF PICTURES SPANNING THEIR CAREER. THIS WILL BE PLACED BETWEEN PLEXI GLASS AND BOLTED TO THE WALLS. THERE WILL ALSO BE A SIGN PLAZA FOR UPCOMING EVENTS AND A RUNNING SIGN, ADVERTISING WILL BE SOLD AND THE PROCEEDS WILL ENSURE THE CONTINUATION OF THE WALK OF FAME AS WELL AS COVERING MAINTANCE COSTS. THESE FUNDS WILL BE HELD BY THE CITY OF HAMILTON IN TRUST FOR THE WALK OF FAME.

THE CATS' CLAWS

Tiger-Cats Fan Club
3 Mill Street
Stoney Creek, ON
L8G 3R4

THE AGENDA SET UP BY THE SELECTION COMMITTEE FOR PICKING THE PLAYERS TO BE INDUCTED IS ONE PLAYER PER DECADE STARTING WITH 1950 AND ONE PLAYER PRE 1950. WE HOPE THIS PROVIDES SOMETHING FOR EVERYONE. THE FANS WILL BE THE ONES WHO DECIDE WHO THEY WOULD LIKE TO SEE INDUCTED. FOR THE PAST YEAR WE HAVE HAD FANS FILLING OUT BALLOTS WITH THEIR FAVORITE PLAYERS THIS WILL NOW SWING INTO HIGH GEAR TO ALLOW ALL FANS TO PARTICIPATE. THIS WALK OF FAME BELONGS TO THE FANS OF HAMILTON THEREFORE IT SHOULD BE THEIR CHOICE AND NOT SOME COMMITTEE DECIDING FOR THEM WHO SHOULD BE INDUCTED.

WE ARE VERY EXCITED ABOUT THIS PROJECT AND IT IS ENTIRELY FAN DRIVEN. THERE WILL BE NO COST TO THE CITY OF HAMILTON IT WILL BE PAID FOR BY THE FANS AND SPONSERS.

WE FEEL THIS SEND A VERY STRONG MESSAGE TO EVERYONE THAT FAN SUPPORT IS ALIVE AND WELL IN HAMILTON.

ON OCTOBER 22, 1993 WE ARE HOLDING A DANCE AT OAKWOOD PLACE AT THIS TIME THE INDUCTEES WILL BE ANNOUNCED AND WE WILL TRY TO HAVE AS MANY OF THEM THERE AS POSSIBLE. ANY MEDIA THAT WOULD LIKE TO COVER THIS ARE MORE THAN WELCOME TO COME AND JOIN US.

THE CATS' CLAWS

Tiger-Cats Fan Club
3 Mill Street
Stoney Creek, ON
L8G 3R4

PLANNING COMMITTEE

DAVE COWAN STADIUM MANAGER
ALDERMAN TOM JACKSON
GREG IRVINE CORPORATE SECTOR
BERNIE ROUFF ALUMNIST
CAROL ROSE PRESIDENT CATS CLAWS
MIKE GRUBER VICE PRESIDENT CATS CLAWS
LINDA WESTFALL RECORDING SECRETARY

+++++

SELECTION COMMITTEE

BOB BRATTINA CHML
JEFF DICKENS SPECTATOR SPORTS
CAROL ROSE
MIKE GRUBER
LINDA WESTFALL



THE CATS' CLAWS

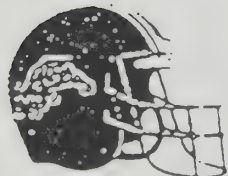
Tiger-Cats Fan Club, 3 Mill Street, Stoney Creek, ON
L8G 3R4



We would like your opinion, as a Tiger-Cats' fan, on who you would like to see on your "Walk of Fame" at Ivor Wynne Stadium, this year. We would like to induct six players and we want your input. One player will be selected from each decade since 1950, and one from the amateur era prior to 1950. We hope to have someone for everyone ... **AND YOUR OPINION IS IMPORTANT !**

(Please PRINT)

	First Choice	Second Choice	Third Choice
Pre-1950s:	_____	_____	_____
1950s:	_____	_____	_____
1960s:	_____	_____	_____
1970s:	_____	_____	_____
1980s:	_____	_____	_____
1990s:	_____	_____	_____



THE CATS' CLAWS

Tiger-Cats Fan Club, 3 Mill Street, Stoney Creek, ON
L8G 3R4



We would like your opinion, as a Tiger-Cats' fan, on who you would like to see on your "Walk of Fame" at Ivor Wynne Stadium, this year. We would like to induct six players and we want your input. One player will be selected from each decade since 1950, and one from the amateur era prior to 1950. We hope to have someone for everyone ... **AND YOUR OPINION IS IMPORTANT !**

(Please PRINT)

	First Choice	Second Choice	Third Choice
Pre-1950s:	_____	_____	_____
1950s:	_____	_____	_____
1960s:	_____	_____	_____
1970s:	_____	_____	_____
1980s:	_____	_____	_____
1990s:	_____	_____	_____

(Display Area)
SEATING AREAS

CONCRETE SEAT

BRANDS
(SPECIAL EVENTS
FLAGS & OTHER
280)

SIGN
PLAZA

MAIN SIGN

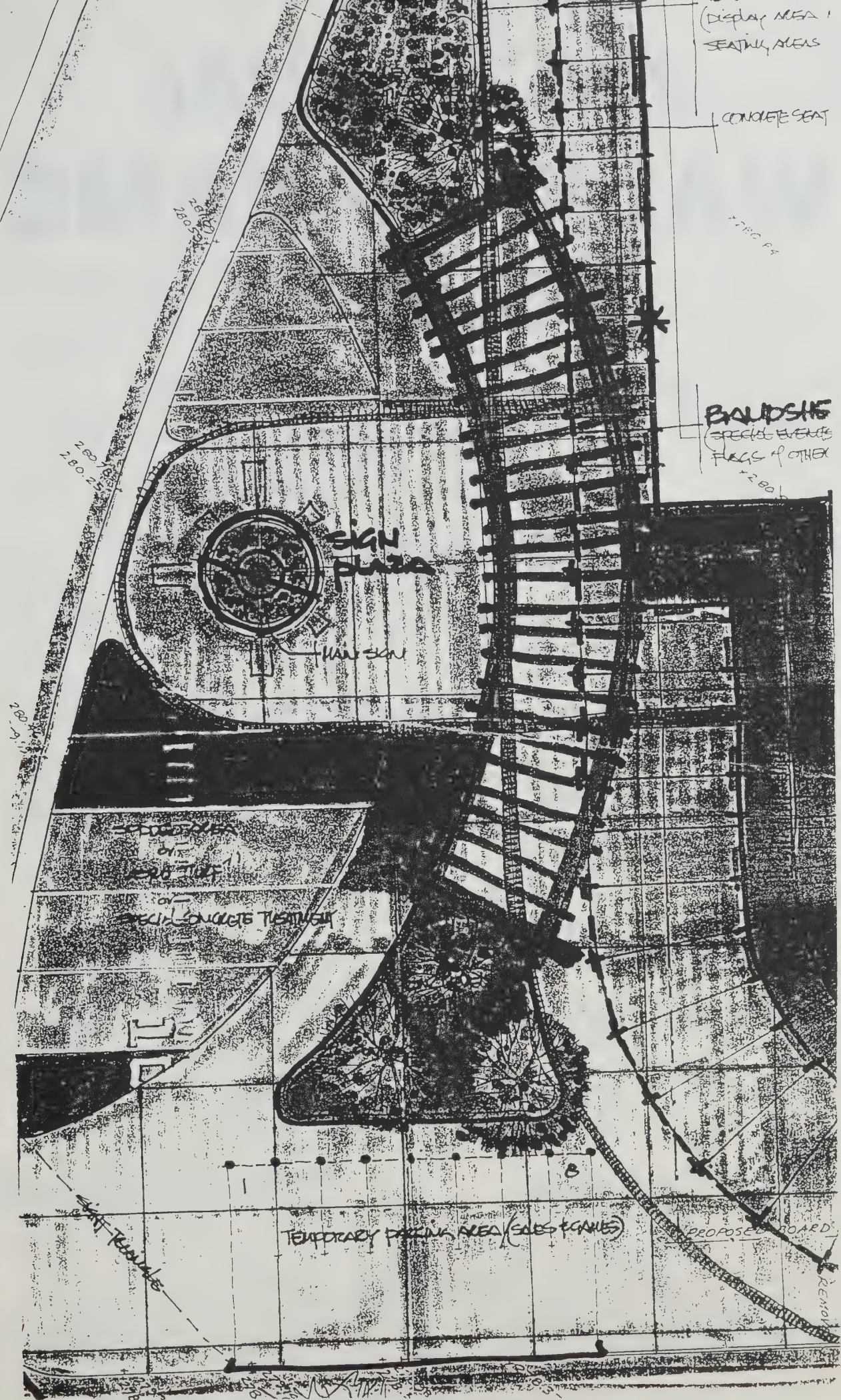
SCULPTURE
OF
TEMPORARY
OR
PERMANENT
CONCRETE TUBES

TEMPORARY PARKING AREA (SLOPE & CURVES)

PROPOSED ROAD

REMOVE

STREET LIGHTS



2nd. ANNUAL WALK OF FAME Dance

**Friday, October 22, 1993
8:00 pm
OAKWOOD PLACE
KRYSTALITE ROOM
(Barton & Ottawa)**

*All proceeds to the
Tiger Cat Walk of Fame*

*Disc Jockey
Door Prizes*

*Buffet
Draws*

Casual - NO Jeans

\$25.00 Couple

\$15.00 Single

For Tickets Call:

Carol - 664-6117 or Pat - 383-0806

1(b)

RECEIVED

CITY CLERKS

Julio

At its meeting on September 22, 1992 the Parks and Recreation Committee heard a presentation by John Struger from the Hamilton Naturalist Club dealing with the illegal dumping issue at Buttermilk Falls. As a result of this presentation staff was directed to:

SCHEDULE B

Illegal Dumping Workshop - June 1, 1993 Attendee List

Doug Wallace, Amity Goodwill Industries

Ralph Hackett, Hamilton Central Lions Club

Paddy Chitty, Keep Hamilton Clean Citizen's Committee

John Norris, Mountainview Residents of Hamilton Inc.

Ron Barker, Third Sector

Don McLean, Friends of Redhill Valley

Stan Hoffman, City of Stoney Creek

Paul Piett, Hamilton Region Conservation Authority

Ross Tristani, Hamilton-Wentworth Roman Catholic Separate School Board

Lynda Kuhn, Philips Environmental

Paul Beneteau, Bruce Trail Association

John Struger, Hamilton Naturalist's Club

Alderman Dave Wilson, City of Hamilton

Harry Reinhold, former Superintendent of Streets & Sanitation

Public Works staff

CONSENT AGENDA

**Parks and Recreation Committee
Tuesday, 1993 October 19
9:30 o'clock a.m.
Room 233, City Hall**

AGENDA

URBAN M

OCT 1993

GOVERNMENT DOCUMENTS

A. ADOPTION OF THE MINUTES

Minutes of the Meeting held 1993 September 21

B. DIRECTOR OF CULTURE AND RECREATION/TREASURER

Fly the Flag for Canada Committee Account

C. DIRECTOR OF PUBLIC WORKS

Land Exchange between Mount Hamilton Cemetery and Turner Park

D. DIRECTOR OF CULTURE AND RECREATION

- i. Community Organization's Relationship with the City of Hamilton - Department of Culture and Recreation
- ii. 2001 Canada Summer Games - Bid Package
- iii. Molson Restaurant Three-Pitch League - Use of Globe Park, 1993 September 26

E. HAMILTON HISTORICAL BOARD

- i. Archaeology Grant Application - Dundurn Castle
- ii. Deaccession Various Artifacts - The Hamilton Military Museum
- iii. Deaccession Enfield Rifle - The Hamilton Military Museum

F. SECRETARY, PARKS AND RECREATION COMMITTEE

Information Reports

2(A)

The Parks and Recreation Committee met.

Present: Alderman T. Jackson, Chairperson
Alderman G. Copps, Vice-Chairperson
Mayor R. M. Morrow
Alderman T. Cooke
Alderman Wm. M. McCulloch
Alderman B. Morelli
Alderman D. Agostino
Alderman T. Anderson
Alderman D. Ross

Also present: Alderman F. Eisenberger
Mr. B. Sugden, Director of Culture and Recreation
Mr. D. W. Vyce, Director of Property
Mr. B. Chrystian, Public Works Department
Mr. K. C. Christenson, Secretary

1. DELEGATION

Ravine Property - Quigley Road, Ms. D. Raycroft

The Committee was in receipt of correspondence dated 1993 August 28 from Alderman Dominic Agostino respecting the above-noted subject.

At the request of Alderman Agostino, the Committee agreed that the item be deleted from the agenda.

2. ADOPTION OF THE MINUTES

The minutes of the meeting held 1993 August 24 were adopted as circulated.

3. ALDERMAN F. EISENBERGER

St. Agnes School Park Development

The Committee was in receipt of correspondence dated 1993 September 9 from Alderman Fred Eisenberger respecting the above-noted subject.

Alderman Eisenberger spoke to the issue of school board property being used for park purposes.

Following discussion, the Committee approved the following recommendation:

That staff be directed to negotiate with the Board of Education for the City of Hamilton for the use/ownership of a portion of land from St. Agnes School to be used for parks purposes.

4. DIRECTOR OF PUBLIC WORKS

Emergency Remedial Work - Powell Park

The Committee was in receipt of a report dated 1993 September 13 from the Director of Public Works respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That the Director of Public Works be authorized to undertake remedial works in Powell Park at a cost of \$13,000. utilizing the 5% Park Dedication Fund (CH00201).
- (b) That the 1994 Park Development and Redevelopment Program Capital Budget funding request for Powell Park be reduced by \$13,000.

5. DIRECTOR OF CULTURE AND RECREATION

Inch Park Minor Baseball Association Fundraiser Dance

The Committee was in receipt of a report dated 1993 September 10 from the Director of Culture and Recreation respecting the above-noted subject.

That approval be given of the action taken by the Director of Culture and Recreation to allow the Inch Park Minor Baseball Association to sell liquor at a fundraising dance to take place at Inch Park Arena on 1993 September 18, subject to the following terms and conditions:

- (a) That proof of \$2 million Comprehensive General Liability Insurance for Property Damage and Bodily Injury, including proof of liquor liability, naming the City as additional insured, be provided.
- (b) That the applicant meet all requirements of the Liquor Licence Board of Ontario for issuance of a Special Occasion Permit.
- (c) That the applicant assume responsibility for all labour-related costs as a result of this event.
- (d) That the appropriate financial statement be submitted following this event.

6. DIRECTOR OF PROPERTY

- (a) **Land Exchange, Offer to Purchase, Option to Purchase
Upper Wentworth Street, Part 1 and Part 2, Plant 62R-12714
by Benemar Construction Inc.**

The Committee was in receipt of a report dated 1993 September 13 from the Director of Property respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That an Offer to Purchase, duly executed by Benemar Construction Inc. (Mark DeBenedictis, President) on 1993 August 31, and scheduled for closing on or before 1993 December 7, for the purchase of lands situated in the City of Hamilton, in the Regional Municipality of Hamilton-Wentworth, being composed of part of Lot 9, Concession 1, formerly in the Geographic Township of Glanford, being an irregular shaped vacant parcel of land, having a frontage of 4.433 metres (14.53 feet) more or less, along the northerly limit of Vineberg Drive and containing an area of 0.0069 hectare (0.017 acre) more or less, and designated as Part 2 on Registered Plan 62R-12714, be approved and completed and the funds derived from this sale of \$752. be credited to the following accounts: \$2. to Account No. CH4X501 00201 (Sale - Reserve for Parkland) and \$750. to Account No. CH59050 30001 (Recovery-External, Real Estate Administration).
- (b) That this Offer to Purchase be subject to the City of Hamilton accepting an Option to Purchase, executed by Benemar Construction Inc. (Mark DeBenedictis, President), for the purchase of Part 1, 62R-12714, by the City. The said Option to Purchase and this Offer to Purchase are to be accepted by City Council concurrently, and both properties are to be finalized contemporaneously with each other.
- (c) That the closing of this transfer to Benemar Construction Inc. (Mark DeBenedictis, President) be conditional upon the transfer to the City by Benemar Construction Inc. provided for in the Option to Purchase referred to in sub-section (e).

- (d) That a cash deposit in the amount of \$77. be held by the City Treasurer pending City Council approval.
 - (e) That an Option to Purchase, duly executed by Benemar Construction Inc. (Mark DeBenedictis, President), on 1993 August 31, and scheduled for closing on 1993 December 7, for the sale of lands situated in the City of Hamilton, in the Regional Municipality of Hamilton-Wentworth, being composed of part of Block 1, Registered Plan 62M-721 (known as the Gardens of Rymal - Phase 2), being an irregular shaped vacant parcel of land, comprising of an area of 0.0069 hectare (0.017 acre) more or less, and designated as Part 1 on Registered Plan 62R-12714, be approved and completed and the purchase price of \$2. be charged to Account No. CH5X306 00201 (Purchase - Reserve for Parkland).
 - (f) That this Option to Purchase be subject to the City of Hamilton accepting an Offer to Purchase, executed by Benemar Construction Inc. (Mark DeBenedictis, President), for the purchase of Part 2, 62R-12714 by Benemar Construction Inc. The said Offer to Purchase and this Option to Purchase are to be accepted by City Council concurrently, and both properties are to be finalized contemporaneously with each other.
 - (g) That the closing of this transfer to the City be conditional upon the transfer to Benemar Construction Inc. provided for in the Offer to Purchase referred to in sub-section (a).
 - (h) That the Mayor and City Clerk be authorized and directed to execute the necessary documents in a form satisfactory to the City Solicitor.
- (b) **Crossing Agreement - TransCanada Pipelines Limited, Olympic Park Part Lot 55, Concession 2, City of Hamilton**

The Committee was in receipt of a report dated 1993 September 7 from the Director of Property respecting the above-noted subject.

The Committee approved the following recommendation:

That the Mayor and City Clerk be authorized and directed to execute a Crossing Agreement with TransCanada PipeLines Limited, in a form satisfactory to the City Solicitor, for the lands situated in the City of Hamilton, being part of Lot 55, Concession 2, to provide driveway access to a proposed parking lot located east of Scenic Drive.

7. HAMILTON HISTORICAL BOARD

Stewart Memorial Church

The Committee was in receipt of a report dated 1993 September 14 from the Acting Secretary, Hamilton Historical Board respecting Stewart Memorial Church, 114 John Street North, Commemorative Plaque.

The Committee approved the following recommendation:

That approval be given to the wording of a commemorative plaque as outlined in Appendix "A" attached hereto for Stewart Memorial Church (formerly St. Paul's African Methodist Episcopal Church).

8. ARTS ADVISORY SUB-COMMITTEE**1993 Hamilton Arts Award - Jude Johnson**

The Committee was in receipt of a report dated 1993 September 8 respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That Jude Johnson be approved as the 1993 recipient of the Hamilton Arts Award, and;
- (b) That the annual Hamilton Arts Award grant in the amount of \$500. be awarded to Ms. Johnson at the Proclamation Day Ceremonies for Arts Awareness Month on Wednesday, 1993 September 29. Funds for this award are provided in Account No. CH5A100 20020 - Hamilton Arts Award.

9. SECRETARY, PARKS AND RECREATION COMMITTEE

The Committee was in receipt of a report dated 1993 September 15 from the Secretary, Parks and Recreation Committee respecting Information Reports.

The Committee approved the following recommendation:

That the following listed information reports that were previously distributed to the Parks and Recreation Committee, be received.

1993 August 18	Charlene J. Touzel Acting Secretary Hamilton Historical	Hamilton Historical Board Minutes - 1993 July 13	1993 August 26
1993 August 18	Toby Yull Interior Design, 497 Maple Avenue Hamilton, Ontario	Park - Ottawa Street	1993 Sept. 7
1993 September 8	Susan K. Reeder, Secretary Arts Advisory Sub-Committee	Public Art Commission	1993 Sept. 9
1993 September 8	Joe Pavelka Chief Administrative Officer	Swimming at Pier-4 Park	1993 Sept. 13

10. OTHER BUSINESS(a) **CN Railway Station**

Alderman Ross raised the issue of the vacant Canadian National Railway Station on James Street North and suggested that a possible use for this facility was that of a Seniors Recreation Centre for the lower City area. Alderman Cooke indicated that the CN Station was encompassed within the area to be studied through the West Harbourfront Development Steering Committee.

Following further discussion, the Committee approved the following recommendation:

That City Council reconfirm its intent of including the potential future use of the James Street North, Canadian National Railway Station, in consultation with Canadian National Railways, within the context of the West Harbourfront Development Steering Committee's Terms of Reference.

(b) **Sackville Hill Seniors' Centre**

Alderman Ross indicated that he had recently visited the Sackville Hill Seniors' Centre and noted what appeared to be an excess of City staff at the facility. He suggested that the "seniors" should take over the responsibilities of the day to day operation of the facility and that staff should be cut back. Mr. Sugden indicated that many of the positions are part-time and that presently vacant positions are not being filled. He added that a full review of the facility operation would be provided to the Parks and Recreation Committee following the first year of operation.

(c) **Twin Pad Arena**

Alderman Ross indicated that the Twin Pad Arena was now well under construction. He stated that he would like to see the facility run at a break-even level and suggested the possibility of having outside people run the operation.

Following further discussion, the Committee directed that the Director of Culture and Recreation prepare a report on the operations/management options for the Twin Pad Arena to be presented prior to the facilities budget proposal.

11. **ADJOURNMENT**

There being no further business, the meeting then adjourned.

Taken as read and approved,

Kevin C. Christenson
Secretary

ALDERMAN T. JACKSON, CHAIRPERSON
PARKS AND RECREATION COMMITTEE

1993 September 21

2(B)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 September 29

REPORT TO: Mr. Kevin C. Christenson, Secretary
Parks and Recreation Committee


FROM: Mr. Bob Sugden
Director of Culture and Recreation

Mr. Allan Ross
Treasurer

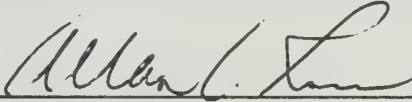
SUBJECT: Fly the Flag for Canada Committee Account

RECOMMENDATION:

- i) That permission be granted to the Director of Culture and Recreation to purchase a large banner with the remaining monies for Fly the Flag for Canada Committee.
- ii) That permission be granted to the Treasurer to close the Fly the Flag account.



Bob Sugden, Director
Culture and Recreation



Allan Ross, Treasurer
Treasury

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Expenditure of \$996.44 from account CH48091-74192.

BACKGROUND:

The surplus amount is left over from a past Canada Day grant. The grant was received for promotions by the Fly the Flag for Canada Day Committee.

The committee wishes the remaining monies to spent on a large banner with printing "Fly the Flag for Canada".

This banner would be made to fit across Main Street for future use for promotional purposes.

With this expenditure, the Treasurer can finalize the post grant expenditure within the terms of the grant application and close the account.

c.c. S. Chandrashekar, Supervisor of Accounting
Treasury Department

2(c)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 6

REPORT TO: Mr. Kevin C. Christenson, Secretary
Parks and Recreation Committee

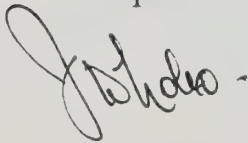
FROM: Mr. D. Lobo
Director of Public Works

SUBJECT: Land Exchange between Mount Hamilton
Cemetery and Turner Park

RECEIVED

RECOMMENDATION:

- a) That the City Solicitor be directed to prepare a by-law authorizing an exchange of lands between Mount Hamilton Cemetery and Turner Park as detailed on the attached Schedule 'A', for execution by City Council.
- b) That a notice of by-law and details of the land exchange be forwarded to the Ministry of Consumer and Commercial Relations, Cemeteries Division, upon execution.



D. Lobo, Director
Public Works Department

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

From a financial perspective, the costs associated with completing the proposed land exchange are nominal and would be funded from the existing approved development funding for Turner Park.

From a legal perspective, Bill 31 "The Cemeteries Act Revised", authorizes City Council to pass a by-law authorizing the transfer of cemetery lands. The City Solicitor and Property Department will be required to prepare the necessary by-law for execution by City Council.

BACKGROUND:

The surplus amount is left over from a past Canada Day grant. The grant was received for promotions by the Fly the Flag for Canada Day Committee.

The committee wishes the remaining monies to spent on a large banner with printing "Fly the Flag for Canada".

This banner would be made to fit across Main Street for future use for promotional purposes.

With this expenditure, the Treasurer can finalize the post grant expenditure within the terms of the grant application and close the account.

c.c. S. Chandrashekar, Supervisor of Accounting
Treasury Department

2(c)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 6

REPORT TO: Mr. Kevin C. Christenson, Secretary
Parks and Recreation Committee

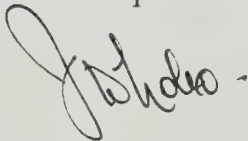
FROM: Mr. D. Lobo
Director of Public Works

SUBJECT: Land Exchange between Mount Hamilton
Cemetery and Turner Park

RECEIVED

RECOMMENDATION:

- a) That the City Solicitor be directed to prepare a by-law authorizing an exchange of lands between Mount Hamilton Cemetery and Turner Park as detailed on the attached Schedule 'A', for execution by City Council.
- b) That a notice of by-law and details of the land exchange be forwarded to the Ministry of Consumer and Commercial Relations, Cemeteries Division, upon execution.



D. Lobo, Director
Public Works Department

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

From a financial perspective, the costs associated with completing the proposed land exchange are nominal and would be funded from the existing approved development funding for Turner Park.

From a legal perspective, Bill 31 "The Cemeteries Act Revised", authorizes City Council to pass a by-law authorizing the transfer of cemetery lands. The City Solicitor and Property Department will be required to prepare the necessary by-law for execution by City Council.

There are no staffing implications.

BACKGROUND:

At its meetings held on March 31, 1992 and March 9, 1993, City Council approved development plans for the phased implementation of baseball facilities at Turner Park. A funding strategy to complete the development of the park will be represented in the 1994 - 2004 Capital Budget forecast for the consideration of City Council.

A necessary step to permit the development of the park in accordance with the approved concept plan is an exchange of lands between the Mount Hamilton Cemetery and the Turner Park. The lands proposed for exchange are essentially equal in size and are detailed on the attached Schedule 'A'. The requirement for an exchange has been reviewed and well received with the City's Cemeteries Division and the Township of Glanbrook.

Approval of the land exchange would result in a modest reconfiguration of the parkland and cemetery boundary with no loss of area or serviceability to the cemetery and will improve the Turner Park configuration to allow an additional baseball diamond.

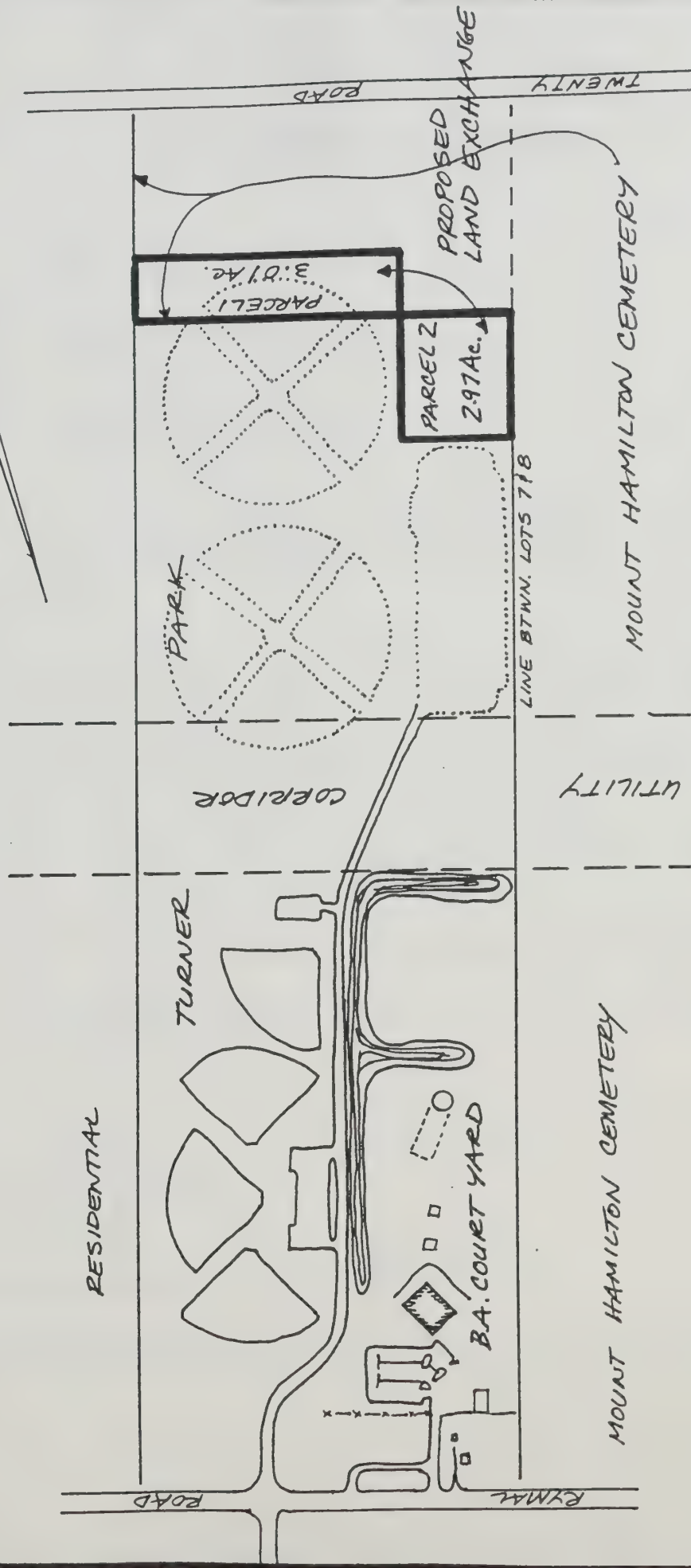
Bill 31 "The Cemeteries Act Revised" permits the municipality to pass a by-law which authorizes the exchange of lands. Passing of a by-law and notification of such to the Ministry of Consumer and Commercial Relations, Cemeteries Division will fulfil our obligations to the province with respect to the cemeteries act and the transfer of cemetery lands.

CFE/ps
attachment - Schedule 'A'

- c.c. Mr. Joe Pavelka, Chief Administrative Officer
- P. Noé Johnson, City Solicitor
- Mr. D. W. Vyce, Director of Property
- Mr. R. Zbucki, Manager of Cemeteries

TURNER PARK

PROPOSED LAND EXCHANGE



NOTE:

PARCEL 1 LANDS TO BECOME TURNER PARK 3.01 AC.

PARCEL 2 LANDS TO BECOME MOUNT HAMILTON CEMETERY 2.97 AC.

2(0xi)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 13

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Robert Sugden, Director
Culture and Recreation Department

SUBJECT: Community Organization's Relationship With The City
Of Hamilton - Department Of Culture And Recreation

RECOMMENDATION:

- (a) That community groups who receive City support and/or subsidy for facilities, programs, and services, provide to the City of Hamilton, through the Culture and Recreation Department, all financial records, registration lists, membership lists, operating policies and procedures, guidelines or by-laws and any other information pertaining to public activities at the request of the Director.
- (b) That failure of the community group to comply with the above condition will result in:
 - i) The withdrawal of support and/or subsidy for these activities.
 - ii) The community group, in its current structure, will forfeit the recognition of the City of Hamilton.



Robert Sugden, Director
Culture & Recreation

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Law Department staff have been consulted and endorse the recommendations.

1993, October 5

Mr. Kevin C. Christenson, Secretary
Parks and Recreation Committee

BACKGROUND:

Considerable financial assistance is afforded to various Community based organizations in the form of direct payments or subsidization by the Department.

Department staff have experienced varying degrees of public scepticism concerning some community-based operations, particularly with respect to financial procedures.

The general public, at large who are paying considerable dollars to organizations who provide a range of recreational and social programs or services have no avenue to question practices and express concerns.

Currently, Department staff have no formal authority to request financial records from community groups, therefore have little means to investigate and provide assistance to those citizens voicing concerns.

By approving the above recommendations, Department staff will have the authority to approach organizations, assist in resolving problems and intervene if appropriate.

/jt

2(DXii)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 4

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Bob Sugden, Director
Culture and Recreation Department

SUBJECT: 2001 Canada Summer Games - Bid Package

RECOMMENDATION:

That the bid package for the 2001 Canada Summer Games be referred to the Hamilton Sport Council for their review and recommendations to the Parks and Recreation Committee.



Bob Sugden, Director

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

None at this time.

BACKGROUND:

The current bid process requires a detailed submission and commitment of funds and facilities by 1996. Although there may be revisions to the sport and facility section, and the funding from government, it will take a period of two years to prepare the documents assuring facilities and services.

The "Bid Committee" will be required in 1996 representing the broad scope of experts and influencers in our City. The host society would be in place following a successful bid.

The referral to the Sport Council is the first phase of feasibility study, site evaluation, budget readiness and community support reports. The importance of understanding the full requirements behind a bid process cannot be emphasized enough.

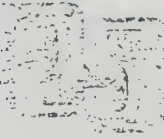
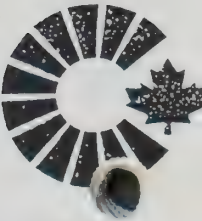
RS/bs
Attachment

Canada Games
Council

Unity Through Sport

Conseil des jeux
du Canada

L'unité par le sport



Canada Jeux du
Games Canada

1967 1992

1997 CANADA SUMMER GAMES BID PROCEDURES AND REQUIREMENTS

*"We came together as rivals,
But now we have a pervading feeling of being Canadians.
We are one family."*

Governor General Roland Michener, closing the 1971 Canada Winter Games

Published by the Canada Games Council
November, 1992

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I INTRODUCTION TO THE GAMES

The thought of staging the Canada Games first arose in 1924, at a meeting in Winnipeg of the Amateur Athletic Union of Canada. For more than 40 years it remained a frequent subject of discussion. Finally, in 1966 in Quebec City, the governments of Canada and Quebec gave their joint approval to a proposal to hold the first Games the following year.

A small voluntary committee of businessmen and educators was established. Planning and organization were hurriedly begun. The event was designed to coincide with Canada's 1967 Centennial celebrations.

The first Winter Games were an outstanding success. Despite monumental problems of planning, financing, logistics, and eventually abnormal snow and cold -- minus 37° C for the opening ceremonies -- a makeshift torch was set alight.

These words, spoken by Marilyn Malenfant, a young competitor in the Games, from the steps of Quebec's National Assembly, exemplify the Games spirit:

"I seek fear, to master it;
Weariness, to test my mettle;
Hardship, to conquer it;
Glory, to share it with my brothers;
And I shall compete loyally."

Since then, at two year intervals, twelve more ceremonial torches have been ignited to signal the start of successive Canada Games. Each province has hosted the Games at least once, with several having hosted twice already.

An estimated 34,000 young Canadians have participated in the Games. Another 140,000 have engaged in try-outs and qualifying events. Many millions of Canadians have watched the Games either first-hand or on television.

Close to 40 different sports have shared the spotlight in Summer or Winter Games. Each one has grown in popularity by having been on the sports calendar.

Unfortunately, lack of time, space, funding and other considerations has prevented many more sports from participating in the Games as often as they might wish.

From a modest initial investment of approximately \$800,000 in public funds in 1967, the Games have grown in size, scope, complexity and cost. The 1989 Games in Saskatoon, required the spending of over \$15 million by three levels of government and a further \$6 million in private funding. This was in addition to the contributions of the participating provinces and territories in training and outfitting their athletes, which accounted for an estimated \$5 million overall.

Cumulatively, over \$180 million has been invested in the Canada Games since their inception, about half of it in capital projects. From track and field complexes to ski hills, soccer pitches to swimming pools, a legacy of sports facilities has been built up in 12 medium-sized communities across Canada. These facilities have provided a springboard for growth in sports excellence and fitness, as well as for the training of coaches, technical officials, and sport administrators.

Perhaps just as important, has been the human legacy bequeathed to these scattered Canadian cities and towns. Communities such as Thunder Bay, Chicoutimi-Jonquière, Saint John and Saskatoon have recruited thousands of willing volunteers to share the host role. With experience gained from the Games, they have gone on to assume other important commitments in their communities. They have left a record of giving and sharing which no amount of brick or mortar or money can match.

The character of the Games has changed little over the years, although the 1990s will see an increased importance on sport development. National and provincial sport organizations will increase their emphasis on building a comprehensive Canadian sport system, and host communities will be challenged with creating facilities and programs that will serve sport needs long after the Games have left. This challenge begins with the Canada Games bid process.

The bid process, and eventually the organizing and staging of the Canada Games, involves many people in the community. Their enthusiasm and hard work will be important factors in the success of the Games. A better understanding of the Games may be gained by contacting those responsible for staging previous Games, the Canada Games Council, federal and provincial government sport offices and by reading this document.

This document is not a substitute for the hard work and organizing facing the Bid Committee that will prepare the presentation for its municipality. It will, however, acquaint the Committee with some of the many elements that comprise a Canada Games, and will outline the bid requirements.

II CANADA GAMES COUNCIL

The Canada Games Council is the governing body of the Games, and as such is responsible for the philosophy, objectives and rules of the Games. The Council develops policies and procedures to guide the preparation and staging of the Canada Games, and ensures that the Games play an important role in Canadian sport development. The goals and objectives of the Council are shown in Appendix A.

The Canada Games Council was incorporated in 1991 as a private, non-profit organization responsible for the ongoing development of the Canada Games movement. Until 1991, the Council was a more loosely-organized association that received its technical and administrative support from the federal government's Fitness and Amateur Sport (FAS) Branch.

As governing body for the Games, the Council is responsible for the following:

- selecting sports for the Games program;
- acting as primary liaison to host societies, and providing policies and procedures for planning and staging the Games;
- controlling Canada Games rights and properties;
- developing and executing national promotions and marketing strategies;
- determining, with the cooperation of National Sport Organizations, technical rules and procedures;
- negotiating the contractual agreement with the three levels of government and the host society.

The Council receives funding from the Federal Government as well as corporate and private sources.

The Council national office is located at the Canadian Sport and Fitness Administration Centre in Ottawa, putting it in an ideal place to deal with national sport organizations and support agencies involved with amateur sport.

The Board of Directors is responsible for overall policy, and its representation is reflective of the partnerships that the Games rely on. The Board is structured as follows:

1	Chair
3	Federal Government Representatives
3	Provincial Government Representatives
2	National Sport Organization Representatives
4	Canadians at Large
<u>1</u>	President and CEO
14	

The President and CEO is responsible for the ongoing operations of the Council, and recommends policy to the Board. The President and CEO is authorized to undertake a wide variety of activities that support the goals and objectives of the Games.

The Board is closely supported by a Sport Committee, a Marketing/Communications Committee and a Medical Committee.

The Sport Committee is responsible for all technical areas of the Games, including facility standards, eligibility, technical rules and regulations, sport selection, officials and a variety of other issues related to the staging of the competitions.

The Marketing and Communications Committee undertakes, on behalf of the Board, those activities that promote the Games to a national audience and those activities that generate corporate support for the Games movement.

The Medical Committee provides policy direction in the areas of medical and paramedical care for athletes at the Games, gives advice to Host Societies and considers anti-doping activities.

The Canada Games Council provides advice, direction and support to Host Societies in operational areas, liaison with government departments and agencies, national promotions and communications, marketing, protocol, logistics and numerous other, invaluable areas.

Past and current Council members can provide a variety of technical and organizational information to bid committees. A list of Board members is attached in Appendix B.

III THE BID COMMITTEE

The term "Bid Committee" refers to an organization which works to bring the Canada Games to a particular municipality. This Committee usually includes a chairperson, a representative of the municipal council and other representatives that are experienced in the areas of finance, administration, sport, facilities, public relations, marketing, accommodations, transportation, communications and food services. As the Canada Games are bilingual, representatives fluent in both official languages are assets.

These individuals should not only be experts in their respective areas but also be influential in their community. The Bid Committee chairperson and the council representative have often been appointed by the municipal council, with the chairperson selecting the other members of the Committee.

While many of the people who serve on this Bid Committee will play a major role in the Host Society formed after the award of the Games, the personnel need not be the same. The Bid Committee, together with the host municipality, must ensure an orderly transfer of authority and function to the Host Society. The Host Society is responsible for undertaking all of the commitments made by the Bid Committee.

Bid Committees should be aware that the words 'Canada Games' and 'Jeux du Canada' are registered marks and are protected under the Copyright Act. Anyone wishing to use these words in the title of their bid committee or host society must first gain permission from the Canada Games Council.

A Bid Committee can advance a bid on behalf of a region or a group of municipalities. If this is the case, it is extremely important that principles for funding and construction and use of facilities be agreed to ahead of time. It is also very important that all events take place within a reasonable proximity to the Athletes' Village.

IV CANADA GAMES BIDDING PROCEDURES

The Chair of the Canada Games Council has already initiated the early stages of the 1997 Games bid process by writing to the Premier of Manitoba and the Minister of State for Fitness and Amateur Sport. The steps are as follows:

1. Letter from Council Chair to Premier and Minister of State formally initiating process and stating sports, site evaluation criteria, next steps and requesting confirmation of the financial framework, and inviting the province to name up to three municipalities it is willing to support as possible Games hosts (Completed, 1992).

2. Federal/Provincial/Council announcement of Manitoba as host of 1997 Games (November, 1992).
3. Premier and Council indicate financial framework and invite communities to bid (November, 1992).
4. Municipalities submit bids to province (December 31, 1992).
5. Province reviews bids and recommends not more than three sites to Council (January, 1993).
6. Province and Council conduct pre-bid seminar for bidding municipalities (January, 1993).
7. Municipalities submit final bids to Council (April 1, 1993).
8. Council conducts site evaluation (late April or early May, 1993).
9. Council submits site evaluation report to Minister of State (end May, 1993).
10. Minister of State announces site selection decision (early June, 1993).
11. Council meets with winning municipality to sign interim contract and to review bid strengths and weaknesses and to help prepare committee to attend 1993 Canada Summer Games in Kamloops, BC (June, 1993).

V RESPONSIBILITIES OF THE BID COMMITTEE

The Bid Committee must be prepared to undertake specific projects and take into account certain fundamental principles as a necessary part of preparing its formal Canada Games bid.

1. Meeting of Canada Games Council, Manitoba Sport Directorate and Bid Committees

The meeting of representatives of the Canada Games Council, the Manitoba Sport Directorate and the Bid Committees, to be held in January, 1993, in Manitoba, is intended to familiarize Bid Committees with the Bid Procedures guide and to clarify any areas of uncertainty.

The meeting will begin in the morning with a general session for all Bid Committees, and will include the following:

1. Review of Bid Procedures Guide;
2. Review of site evaluation requirements;
3. Finalizing dates for site evaluation;
4. Question and answer period.

The afternoon will be reserved for private, one hour question and answer sessions with each Bid Committee. Each Bid Committee may send up to six delegates to the meeting and the Bid Committees will be responsible for all of their own costs.

2. Bid Book

The Bid Book is the first item to be studied by the Site Evaluation Committee. It should provide an introduction to the community, the Bid Committee and outline plans for the site evaluation day.

The bid book must detail the Bid Committee's plans for the Games, including:

- i) accommodation for athletes, mission staff, officials, VIPs, spectators, media
- ii) food services
- iii) medical services
- iv) facilities (competition and practice)
- v) technical resource people
- vi) communications and transportation
- vii) bilingualism
- ix) media services
- x) operating and capital budgets
- xi) legacy, including sport development after the Games
- xii) marketing and fundraising

A better description of each of these items is given in following pages, and a list of activities and issues that the Bid Committee must address is shown in Appendix C.

The Bid Book does not have to be lavish or fancy, but it must be technically sound and convey an accurate assessment of the municipality's resources.

In order to demonstrate the Bid Committee's commitment to service in both official languages, the bid book should be bilingual.

Twenty-five copies of the bid book must be forwarded to the Canada Games Council by April 1, 1993, and an additional 25 copies should be sent to the Manitoba Sport Directorate by the same date.

3. Feasibility Study

A feasibility study should be considered as a safeguard to a municipality and its tax payers who may inherit sport facilities after a Canada Games, and should be presented with the bid book.

Under the multi-party agreement, which commits the three levels of government to providing the major portion of the funding for the construction or renovation of facilities, a Bid Committee may plan some capital projects. However, a study to determine the ongoing operating costs of new facilities may prove them to be too large a financial burden for the community to bear after the Games. Also, it may indicate that the facility plans are too elaborate and should be adjusted to simply meet the minimum standards as detailed by the national sport organizations. The Committee should outline, in detail, what new facilities are required and those existing ones that may be used for the Games. These facilities should be noted on an accompanying map of the municipality.

The Committee should bear in mind that it may be able to host the Games within its existing facilities; only upgrading may be required.

The federal government requires, as a condition of any contributions for capital projects, that an environmental screening be carried out by the host society. An initial screening can usually be undertaken at the time of the feasibility study, and this will often suffice. The scope and scale of the screening depends on how the extent of planned infrastructure changes (buildings, facilities, etc.) will impact on the environment and whether any identified environmental effects/impacts can be readily alleviated. More information can be obtained from the Director of Major Games, Fitness and Amateur Sport.

4. The Site Evaluation

The site evaluation itself gives the opportunity for a detailed assessment of the strengths and weaknesses of each bid relative to the basic requirements for hosting the Games and relative to the other bids. The site evaluation brings to life all issues described in the bid book and gives the community a chance to demonstrate its support for the Games. It also gives the Site Evaluation Committee a chance to question the Bid Committee about details of the bid.

The critical elements of the Site Evaluation can be grouped into five major areas:

- 1) Technical: facilities, leadership, experience in hosting events, transportation, communications.
- 2) Care and Comfort: accommodations, food services, medical services, entertainment.
- 3) Budgets: capital and operating, projected revenues and expenditures, marketing/sponsorships, deficit management.
- 4) Legacy: future use of facilities, programs for sport development, leadership and motivation.
- 5) Community Support: municipal government, school boards, businesses, general public, professional associations, special interest groups.

Details on how the site evaluation day must be organized will be announced at the January meeting.

The Site Evaluation Committee itself will consist of approximately five members appointed by the Canada Games Council. Depending on specific travel itineraries, the Committee will make itself available to Bid Committees from 10:30 to 22:30 on the appointed day. The Canada Games Council pays the cost of its own transportation and accommodation, and while some form of hospitality from the Bid Committee may be appropriate, it must be of modest proportion. Gifts to members of the Site Evaluation Committee are not permitted. A detailed agenda for the site evaluation and a brief mention of who will be involved with each activity must be provided when the Bid Book is submitted.

5. Bid Committee Operating Budget

The Bid Committee requires financing to prepare its presentation, and these are usually provided by its municipality with additional financial support from the private sector. Therefore, one of the first tasks the Committee must undertake is to establish its own operating budget which should include sufficient funds for a bilingual printed presentation, a feasibility study indicating the use of the facilities and their operating cost, secretarial services, public relations and other items. Most Committees have secured donations of cash, goods and services from businesses within their communities.

It is important that the costs of the bid be kept down and the entire bid be kept modest. The essential technical elements of the bid must receive priority attention from within the budget; flashy items with little technical merit are not important. Only one bidding municipality will be awarded the Games, and those that spend a great deal of money and are not selected will be worse off than those that are fiscally prudent and cover the essential technical elements.

6. Legacy Proposals

As ongoing sport development within a host community or host province is a primary objective of the Canada Games, the Bid Committee must outline to the Site Evaluation Committee its plans for sport development in the community after the Games.

Surplus funds are to be designated for the benefit of amateur sport in the host province generally, and the Canada Games movement specifically in accordance with the following formula: 80% for the benefit of amateur sport in Manitoba and 20% for the benefit of the Canada Games movement through the Canada Games Council. The portion of any surplus for amateur sport in Manitoba normally would be placed in a legacy trust fund if the amount was reasonably significant (ie. over \$400,000).

Some of the other issues that should be addressed are as follows:

- the accessibility of facilities to sport groups, including the minimizing of user fees;
- the hosting of other regional, national or international events;
- the establishment of sport training centres and the hiring of full time coaches;
- the specific programs to be run, and potential tie-ins with school, college or university programs;
- the management or disbursement of any surplus funds;
- the ongoing motivation and leadership for sport.

7. Community Support

The Bid Committee, with the co-operation of the local media, must publicize the fact that it is bidding for the Games and emphasize the benefits that will accrue to the successful bidder. At the same time, it must seek support and approval from the general public for its bid.

How this support is generated is left to the imagination, but it is important that the community's moral support for the Games be identified from the outset.

8. Host Society Organization

Each Bid Committee must outline its plans for creating a Host Society.

The Host Society is a temporary organization incorporated under either provincial or federal laws as a non-profit organization. The Host Society includes all committees subsequently created and all persons who, through the agency of the Host Society, assist with the organization and staging of the Games. The Host Society is accountable to its funding partners and to the Canada Games Council.

The Host Society will draw upon a wide cross section of the community, ensuring that all segments of the community are properly represented. The Host Society will call upon the expertise and influence of men and women selected on the basis of their ability to organize and manage. Since much of the success of the Canada Games is dependent upon the enthusiasm and tireless efforts of volunteers, special emphasis must be laid upon the volunteer management skills of those placed in leadership positions.

Each municipality must contend with its own unique circumstances and the Host Society must be structured to this end. Notwithstanding the differences between hosting communities, the tasks facing the organizing committee of each Games are remarkably similar and precedent can be used as a reasonably reliable guide.

The Board of Directors of the Host Society assumes the ultimate responsibility for all decisions and actions of the organization. The Host Society must allow for representatives of the funding partners and the Canada Games Council on its Board.

To more efficiently manage the day to day policy-making and decision-making requirements of the Host Society, a Management Committee is usually established. The Management Committee is empowered by the Board of Directors to oversee the overall administration of the Host Society. The Management Committee typically consists of the Host Society President and the Vice-Presidents of each division. The divisions are usually arranged by functional areas, such as Sport, Athletes' Village, Finance, Services, Language Services, etc.

Shortly after its incorporation, the Host Society should establish a headquarters or central office, which will provide the focus for the operations of the Games.

To coordinate the various areas of operation, host societies employ full-time staff. Under the direction of a general manager, staff is hired to coordinate services, sports, public relations, finance, etc. The total number of person-years of employment required is roughly 50 (ie. over the life of the Host Society), including those from job development programs but not including summer students. This core of professional staff provides the direction and the administrative backup to the 5000 to 7000 volunteers required for the planning and execution of the many areas of operations.

The principle of gender equity in Host Society operations - both volunteer and paid staff - is an important one that the Society must strive for. A community's commitment to gender equity can be demonstrated by the composition of the Bid Committee, by the use of gender-neutral language in its communications, and in the budgeting of funds for day care facilities for volunteers use during the Games.

The Canada Games Council is currently exploring a comprehensive volunteer and staff training program that the Canada Games Council would deliver approximately 18 to 24 months prior to the Games. The program involves a simulation of the pressures, challenges and opportunities for those running the Games, from junior staff to senior volunteers. The Host Society must budget for volunteer training, though it is difficult to estimate at this time what the costs might be for the program described above.

A Bid Committee is not expected to have completely structured a host society; it will be interested in knowing about the commitment of key people in the community and their management abilities, regardless of their association with sport.

The relationship between the municipal government and the Host Society is critical. The Society must be free to plan and budget in the best interest of the Games and the athletes, but the municipality has a direct interest in many areas. Cooperation and consultation are key. Early consultation with the labour unions is recommended.

A typical organizational chart for a host society is shown, as an example only, in Appendix D. The Canada Games Council must approve the overall organizational structure of the Host Society.

9. Friends of the Games/Marketing

The Host Society should form a marketing committee called "Friends of the Games" (commonly referred to as FOG). The Friends of the Games should be the sole sanctioned marketing and fund-raising agency of the Host Society and must operate within the Society's structure. Its task is to coordinate programs of corporate and general public fund-raising, official sponsors, official suppliers and licensees. Revenues and donations generated by FOG will help offset both capital and operating expenses.

The Canada Games Council is currently developing national fund-raising and sponsorship campaigns, and will work with the successful bidder to ensure that coordinated, complementary programs are developed that do not conflict but instead achieve maximal benefits for both parties. The underlying intention is to develop continuity of national sponsorship from one edition of the Games to the next while also continuing to rely on the strong local/regional support for the Games.

The Canada Games Council may reserve certain industry sectors wherein the Council will try to secure Games' sponsors. For those sponsors that the Council secures, a servicing fee would be charged by the Council to the Host Society. Such a fee would be less than those charged by professional marketing agencies.¹ Time limits would be set for the Council to secure sponsors within a given industry sector, such that the Host Society could enter that particular marketplace by a certain date.

The fees charged by the Council will be returned to the Canada Games movement in the form of national promotion activities and improved support to Hosts.

The Bid Committee must submit its plans and objectives for the Friends of the Games.

Rights and Properties

The Council, as owner of the various Canada Games marks, symbols, broadcast and other rights, will not charge a licensing fee for the use of its properties. Instead, the Council will charge the Host Society a servicing fee for the sponsors that the Council delivers to support the Games (as described above).

The funds that the Council receives from this arrangement will be used, among other things, to benefit a nationally coordinated promotions campaign that is intended to raise the profile of the Canada Games among all Canadians. The Council will be responsible for coordinating the overall promotions and fundraising approach with the host society to ensure: good coordination; complementarity of approaches to funding sources; clear delineation of roles; and the appropriate financial share each is to receive according to their roles and fundraising undertakings.

It is intended that the Host Society and the Council work together on developing a fully integrated event sponsorship package which includes regional and national benefits. The overall event sponsorship approach and package must be approved by the Marketing and Communications Committee of the Council prior to implementation.

The host society will concentrate its fundraising on support for the actual Games event (recognizing that Council fundraising will have some linkage with the event reaffirms the need for Council and Society to define a complementary and coordinated approach).

As noted earlier, Bid Committees and Host Societies require permission from the Canada Games Council to use the names "Canada Games" and "Jeux du Canada". The Canada Games Council must give approval to any logos adopted by the Host Society. Such logos must incorporate the Canada Games Council logo in the design, or, alternatively, the Canada Games Council logo must appear on any materials bearing the Host Society logo (eg. signage, letterhead, tickets, posters, etc.).

All signatories to the Multi-Party Agreement (as well as the provincial and territorial teams) must be allowed to use the Host Society and Canada Games Council logos, without charge, for their own promotional purposes (excluding commercial purposes).

A list of Council rights and properties is attached in Appendix E. This list is not all-inclusive. Specific properties identified by the Host Society may be used by the Society, but the terms governing the use of these properties must be negotiated with the Canada Games Council.

10. Capital and Operating Budgets

Budgets must reflect all revenue sources from governments, marketing, sponsorships, Friends of the Games, ticket and merchandise sales, investment income, disposal of assets, fundraising, etc. Anticipated donations of essential goods and services must be included among revenues. More information can be found in section VII FINANCIAL FRAMEWORK.

Each Bid Committee must create a capital plan and budget for the renovation and construction of facilities. A facility list is included in section VI SPORTS.

The Bid Book must indicate that the municipality's share of funds to construct new facilities and upgrade existing ones will be forthcoming. Also, the manner in which it will procure the assured funds should be outlined.

The capital budget should reflect the government contributions and the Host Society contributions, if required; however, contributions by the Host Society must be allocated only after the Society's share of the essential operating costs are budgeted (ie. 32% of the essential operating budget).

An operating budget is required. The major costs are shown in the budget model in Appendix F. This model is for **demonstration purposes only**, as costs may vary greatly depending on the actual plans for the Athletes' Village and other key operating areas.

While this model demonstrates the approximate costs of an essential operating budget, the Bid Committee, and eventually the Host Society, may wish to enhance the operating budget somewhat, should discretionary monies be available. Discretionary monies would be available only if the Society can generate revenues beyond what is required for the essential operating budget and the capital budget. For example, if the Society decides to contribute \$2 million of its own self-generated revenues to the capital budget (after the essential operating budget is covered), then less money would be available to enhance the operating budget. Gifts-in-kind can also be used to enhance the operating budget (eg. the Society would not include bicycles for use by athletes in its essential operating budget, but if a supplier donated bicycles, this would be reflected in the enhanced budget).

Fitness and Amateur Sport Canada assumes the responsibility for return transportation for all eligible athletes and officials from outside the Host Province, as well as the responsibility for transporting up to a maximum of six mission staff members from each Province/Territory. The Host Province assumes the transportation costs for its athletes and officials; therefore, the Bidding Committee need not concern itself with these costs in its budget.

11. Accommodation

The Games are planned so that no more than 50% of the total number of athletes, coaches and managers are assembled at any one time. Accommodation and food services must be provided accordingly.

Two villages must be created: one for athletes, coaches and managers, and another one for the technical officials.

The athletes, coaches and managers will number up to 2100 each week for a Summer Games. The vast majority of athletes will be between 16 and 18 years old, with a few as young as 12 and some as old as 22 or 23. Men and women must be housed separately.

Every effort must be made to ensure the comfort and privacy of athletes. **Private rooms for 2 to 6 people are ideal and highly recommended**, but it is recognized that barracks-style accommodations may be required. In either case, a minimum of 60 square feet of floor space per athlete or 80 square feet per two athletes, must be provided according to the Manitoba Public Health Act. Because different sports have different wake-up/bed-down schedules, no more than one sport (from within a given province) should be assigned to each room.

One important factor that must not be overlooked is that proposed accommodations must have adequate toilet and shower facilities. If the proposed building does not have sufficient washroom facilities, plans should provide for the addition of temporary ones. Temporary facilities must be located proximal to the sleeping areas. If any sport venues lack adequate shower facilities, then the Village facilities take on an even greater importance.

Recommended plumbing fixture requirements are as follows:

- 1 sink for 10 men;
- 1 urinal for 25 men;
- 1 toilet for 10-12 persons;
- 1 shower for 10 persons;
- 1 sink for 8 women.

The Village must include areas for the storage of athletes' equipment (practice balls, bats, bow cases, kayak paddles, etc.), drying rooms (uniforms, personal flotation devices, baseball equipment, etc.), bicycle storage and maintenance, games rooms, laundry facilities, lounging areas, pay telephones and a quiet area. Postal, banking, religious and counselling services, safekeeping of personal items and an information booth in the Village are much appreciated by the athletes.

All Village services and facilities must be accessible to wheelchair users and individuals who are visually handicapped, and all must be in close proximity to the sleeping quarters.

The Officials' Village may have to accommodate up to 200 people each week and will require many of the same amenities as the Athletes' Village. It must be completely separate from the Athletes' Village. Officials are all adults and should be accommodated in separate or twin rooms. Recent host societies have established their Officials' Village in modern hotels or motels.

Medical and paramedical staff from out-of-town (30 to 50 could be expected, depending on the local personnel available) are usually housed with the officials.

The Bid Committee should identify at least three large hotels (approximately 100 rooms each) within the community for each of media, V.I.P.'s and spectators.

Team Mission Staff are usually at the Canada Games for 18 days and require a separate hotel of approximately 125 rooms. The hotel should have a number of suites available, a meeting room to accommodate approximately 100 people each evening and recreational facilities.

The number of media personnel attending a Canada Games varies from province to province but at least 150 hotel rooms in total will probably suffice. One hotel should be designated as the media centre, and this hotel should have a number of suites available and a large area on the main floor that can be utilized as a media work centre. The Games' television broadcaster also requires approximately 125 rooms.

The hotel proposed for V.I.P.s must contain several suites for such dignitaries as the Governor General, the Prime Minister, the Lieutenant Governor, the Premier of the Host Province, the Council Chairman and other Premiers, Federal and Provincial Ministers, Corporate Presidents, National Sport Organization Presidents and others. The hotel should also have an area where the Host Society may create a hospitality lounge large enough to accommodate upwards of 100 people daily.

12. Food Services

The athletes' food services require an area large enough to comfortably seat 750 people and a sufficient work area for the chef and staff, as well as storage and refrigerators for perishable products. In some instances, it may be necessary to arrange for refrigerated semi-trailers to preserve the purchases and food gifts from national food suppliers. Meal times should be as flexible as possible, with breakfast beginning as early as 6:00 am and supper ending as late as 10:00 pm. Flexibility is needed to allow even later or earlier service if required, and box lunches may have to be provided.

The daily menus should be planned by a dietician and food should be nutritious and plentiful. An athlete's Games experience is often dependent on the quality of the food.

Similar services will be required at the Officials' Village. In lieu of providing meals, a cash meal allowance of approximately \$35 per person per day is suggested to give flexibility to officials' meal times and choices.

13. Dates for Staging the Games and Schedule

The Summer Games must be staged in August. The bids should include average climatic conditions for the proposed dates.

The Games' events are split evenly over a two-week period. The Opening Ceremonies must be held on a Sunday, with competitions held through to the following Saturday. These "week one" athletes arrive (primarily by charter aircraft) on the Friday night or early Saturday morning preceding the Opening.

The "week two" athletes arrive on the "turn around" weekend - the Saturday following the Opening - and the aircraft that bring in the week two athletes leave with the week one athletes. The week two athletes compete from Monday to Saturday, and leave following the Closing Ceremonies, which must be held on a Saturday.

The Bid Committee must propose the specific two-week period in which the Games would be hosted, and must indicate which sports would be hosted in each week. The schedule should attempt to balance the total number of athletes, men and women, facility use and spectator appeal. National Sport Organizations (NSOs) should be consulted when the schedule is being considered.

Event-by-event schedules need not be developed for the bid, but NSOs must be involved when the eventual Host Society begins this task. The Canada Games Council must approve the actual Games' schedule.

Other events, such as fairs or exhibitions, should not be staged in the municipality during the Games.

14. Community Achievements

A list of events that the municipality has hosted in previous years provides a good indication to the Evaluation Committee of the human resources and organizational experience the community has. In this regard, a listing of major sporting and non-sporting events that have been hosted by the community should be included. A listing of the availability of non-sport facilities such as theatres, auditoriums and banquet halls should also be included.

15. Technical Officials and Technical Advisors

Technical officials are the personnel that referee, umpire or judge the sporting events during a Games. The extent to which a municipality can provide these people and meet the standards of the National Sport Organizations concerned should be identified.

The Evaluation Committee recognizes the fact that a municipality would be most fortunate to have 15% of the required number of technical officials residing in its municipality. However, because the Games are planned to allow a municipality several years to organize, proposals to upgrade technical officials in the area to the required national standards should be presented. Plans to educate the technical support (minor) officials such as line judges, scorers and timers, should be included as well.

The costs of transportation for out-of-province technical officials is born by Fitness and Amateur Sport, and the cost of transportation for out-of-town but in-province technical officials is born by Manitoba. The cost of housing and feeding technical officials is the responsibility of the Host Society.

The Canada Games Council will ask each National Sport Organization to name a Technical Advisor, whose role will be to act as a neutral advisor to the sport organizing committee. The Technical Advisor will travel to the host municipality two or three times prior to the Games to assist with planning, training of volunteers and support officials, sanction facilities and assist with test events. He or she will also attend the Games. The costs of the Technical Advisors' travel, meals and accommodations are the responsibility of the Host Society. In order to keep costs down, NSOs will be asked to appoint someone from the host province or a neighbouring province.

Technical and technical support officials are a major part of the Games and must be treated with dignity and respect. They are volunteers, and must be treated as such in terms of souvenir uniforms and volunteer pins. Officials from outside the community must be picked up at the airport and accredited quickly. They should be made to feel welcome to the Games through some type of reception or hospitality.

16. Fitness and Cultural Programs

While the main theme of the Games is sport competition, with fitness and culture being collateral and complementary, the Bid Committee should provide plans to promote fitness, participation and improved lifestyle in the municipality during its organization of the Games.

Plans to develop appropriate cultural events to coincide with the staging of the sports events of the Games should also be presented, but all such activities must be kept modest. The proposed operating budget for the Games should allow for some "seed" money for these activities, with other potential revenue sources identified (eg. ticket revenue, federal or provincial cultural programs).

17. Communications

An efficient telephone and radio system that will connect all Games operations should be outlined. The centralized communications system should include the village, mission headquarters, Games headquarters, results centre, media centre, dispatch headquarters and venue sites as well as mobile radios for Games' vehicles. Pagers and/or cellular phones must be considered.

18. Results Centre

The Results Centre correlates the results records of all events at all venues. Equipment such as photocopiers, fax machines, etc. must be planned for. The Canada Games Council is attempting to secure a national sponsor for computer hardware and software that will run, among other things, a results program; however, the Bid Committee must outline its alternative plans and budget for this area. Should a national sponsor be secured, a servicing fee would be charged by the Council to the Host Society.

19. Media Centre

The Media Centre should be located in the assigned media hotel. It requires communication with the results centre, duplicating services, fax machines, telexes, typewriters (English and French), television sets, a bank of telephones, desks and sufficient work area to install the equipment, as well as a hospitality section and a general office.

It is imperative that all media services, pre, during and post Games, be available in both official languages.

20. Transportation

The municipality must be serviced by an airport large enough to accommodate planes that carry at least as many passengers as an Airbus A320, and preferably a Boeing 767. The responsibility for funding the air transportation rests with Fitness and Amateur Sport Canada. Host province athletes will travel by bus, the costs of which are covered by the Host provincial government.

The Bid Committee must plan for a bus system between venues for athletes, coaches and officials, as well as a local system that will meet the needs of spectators and the travelling public. The athletes' bus system must consider the special needs of athletes with a disability.

The Host Society must provide each chef-de-mission with at least one car during the Games, and additional rental cars and mini vans must be available. It should have a fleet of approximately 60 to 80 cars and vans available for V.I.P. and officials transportation.

21. Medical and Anti-doping

The services provided by the Medical Committee during a Games are most important and must include dentists, doctors, nurses, chiropractors, physiotherapists, athletic therapists and trained first-aid personnel. Medical services must include preventive care (e.g., pre-game taping, massage therapy, etc.) and rehabilitation (e.g., whirlpool, ultrasound, etc.) in addition to acute care for illness or injury. The Medical Committee of the Host Society will work together with Council and the Sport Medicine Council of Canada to establish the policies and practices that will govern the medical operations. It is important that there be a mix of French and English and male and female medical personnel. Medical services must be provided at every venue site, and a central location must be specified as the hospital for treatment, confinement and daily consultation for those requiring it. Ambulance service is required at many venues.

As the Canada Games gives equal recognition to certified athletic therapists and physiotherapists, arrangements must be made to ensure that both professions are given equal roles, responsibilities and rights during the Games.

The Chief Medical Officer (CMO) for the Games should also be the Vice President for the Medical Division. He or She should be a member of the Canadian Academy of Sport Medicine - or be willing and eligible to join - and should be a member of the Royal College of Physicians or the College of Family Physicians; similarly, the Chief Therapist (CT) should be a member of the Canadian Athletic Therapists Association or the Sport Physiotherapy Division of the Canadian Physiotherapy Association of Canada - or be willing and eligible to join. Both the CMO and CT must be in good standing in their community and with their provincial medical society.

The Manitoba Sport Medicine Council should be consulted prior to the CMO and CT being named.

It is recognized that a municipality is unlikely to have sufficient medical personnel within its surrounding area to properly serve the Games' needs. Funding for transportation to the municipality for the additional required medical personnel is provided by Fitness and Amateur Sport (for out-of-province personnel) or by Manitoba (for out-of-town but in-province personnel). The Host Society must provide ground transportation, meals and accommodation. These additional medical personnel will be selected by the Sport Medicine Council of Canada (SMCC) according to the needs identified by the Society. This occurs approximately 15 months prior to the Games.

When the Bid Committee outlines its plan for the Medical Division, it should ensure 24-hour service each day during the staging of the Games.

The Canada Games Council is currently discussing a proposal with the SMCC, wherein the SMCC would provide the medical services for the Games at a much lower cost than if the Host Society was to buy all equipment, supplies and services itself. This arrangement would also provide a physical legacy to the host community. The Council will discuss any details of such an arrangement as they become available.

Anti-doping education and doping controls (drug testing) are conducted at the Canada Games. The leadership for these programs is provided by the Canadian Centre for Drug-free Sport (CCDS), but the Host Society must provide Certified Doping Control Officers (with training provided by CCDS), marshals, administrative support and other low cost items. The cost of urinalysis is covered by CCDS.

22. Official Languages

As the Canada Games are bilingual, the Host Society will have to include an Official Languages Division, with its own Vice President, in its structure. This Committee will ensure that both of Canada's official languages are respected in all promotions and public information prior to, during and after the Games; in all Athletes' Village and Officials' Village operations; in media centre and venue operations; in ceremonies and cultural events; and dealing with any person or group from the general public.

23. Mission Staff

Each provincial or territorial team is overseen by a Chef de Mission (appointed by the provincial or territorial government) and a Mission Staff of 8 to 18 people. These people look after many of the technical and logistical arrangements - uniforms, briefing meetings, media relations, site inspections, etc. - prior to and during the Games.

A Mission Centre must be established within the Athletes' Village. The Mission Centre requires 12 team offices or work spaces of approximately 250 square feet each, similar sized offices for the Canada Games Council and the Host Society's Mission Coordinator, meeting space, a quiet lounge and typing and photocopying services.

Each work space must be equipped with basic office furniture and supplies and at least one internal (Games) telephone line and one external line with long distance capability (teams pay their own long distance charges). At least one pager or cellular phone and one vehicle must be provided to each team and the Council.

Twice before the Games, the Host Society will host meetings of all Chefs de Mission and the Canada Games Council. These meetings, chaired by the Host Society and the Canada Games Council, consist of facility inspections, progress reports on operational areas, and question and answers sessions.

24. Ceremonies, Protocol and Hospitality

The Canada Games Council has a protocol for opening, closing and medal award ceremonies. The programs for opening and closing ceremonies allow a great deal of flexibility to the Host Society to put together unique shows, but the overall script must be approved by the Canada Games Council.

There are four official receptions during the Games, hosted by the federal government, the host province, the host municipality and the next Host Society. The Host Society will be expected to facilitate such things as booking of facilities, arranging transportation, preparing guest lists and other logistical concerns.

The Council can assist in creating a list of invited VIPs and the accreditation and benefits they are to receive; the Council must approve these items. The Society will establish a hospitality lounge at the VIP hotel. While most past Hosts have provided complimentary snacks and bar service, there is no requirement to do so. The hospitality lounge is often sponsored by a corporate partner, which can reduce or eliminate the cost of service.

The Society is responsible for producing the gold, silver and bronze medals (the number of medals are noted in the technical packages). While the medal design should reflect the unique nature of the 1997 Canada Summer Games, it must incorporate the Canada Games Council logo, and the final design must be approved by the Council. No corporate identification is permitted on the medal or the medal ribbon.

25. Broadcasting

The Canada Games Council owns broadcast rights to the Games, and as such will negotiate for television and radio coverage of the Games (broadcast rights do not generate income due to the costs to the broadcaster). The Council and the broadcaster may develop an advertising package to complement sponsor packages.

Once secured, the host broadcaster must be considered an integral part of the organizing committee, and should be consulted on issues such as the start and finish times for ceremonies, preferred sport schedules and promotional issues. The host broadcaster is considered a major sponsor of the Games, and receives the same recognition and benefits as other sponsors.

The broadcast centre must consist of approximately 6,000 square feet of floor space with 10 to 12 foot ceilings and approximately 1,000 square feet for office space at the same location. An air-conditioned building is preferred, and the site must have provision for extensive power and phone line additions. Dedicated parking for at least 20 vehicles is required. Previous hosts have used a curling rink, an armoury and an unused school and gymnasium as broadcast centres.

The site of the opening and closing ceremonies must have parking space for two mobile (tractor trailer) units, and dedicated parking for 6 vehicles. Individual venues must have dedicated parking for five vehicles.

VI SPORTS

The Council has selected the following sports for the program of the 1997 Games:

<u>SPORT</u>	<u>MEN</u>	<u>WOMEN</u>	<u>COACHES/ MANAGERS</u>	<u>TOTAL</u>
Athletics*	32	26	11	66
Archery	4	4	2	10
Baseball	18	-	3	21
Basketball	12	12	6	30
Canoeing	10	5	3	18
Cycling	5	5	2	12
Diving	3	3	2	8
Field Hockey	-	15	2	17
Rowing	13	13	4	30
Rugby	23	-	3	26
Sailing	4	4	2	10
(Laser, Laser 2, sailboard)				
Soccer	17	17	6	40
Softball	15	15	6	36
Swimming**	12	14	7	33
Tennis	4	4	2	10
Volleyball	12	12	6	30
Water Skiing	4	4	2	10
Wrestling	10	-	2	12
TOTALS	200	151	71	419
TOTAL X 12				5028

* Athletics permits up to 32 men (including 2 wheelchair track athletes and 2 blind track athletes) and up to 26 women (including two wheelchair track athletes), with the total number of athletes not to exceed 55. The coach/manager complement includes 2 guide runners for blind athletes.

** The women's Swimming complement includes 2 blind swimmers. The coach/manager complement includes 2 tappers for blind swimmers.

If all 12 provinces and territories were to send complete teams, a theoretical maximum of 5028 athletes, coaches and managers could participate; however, past Games have shown that only 85% of the theoretical maximum actually participate. That means the 1997 Games organizers can expect approximately 4274 participants.

The competitions themselves are governed by a 'technical package' that is jointly developed by the National Sport Organization and the Canada Games Council. The technical package dictates the number of participants permitted, the age and eligibility restrictions, the competition format, and other issues critical to the actual events. While the development of the package is a cooperative effort, the Canada Games Council itself ultimately governs their contents. Appendix G describes a typical technical package.

Facilities

Facility standards can mean a variety of things. It may mean the "field of play" specifications, such as the maximum or minimum length of a soccer pitch or width of the lines on a tennis court. It can mean the "ancillary" facilities, such as the number of dressing rooms or the availability of parking. Or it can refer to the number of courts and fields required for an event.

The Canada Games facility standards cannot tell a bidding municipality how many seats are required for the baseball facility, as an example, as there are so many variables: popularity of the event in the community; post-Games use of the facility; overall ticket revenue target; use of temporary or permanent stands; number of other baseball stadiums in use in the community and in use for the Games; cost of construction; etc.

Even some of the technical aspects are variable. For example, lighting may not be required for outdoor sports, depending on natural daylight hours for the time of the year. If lighting is provided, there may be a minimum footcandle requirement from a technical point of view, but it may be inadequate for television. **Television lighting is strongly urged for all facilities**, but is a requirement only for indoor opening and closing ceremonies.

Bid Committees and facility designers must look at the total facilities package and the total budget before deciding which standard will apply to which facility. It is important to note that the athletes' and public's perceptions of the quality of the Games is very much shaped by the quality of the facilities provided.

Given that athletes with a disability are full team members, facilities must be accessible to wheelchair users and persons who are visually impaired.

The bid materials do not specify the sport-specific "field of play" requirements for each facility. These are readily available from Provincial or National Sport Organizations, and many facility designers are current on the specifications. There are too many sports on the Games program and too many variables for the Canada Games Council to stay current on all specifications.

The Canada Games Council has, however, outlined below the minimum requirements in terms of the number of fields or courts required and offers some optional guidelines and strong suggestions. While the technical packages for the 1997 Games will not be available until after the 1993 Games, the team sizes and event formats - and thus the facility requirements - noted in Appendix H are unlikely to change.

VII FINANCIAL FRAMEWORK

There are several principles that apply to the financial model for the 1997 Games:

- capital contributions are limited at \$2 million per partner (i.e., federal government, provincial government and host municipality);
- if any partner (including the Host Society) wishes to augment its capital contribution it may do so, but such increases would not obligate any other partner to increase its contribution;
- the number of participants for costing purposes is calculated as 85% of the theoretical maximum;
- the federal government is responsible for 52% of the essential operating costs based on \$1,600 per participant;
- the host province is responsible for 16% of the essential operating costs based on \$1,600 per participant;
- the host society is solely responsible for 16% of the essential operating costs based on \$1,600 per participant;
- the host society is responsible for an additional 16% of the essential operating budget based on \$1,600 per participant, but if the host society should fall short on this 16 percent, after first drawing upon all other non-government revenue sources (merchandising, ticket sales, fundraising, etc.) and before allocating any funds to the capital program, the federal government and host province will cover the shortfall on the 16% on a 50/50 basis;
- the host society is responsible for any capital or operating cost overruns.

Given that sport selection has identified a theoretical maximum of 5028 participants, operating costs will be calculated at \$1,600 x 4274 participants (85% of 5028). Thus, the financial model would be as follows (in millions of dollars):

	Operating	Capital
Federal Government	3.556	2.00
Host Province	1.094	2.00
Host Municipality	----	2.00
Host Society	<u>2.188</u>	<u>----</u>
TOTAL	6.838	6.00

Should the Bid Committee identify a need for more than \$6 million for capital projects, either the host municipality or the host society must contribute the additional funding. This would not, however, oblige the senior governments to increase their share.

If the Bid Committee wishes to budget for more than \$6.838 million in operating expenses, it is the Host Society that must contribute the additional funding.

Should the number of participants be higher than 4274, due to adjustments in the technical packages or due to teams sending more athletes than has historically been the case, the federal and provincial governments will supplement the operating budget to cover the incremental costs of food and accommodations.

The Host Society's priority for fundraising should be to cover its share of the essential operating costs, as the Host Society is responsible for 32% of the essential operating costs (as defined by the financial framework).

It is also very important to note that the Host Society is responsible for any capital or operating cost overruns, should they occur. Because of this, the Site Evaluation Committee will wish to see evidence of a sound deficit management plan, including guarantees that one or more partners (other than the federal government) will cover the deficit. Failure to provide such evidence could render a bid ineligible.

No Host Society to date has incurred a significant deficit. In fact, through careful financial management and aggressive fundraising, some Host Societies have wound up with a significant surplus.

VIII MULTI-PARTY AGREEMENT

The multi-party agreement is the legal or contractual document signed by the federal, provincial and municipal governments, the Host Society, the Canada Games Council, and any other party deemed necessary, that details the terms and conditions for organizing and staging the Games.

The agreement defines each partner's responsibility in the following areas: capital and operating contributions; self-generated revenue targets; payment schedules; undertaking by the Society; real property agreements; conflict of interest; purchasing and tendering policy; insurance requirements; distribution of assets; use of surplus; transportation, meals and accommodations; communications; official languages; use of rights and properties; responsibilities for deficit, if any; and any other areas deemed necessary.

While many of the requirements are noted in this document, the details of the agreement are negotiated, under the Council's lead, by representatives of each of the partners so that the agreement is custom designed for the needs of each Games.

In order to ensure that undertakings made by the Bid Committee (in accordance with the requirements outlined in this document) are passed on to the eventual Host Society, the Bid Committee and the Host Municipality will be required to sign an interim contract with the Canada Games Council. This interim agreement will outline the general conditions of the successful bid.

20Xiii

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 September 21

REPORT TO: Mr. Kevin Christenson, Secretary
Parks and Recreation Committee

FROM: Mr. Bob Sugden
Director of Culture and Recreation

SUBJECT: Molson Restaurant Three-Pitch League
- Use Of Globe Park, 1993, September 26

RECOMMENDATION:

- (a) That permission be given of the action taken by the Director of Culture and Recreation for approval to the Molson Restaurant Three-Pitch League to sell beer during the occasion of their Three-Pitch Baseball Game, scheduled at Globe Park, on 1993, September 26, under the terms and conditions which includes the following:
- (i) The proof of \$2 million Comprehensive General Liability Insurance for Property Damage and Bodily Injury, naming the City as additional insured, be provided.
 - (ii) That the applicant meet all requirements of the Liquor Licence Board of Ontario for issuance of a Special Occasion Permit.
 - (iii) That the Concessionaire be contacted to make the necessary arrangements for the provision of food.
 - (iv) That the applicant assume responsibility for all labour related costs as a result of this event.
 - (v) That Special Duty Officers, as may be deemed necessary by the Hamilton-Wentworth Regional Police, be provided at the applicants expense.

Note: Approval is required pursuant to Parks By-Law 77-221.

Mr. Kevin Christenson, Secretary
Parks & Recreation Committee

1993, September 26

RECOMMENDATION CONTINUED....

A handwritten signature in black ink, appearing to read 'R. Sugden', with a horizontal line drawn underneath it.

Robert Sugden

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

N/A

BACKGROUND:

The League has agreed to all terms and conditions.

2 (EX1)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 14

REPORT TO: Secretary
Parks and Recreation Committee

FROM: Kevin C. Christenson, Secretary
Historical Board

SUBJECT: Archaeology Grant Application - Dundurn Castle

RECOMMENDATION:

That approval be given to Dundurn Castle staff to apply for the following applicable archaeology grants:

1. Ontario Heritage Foundation - Provincial
 - (a) Grant In-Aid-Of Publication
 - (b) Publication Award
 - (c) History Research Grant
 - (d) Archaeology Research Grant
2. Royal Canadian Geographical Society
3. Access to Archaeology Program - Federal

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

N/A. Matching funding is not a requirement for the grants.

continued.....

BACKGROUND:

The Hamilton Historical Board at its meeting held 1993 October 12 approved the above recommendation.

The various grants listed below will enable the archaeological research at Dundurn Castle to continue during 1994-95.

Current funding under the Section 25 Canadian Employment and Immigration Canada Program will no longer be available after 1993 November 19. This program currently employs 3 Archaeologists and a Material Culturalist. In addition, the capital portion of the monies available for the employment of the Director of Archaeology, John Triggs, will be utilized in full as of 1993 December 31.

If successful, the monies applied for under the grants listed below will allow the research component of the archaeology project to continue for an unspecified period of time. The research focus for each grant is designed to integrate, summarize and expand upon research already undertaken from 1991-1993. In general, the grants will allow for the publication of results in academic journals and the dissemination of information through publications designed for the general public, and displays/exhibits. Funds can be applied for support costs to operate the programs.

Dundurn Castle recently received an award of commendation from the American Association of State and Local History for its archaeology program.

Ontario Heritage Foundation: 4 Grants

- i. Grant In-Aid-of Publication (\$5,000. museums can apply, by October 31).
Purpose: For the publication of a synopsis of archaeological work undertaken from 1991-1993.
- ii. Publication Award (\$5,000.00 individuals apply, by April 30).
Purpose: Plans are to submit the 1991 or 1992 report for this award; success is based on the academic merit of the publication.
- iii. History Research Grant (\$3,000.) museums can apply, by October 31).
Purpose: For continued research on garden archaeology and the analysis of pollen samples recovered during the 1993 excavation.
- iv. Archaeology Research Grant (\$10,000.) individuals apply, by October 31).
Purpose: For the Archaeological investigation of the military reserve at Burlington Heights in 1994.

Royal Canadian Geographical Society:

Research Grant (up to \$3,000. per individual). Individuals must apply (undergraduate), by October 31.

Purpose: For continued research into the changes to the Dundurn Park landscape as a result of 10,000 years of human occupation - an interactive computer display for visitor use is the objective of this research.

Access to Archaeology Program

Archaeology Grant under Public Awareness Component of Program (up to \$35,000.00 institutions can apply, by February 1.

Purpose: To continue with the archaeological investigation of aspects of the landscape in Dundurn Park - plans include additional excavation in the formal garden, maple walk, stable yard, and interior basement rooms such as the well room, storage vault, and laundry room.

CITY OF HAMILTON
- RECOMMENDATION -

2(Exii)

DATE: 1993 October 14

REPORT TO: Secretary
Parks and Recreation Committee

FROM: Kevin C. Christenson, Secretary
Hamilton Historical Board

SUBJECT: Deaccession Various Artifacts - The Hamilton Military Museum

RECOMMENDATION:

That the following artifacts be deaccessioned/disposed of from the Hamilton Military Museum collection and offered to Westfield Heritage Centre or to any other suitable institution.

Single Shot Pistol

1976.93.1 Black and white pistol, listed as Spanish or Moroccan tourist item. Ivory inlay in poor condition. Flintlock mechanism not functional.

Muskets and Rifles

1979.675.1 European military style percussion lock musket. End of stock broken off, forward barrel band and spring missing, hammer spring broken, stock cracked.

Sporting Rifles and Smoothbores

1979.676.1 Small calibre Liege sporting rifle, chequered butt, octagonal barrel, fair condition with considerable rust to metal portions. Barrel permanently plugged.

1979.677.1 Short barrelled weapon

1979.678.1 U.S. rifle cut down for sporting use. Considerable rust with deterioration to hammer. Nipple and forward lock plate screw missing. Forward end of stock worn away. Long crack either side of stock.

1979.684.1 Small calibre Liege sporting rifle, octagonal barrel, fair condition with considerable rust to metal portions.

1979.685.1 Breechloading rifle with chequered stock, cut down for sporting use. In good condition.

- 1979.686.1 U.S. rifle (Providence Tool Co.), cut down for sporting use. Ramrod and two screws missing. One screw misaligned. Barrel not refinished where stock and barrel band removed.
- 1979.866.1 Sporting percussion cap "M. Dixon" with silver escutcheon and pin plate. Wood finish bubbled, stock broken either side along a barrel with one piece missing. Metal support for barrel partially detached. Percussion hammer out of alignment and held with replacement screw.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS: N/A



BACKGROUND:

The Hamilton Historical Board at its meeting held 1993 October 12 approved the above recommendation.

- (a) All of these pieces came out of the old Dundurn collection and were transferred en masse to the Hamilton Military Museum along with a large collection of civilian powder flasks, bullet molds etc.
- (b) None of these weapons are relevant to the Hamilton Military Museum collections mandate and most are for civilian sporting use.
- (c) Many of these weapons are not in good condition.
- (d) The Museum would like these artifacts removed from the collection within a short period of time before starting new inventory procedures required by the new Firearms Legislation.
- (e) None of these items have signed donation forms but all have been in the possession of the City of Hamilton for 30 or more years and are listed as donations.

CITY OF HAMILTON
- RECOMMENDATION -

2(Exiii)

DATE: 1993 October 14

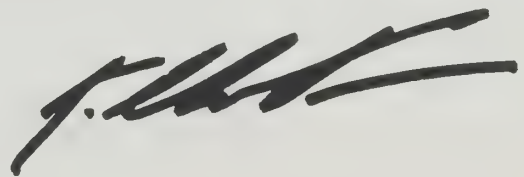
REPORT TO: Secretary
Parks and Recreation Committee

FROM: Kevin C. Christenson, Secretary
Historical Board

SUBJECT: Deaccession Enfield Rifle - The Hamilton Military Museum

RECOMMENDATION:

That the 1858 Pattern Long Enfield Rifle (M1983.208.1) be deaccessioned and traded for an 1856 version of the weapon.



FINANCIAL/STAFFING/LEGAL IMPLICATIONS: Nil

BACKGROUND:

The Hamilton Historical Board at its meeting held 1993 October 12 approved the above recommendation.

- (a) The Enfield Rifle was acquired in trade in 1983.
- (b) Long Enfield Rifles of any sort are difficult to find as most were converted to Snider-Enfield Rifles in the 1860's. The one the Museum has provides a good example of the type that was used during the time period but varies in minor details from the earlier pattern. The one to be acquired is more precisely correct for use in Canada.
- (c) The weapon in the Museum's collection is in better condition, especially with regard to surface finish, but the one to be acquired is more difficult to locate and would be a welcome addition to the collection.

CITY OF HAMILTON
- RECOMMENDATION -

2(F)

DATE: 1993 October 13

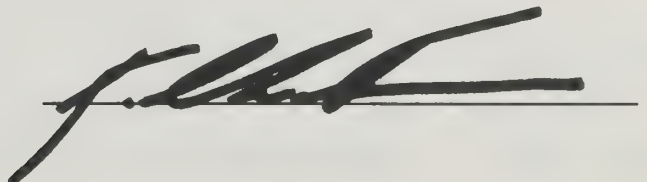
REPORT TO: Chairperson and Members
Parks and Recreation Committee

FROM: Kevin C. Christenson, Secretary
Parks and Recreation Committee

SUBJECT: Information Reports

RECOMMENDATION:

That the attached list of Information Reports previously distributed to the Parks and Recreation Committee, be received.

A handwritten signature in dark ink, appearing to be 'J. Christenson', written over a horizontal line.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS: N/A

BACKGROUND:

Attachment

**INFORMATION
REPORTS**

PARKS AND RECREATION COMMITTEE

Date	From	Subject	Date Distributed
1993 August 26	Susan Reeder Secretary Arts Advisory Sub-Committee	Arts Advisory Minutes for the meetings held 1993 May 4 and 1993 June 1	1993 September 20
1993 September 13	Susan Reeder Secretary Arts Advisory Sub-Committee	Arts Advisory Minutes for the meetings held 1993 July 6	1993 September 20
1993 September 11	Laura Peddle	Huntington Park Recreation Centre	1993 September 20
1993 September 21	Bob Sugden, Director of Culture and Recreation	Proposed Culture and Recreation Realignment	1993 September 21
1993 September 28	Bob Sugden, Director of Culture and Recreation	Operational Report - Senior Citizens' Centres	1993 September 30
1993 September 29	Bob Sugden, Director of Culture and Recreation	Minor Hockey Insurance	1993 September 30
1993 September 28	Doug Lobo, Director of Public Works	Labels to trees in Gage Park	1993 October 5

Kevin C. Christenson, Secretary
1993 September 19

3(a)

CITY OF HAMILTON
- INFORMATION -

DATE: 1993, October 12

REPORT TO: Mr. Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Jackie Turner, Secretary
Golf Advisory Sub-Committee

SUBJECT: Golf Courses - Revenues and Expenditures

BACKGROUND:

The Golf Sub-Committee met to discuss a plan on how to balance the revenues and operating expenditures for the three golf courses so that the operation of the golf courses will have no impact on the tax levy, as directed by Parks and Recreation Committee at its meeting of 1993 August 24.

The following outlines proposals from members of the Sub-Committee and pertinent implications and benefits:

1. **Proposal:**

Implement a 5 year plan, (1994 to 1998) to increase the membership fees by 5% per year and reduce expenditures by 2% per year. Total Budget figures are outlined on Schedule A attached.

Note: - Schedule A is based on zero growth or decline in numbers
- Projected actual revenue to year end 1993.

Implications:

- a) It could be anticipated that the number of members would decrease due to rate increase, probably by approximately 5% Membership base would deteriorate.
Although 5% is a fair increase on the Adult category, it would not be sufficient on the lower price categories, when measuring value for dollars paid.
5% increase would likely be unaffordable for Junior Players.

Kevin C. Christenson, Secretary
Parks and Recreation Committee
1993, October 12

- b) If a 2% reduction per year of expenditures is implemented the golf courses conditions could deteriorate to an inadequate and unacceptable level.

Benefits:

- a) Reduced expenditures
- b) As a result of loss of members there would be more opportunity for Green fee play generating more revenue.

2. Proposal:

Green Fee play only on the Martin Course at Chedoke.

Implications:

- a) The Beddoe Course could become overburdened by play. Less opportunity to play as many rounds of golf by the members if they are restricted to the Beddoe.
- b) Membership could decline by the elimination of opportunity to play two courses.
- c) Pensioner members could have trouble playing the Beddoe Course due to its level of difficulty.

Benefits:

Opportunity to generate more revenue through green fee play.

3. Proposal:

Membership availability only at Chedoke-Beddoe - no green fee play. Martin Course at Chedoke and King's Forest become green fee only.

Implications:

Loss of goodwill. Current members at King's Forest have no desire to lose membership opportunity at King's Forest. If citizens wish to become members of a club, they would now be limited to only Chedoke-Beddoe and the course would, in essence become a private course.

Kevin C. Christenson, Secretary
Parks and Recreation Committee
1993, October 12

Benefits:

Greater opportunity to generate revenue from green fee play.

Note: The King's Forest Men's Membership have submitted a 3 year plan to reduce expenditures and to increase revenue at King's Forest and Chedoke Golf Courses indicated on Schedule B attached.

Schedule B is based on:

- Zero growth or decline in numbers
- Projected actual revenue to year end 1993
- Revenue projected by using Adult Mens Rate Categories at Chedoke and King's Forest.

Implications: similar to those outlined in 1. above

Benefits:

Golf Courses could be operating at a net profit by the first year



Jackie Turner

FIVE YEAR PLAN

CHEDOKE

REVENUE	YR 1	YR 2	YR 3	YR 4	YR 5
MEMBERSHIP	420,000	441,000	463,050	486,202	510,512
CONCESSIONS	50,000	50,000	50,000	50,000	50,000
GREEN FEES	390,000	390,000	390,000	390,000	390,000
LOCKERS	2,653	2,653	2,653	2,653	2,653
	862,653	883,653	905,703	938,855	953,165
EXPENDITURES	959,235	940,051	921,251	902,827	884,766
PROFIT & LOSS	(96,582)	(56,398)	(15,548)	36,028	68,399

KINGS FOREST

REVENUE	YR 1	YR 2	YR 3	YR 4	YR 5
MEMBERSHIP	299,366	313,831	328,923	345,369	362,538
CONCESSIONS	50,000	50,000	50,000	50,000	50,000
GREEN FEES	240,000	240,000	240,000	240,000	240,000
LOCKERS	3,060	3,060	3,060	3,060	3,060
	592,426	606,891	621,983	638,429	655,598
EXPENDITURES	805,483	789,373	773,585	758,113	742,951
PROFIT & LOSS	(213,057)	(182,482)	(151,602)	(119,684)	(87,353)

TO: Parks and Recreation via the Golf Subcommittee

FROM: Men's Section at King's Forest

=====

October 2nd was our Closing Day Tournament for our Men's Section. Frank Nusca informed our Senior Male Members (which about one-half were present) about the situation that our golf courses are facing. After a lengthy discussion, we have come up with a three-year proposal which we feel you should find quite favourable.

There are a few things which must occur in order for our proposal to work:

- 1). Expenditures must fall by 10% over the next three years by increments as follows:

year 1	year 2	year 3
4%	3%	3%
- 2). Memberships and green fees must increase by the amounts we have used in our proposal.
- 3). Membership and green fees to only go up by the cost of living after our three-year proposal.

We have used very conservative numbers as far as members and green fees. Also we have only used Senior (full paying) members. Pensioners, Plan B members, Couples, Family, Junior and Intermediate memberships were not included in our revenues.

We also feel that Pensioner Rates have to be looked at because their cost per round is unreasonably low!

Chedoke-Martin to become strictly green fee at a discount rate which will attract more juniors to take up the game and also pensioners on a fixed income who may not be able to spend more on golf.

green fee	\$15.00
approximate number of rounds	40,000
total	600,000

Chedoke Beddoe green fee to increase to \$26.50 in year three by the following:

Year 1	Year 2	Year 3
\$21.96	\$23.35	\$24.75
G.S.T. <u>1.54</u>	<u>1.65</u>	<u>1.75</u>
23.50	25.00	26.50

Approximate number of rounds on the Beddoe 8,000

Chedoke Beddoe memberships to increase 20% over the next three years by increments.

Year 1	Year 2	Year 3
7%	6%	6%
\$595.00	\$630.00	\$668.00
G.S.T. <u>41.65</u>	<u>44.10</u>	<u>46.75</u>
Total \$636.65	\$674.10	\$714.75

Number of full paying members 400

Three Year Plan - Chedoke

	Year 1	Year 2	Year 3
Memberships (400)	238,000	252,000	267,200
Concessions	50,000	50,000	50,000
Lockers	2,653	2.653	2.653
Green Fee			
Martin	600,000	600,000	600,000
Beddoe	175,680	186,000	198,000
Total	<u>1,066,333</u>	<u>1,090,653</u>	<u>1,117,853</u>
Expenditures	<u>931,979</u>	<u>904,020</u>	<u>876,700</u>
Profit	134,354	186,633	241,153

Profit over three years of \$562,140

Kings Forest to become more of a premium course and to continue to be a show piece for the City of Hamilton.

Membership to increase by 40% over the next three years by increments of:

	20%	10%	10%
	Year 1	Year 2	Year 3
	\$781.80	\$859.98	\$902.09
G.S.T.	<u>54.73</u>	<u>60.20</u>	<u>63.22</u>
Total	\$836.53	\$919.18	\$966.20

Green Fees to increase to \$36.00 over the next three years by increments of:

	Year 1	Year 2	Year 3
	\$27.10	\$29.76	\$33.63
G.S.T.	<u>1.90</u>	<u>2.24</u>	<u>2.37</u>
Total	\$29.00	\$32.00	\$36.00

Approximate number of rounds 9.000

Number of full paying members 250

Three Year Plan Kings Forest

	Year 1	Year 2	Year 3
Memberships (250)	\$195,450	\$214,995	\$225,745
Concessions	50,000	50,000	50,000
Green Fees	271,000	297,600	336,300
Lockers	<u>3,060</u>	<u>3,060</u>	<u>3,060</u>
Total	\$519,510	\$565,655	\$615,105
Expenditures	<u>790,080</u>	<u>766,378</u>	<u>743,387</u>
Profit	(270,570)	(200,723)	(128,282)

Profit over three years (\$599,575)

These figures for Chedoke and Kings Forest show a net loss of (\$37,435).

Please keep in mind that Pensioners, Couples, Juniors and Intermediate memberships were **not** included in the figures. We (the Men's Section at King's Forest) feel this three year plan will show a very healthy profit for our golf course!

We also feel that from Year 4 on, if memberships rise by the cost of living **only** the City of Hamilton will show a healthy balance sheet yearly with regards to our golf courses.

4.

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 12

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: R. Sugden
Director of Culture & Recreation

D.W. Vyce
Director of Property Department

SUBJECT: Rink and Outdoor Pool Facility Analysis

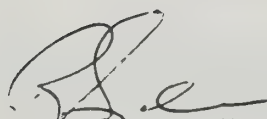
RECEIVED


CITY CLERK

RECOMMENDATION:

- a.) That the Culture and Recreation Department Rinks and Outdoor Pool Facility Analysis and Reports be received and referred to the appropriate User Groups and the Capital Budget Sub-Committee for comments on the retrofit options and costs, as identified:

	Minimum	Optional	Full
Rink Upgrades	\$194,000	\$702,800	\$1,689,100
Pool Upgrades	\$316,000	\$519,500	\$1,012,100



R. Sugden

D. W. Vyce

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

City Council has adopted the 1993-2002 Capital Budget which provides for the following funding recommendations in the years 1994-1998, all of which will require reconsideration in developing the 1994-2003 Capital Expenditure Program.

1994	Inch Park Pool - Replacement of Pool Filtration System	\$439,000
1994	Inch Park Pool/Arena - Barrier Free Design Modifications	50,000
1995	Parkdale Pool - Replacement of Pool Filtration System	448,000
1995	Parkdale Pool/Arena - Barrier Free Design Modifications	50,000
1996	Coronation Pool/Arena - Barrier Free Design Modifications	45,000
1997	Coronation Pool - Replacement of Pool Filtration System	470,000
1998	Eastwood Park Arena - Barrier Free Design Modifications	17,000
1998	Outdoor Pool Retrofit Program	300,000

These projects were very specific in their focus, and were developed prior to the completion of the most recent Needs Assessment. The projects currently being recommended for capital funding are more wide ranging in scope.

While it is recognized that the projects being recommended for funding are "new" projects in reality, Council and the Capital Budget Sub-Committee, during their deliberations, should be aware of previous inclusions in the 1993-2002 Provisional Capital Program.

Staff Scheduling, Building and Safety Codes are contained in the Analysis Recommendations.

BACKGROUND:

1. Staff was directed to conduct a study to investigate operational and physical alternatives in four arenas and four outdoor pools. The study was undertaken by staff and PBK Consultants. A copy of the four-part study is attached.
2. The studies by the Department of Culture and Recreation, Property Department, and Consultants indicate:
 - (a) Patronage preference for indoor pool use and generally lower demand on outdoor pools;
 - (b) Substantial demand increase for prime time arena use;

- (c) Need for health and safety code upgrades and compliance;
- (d) Renovations desired at existing recreation facilities. Renovations can be accommodated to current codes and standards in an economic manner;
- (e) Revenue growth potential high;
- (f) Operating cost reductions possible;
- (g) Retrofit of arena and pool units must be jointly considered.

3. A financially realistic implementation program for capital budget consideration, is being recommended.

In order to refurbish and renovate the subject facilities to current standards for Ontario recreation facilities and make them compatible with new facilities within the municipality, all of the items identified with the needs assessment should be addressed.

Re-configuration should allow for smooth and efficient multi-use building operation with minimal staffing changes and enhanced revenue opportunities.

The 5 year plan proposed would result in a cost effective/maximum impact capital program that addresses the full scale renovations for the arenas and a site specific plan for the outdoor pools.

The capital work being recommended is increasing efficiency resulting in a reduction of the current operational costs. Recommendations do not have staffing implications, but impact on the quality of the facility and the efficiency of operations. Potential increases in 1993 operational costs, due to the increase number of participants, will even out with savings due to increasing the efficiencies of operations. This will enhance revenue opportunities as a result of higher participation and expanded programming opportunities.

4. The following are brief comments relative to each option:

(a) **Full Scale Renovation**

The full scale renovation responds to all community and programming needs, increases efficiency of building operation, with the objective to reduce operating costs.

(b) **Optimum Upgrade**

The optimum proposal satisfies some (not all) of the community and programming needs, increases the efficiency of building operation at moderate cost and addresses encompasses all the work required to upgrade to current code and health and safety standards.

(c) Minimum Renovation/Upgrade

A minimum upgrade addresses the requirements to reduce operating costs and increase building function efficiency only. It does not respond to community and programming needs.

RS/cs
attchs.

- c.c. J. Pavelka, P. Eng., Chief Administrative Officer
A. C. Ross, Treasurer
D. W. Vyce, Director, Property Department
Capital Budget Sub-Committee
C. Secore, Manager of Planning Services
H. Kayal, Project Manager, Architectural Division

The Corporation of the City of Hamilton

Sept. 1993

DEPARTMENT OF CULTURE AND RECREATION

RINK AND OUTDOOR POOL FACILITY ANALYSIS

EXECUTIVE SUMMARY

Overview

In the Spring of 1993, the Parks and Recreation Committee approved the Project Brief to develop a "plan of action" for the future direction of the Rink and Outdoor Pool Facilities. The Staff and Consultants have worked with Key Users to prepare the Phase I and Phase II Report. The following is Phase II which presents the options and recommendations for Capital Budget consideration.

o KEY FINDINGS

The studies by the Department of Culture and Recreation and Consultants indicate:

1. Patronage preference for indoor pool use and generally lower demand on outdoor pools.
2. Substantial demand increase for prime time arena use.
3. Need for health and safety code upgrades and compliance.
4. Renovations desired at existing recreation facilities. Renovations can be accommodated to current codes and standards in an economic manner.
5. Revenue growth potential high.
6. Operating cost reductions possible.
7. Retrofit of arena and pool units must be jointly considered.

o RECREATIONAL ISSUES

RINKS

- . The arena facilities are essential to our service delivery.
- . Same substandard condition of these facilities have been reinforced by all key users meetings. The overall quality of the arenas was cited as a concern and in some cases an embarrassment by individuals who are regularly in contact with other city facilities and other municipalities through travelling hockey teams, tournaments, etc.
- . Enhanced revenue opportunities are lost due to existing facility layouts. Facilities are not conducive for dual usage, especially during the summer season. Current layout can not facilitate multiple or new programming opportunities.

. The level of renovation to the arena facilities, addressing the predominant issues for the user-operator groups and other identified deficiencies, would be cost effective both from an operating perspective and enhancing the general ambience of the facility.

. Cost recovery/cost effectiveness and revenue generation potentials are greater within the arenas and should be addressed as a higher priority in relationship to the outdoor pools.

OUTDOOR POOLS

. Usage of outdoor pools is in decline.

. Scope of programs offered in outdoor pools is confined to public swims with a regression in instructional and specialized programming.

. Attendance is dependent on a number of variables, most importantly the weather and water temperature.

. Usage is restricted to pool conditions ie: unheated pools, design and layout of pools.

. The average number of participants is significantly lower at outdoor pools than at indoor pools.

. Participation in lessons are lower in outdoor pools than indoor pools. Indicating lessons can be run more efficiently at indoor pools than at outdoor pools.

. Outdoor pools have a much higher cost per participant than indoor pools due to higher cost of operations per hour and lower number of users. As a result cost recovery on operating costs of outdoor pools is not achievable.

. For the most part, operating costs have increased at a greater rate than user fees. Due to restrictions on programming, increasing revenue through increases in fees is not likely. It is therefore reasonable to assume that the variance between expenses and revenue will continue to increase if outdoor pools are continued to be operated in the same manner as in the past.

. The analysis of the cost/benefit with respect to the recreational requirements of the communities as it pertains to any capital expenditures should be addressed. Alternatives such as new facilities, closures and a phasing out program may be applicable.

There are a number of items of immediate concern, and deal with health and safety issues or major pool insufficiencies, resulting in potential liabilities and hazardous situations.

- . Diving boards - Although the diving boards are undoubtedly an attraction, it is recommended that the boards be removed.
- . Pool Main Drains - Presently, pools have only one drain which represents a major safety concern due to the suction force of the pump. This requires that staff be cautioned of the situation and instructed to turn pump off should any incident occur.

Minimum upgrades only address health and safety issues and major facility deficiencies, optimum upgrades encompass all the work required to upgrade to current code and health and safety standards as well as addressing operational effectiveness resulting in operating cost savings. Full scale renovations addresses, in addition to health, safety, code and operational efficiencies, user needs with the objective of increasing attendance and operating revenues.

WALKER POOL

Walker Pool due to its stand-alone nature (no associated arena facility) was addressed separately. Major capital costs are required to only address health and safety issues and to meet current codes and standards. Careful consideration versus participant usage supports the directed recommendation as presented below.

o RESULTANT CONSIDERATION

The following presents a financially realistic implementation program for capital budget consideration.

In order to refurbish and renovate the subject facilities to current standards for Ontario recreation facilities and make them compatible with new facilities within the municipality, all of the items identified within the needs assessment should be addressed.

Re-configuration should allow for smooth and efficient multi-use building operation with minimal staffing changes and enhanced revenue opportunities.

The 5 year plan proposed would result in a cost effective/maximum impact capital program that addresses the full scale renovations for the arenas and a site specific plan for the outdoor pools.

The capital work being recommended is increasing efficiency resulting in a reduction of the current operational costs. Recommendations do not have staffing implications, but impact on the quality of the facility and the efficiency of operations. Potential increases in operational costs, due to the increase number of participants, will even out with savings due to increasing the efficiencies of operations. This will enhance revenue opportunities as a result of higher participation and expanded programming opportunities.

A capital conceptual arena plan illustrating a suitable configuration is attached for clarification.

o CAPITAL PROGRAM

Preamble

The Consulting Firm of PBK was the selected consultant commissioned to outline the following options and construction cost estimates:

- . A **MINIMUM RENOVATION/UPGRADE** required to reduce operating costs and increase building function efficiency only.

Minimum renovation/upgrade total costs for - rink \$194,000
- pool \$316,000

- . An **OPTIMUM PROPOSAL** which satisfies some of the community and programming needs, increases the efficiency of building operation at moderate cost and addresses all the health and safety and code issues.

Optimum upgrade total costs for - rink \$702,800
- pool \$519,500

- . A **FULL SCALE RENOVATION/UPGRADE/ADDITION** to respond to all community and programming needs, increases the efficiency of building operation, with the objective to reduce operating costs.

Full Scale renovation total costs for - rink \$1,698,100
- pool \$1,012,500

In the final presentation/solution the Minimum Renovation/Upgrade addresses only the Corporate concerns as an owner responding to safety and potential liabilities but did not address user group or programming needs.

The Optimum Proposal presentation/solution is a compromise that addresses the health and safety issues, code issues and some of the user and programming needs.

The Full Scale Renovation/Upgrade presentation/solution addresses the identified needs in terms of owners requirements, users groups needs, enhanced revenue opportunities, new program opportunities, dual use of facility and compatibility in terms of other city facilities and other municipalities. In addition to being the most cost effective plan based on substantial savings due to economy of scale and overlapping of construction activities.

The options are interchangeable and may be addressed as presented or in various combinations.

THE PROPOSAL

The following is a progressive plan that can be realized within both sound operating and capital business practices with needs and affordability as the cornerstones of the recommendation.

Provisional Capital Budget Proposal for submission in the 1994 - 2003 Capital Program.

Work Plan

Location	Year	ADDITIONAL CAPITAL REQUIRED	**Currently Approved Capital	Total Capital Costs
o PARKDALE Phase I Phase II	1994 1995	801,000 801,000	498,000	2,100,000
o INCH PARK Phase I Phase II	1994 1995	805,000 805,000	489,000	2,100,000
o CORONATION Phase I Phase II	1996 1997	833,000 833,000	45,000 470,000	2,100,000
o EASTWOOD Phase I	1998	1,683,000	17,000	1,700,000

** Capital Approved (1993-2002 Provisional Capital Program) represents:

Pool Filtration Renovations

- o Inch Park - Project #20.0 (\$439,000)
- o Parkdale - Project #31.0 (\$448,000)
- o Coronation - Project #35.0 (\$470,000)

Barrier Free Design Modifications

- o Inch Park - Project #12.2 (\$50,000)
- o Parkdale - Project #12.3 (\$50,000)
- o Coronation - Project #12.4 (\$45,000)
- o Eastwood - Project #12.4 (\$17,000)

In additional to an Outdoor Pool Retrofit Program approved for 1998 that would no longer be necessary.

- o Project # 123.0 (\$300,000)

The Proposal has been assembled for implementation on the basis of:

- Arenas -** Eastwood, Parkdale, Coronation & Inch Park
- Full Scale Renovation**
- Pools -**
- Inch and Coronation - Optimum Upgrade**
- Parkdale - Pool replaced with water play facilities -**
to offset losses associated with pool closing and to continue
to provide easy walk-to access to an outdoor water play
facility.
- Walker -**
- Phase Out Plan, with no present plan for replacement.**

Phase Out Plan recommends pool operates with no capital appropriations. If Pool can no longer function, operations are discontinued or an alternate direction becomes available.

Overview of the scope of work being recommended: refer to attachment #1 & 2 as presented in PBK Report.

o RATIONALE

RINKS

The recommended full scale renovation will provide an enhanced service scenario, increasing program activities and revenue opportunities.

An improved facility which facilitates programming of other arena user groups and satisfies new activity trends.

A compatible facility with other arenas both locally and out of town.

A friendly more up-to-date facility.

An opportunity to upgrade to a more cost effective operation which includes an energy efficient operation.

With 100% prime time use, the new renovation will support increasing demand.

Facilities that have compatible uses occurring on site.

Each Rink has a voluntary organization in place to develop and promote programming for overall effectiveness. The renovation supports their work and lends it's self to future developments.

Note: For more information refer to Cost Benefit Analysis Phase 2 Report.

OUTDOOR POOLS

The optimum upgrade and phase out program is the preferred choice due to the following:

Level of service that can be provided with an outdoor pool is significantly limited and does not warrant associated capital and operating costs.

Pool operates on 12 week schedule, average 70 to 73 days which is less than this maximum. Within this season, use is influenced by weather conditions.

Outdoor pools can not reasonably support ancillary uses, ie: advance aquatic programs, competitive swimming, synchronized swimming and so offers relatively limited programming potential. Similarly outdoor pools do not meet specialized aquatic requirements and cater to a much more restricted age range.

Outdoor pools can not offer the same degree of variety and flexibility in programming as indoor pools. Given the limitations associated with outdoor pools, the growing demands for indoor pools, and the level of service that can be achieved with the outdoor pools, provides the rationale for the outdoor pool capital program.

Participation trends, revenue generation and opportunity for enhanced revenue are the basis for the recommendations.

Outdoor pools represent high costs versa relatively low levels of service.

Inch and Coronation in particular provide an established service and should be maintained addressing the optimum upgrade program.

Parkdale Pool's attendance, proximity to Sir Winston Churchill Recreation Centre (indoor pool) and need for significant capital conservation costs are the basis for the phase out plan. The phase out program maintains the operations as long as is reasonably possible. When these costs become excessive and pool can no longer function, consideration to closing and providing the reasonable option is recommended.

Reasonable options such as spray pad/wading pools are recommended. The spray pad/wading pool provides children with the opportunity to engage in water play activities that cannot be accommodated at community-serving indoor pools.

Walker Pool due to the major capital renovations necessary, deficiencies in health and safety requirements, code non-compliance, participation trends and revenue generation, the phase out program is recommended.

Note: For more information refer to Cost Benefit Analysis Phase 2.

OPERATING IMPACT

The Capital Work (Full Scale Renovation) being recommended for the Rinks is increasing efficiency resulting in an estimated 15% reduction of the current operational costs. The recommendations do not have staffing implications.

The Capital Work (Optimum Upgrade) being recommended for the Outdoor Pools, Inch Park and Coronation will increase the pool costs with the heating of the water. The increase in the cost will offset the savings being realized within the Rinks, resulting in no increase or decrease to the operations. The recommendations do not have staffing implications.

If the Capital Plan for Parkdale and Walker is adopted, savings will result due to the phase out programme of the pools. The recommendations will have staffing implications, resulting in a reduction in part-time summer aquatic staff. An accurate estimate of savings will be confirmed as the process takes place.

4.6 COMPARATIVE TABLE OF OPTIONS

Option	User Wants/Needs Addressed
Minimum Upgrade	<ul style="list-style-type: none"> • Bleachers unsafe • Parking lighting • Insulation and dehumidifiers • Accessibility
Optimum Upgrade	<ul style="list-style-type: none"> • All of above • More seating required • Better sightlines • Heaters • Separate player access • Changeroom and shower finishes • Stick racks • Skaters flooring and benches • Acoustic and lighting upgrades • Sound system • Cosmetic upgrades • Relocate ice resurface room • Inadequate players and penalty benches
Full Scale Renovation	<ul style="list-style-type: none"> • All of the above • Parking lot extension and resurfacing • New office and administration area • Concession • Adequate lobby space • Six change rooms • Storage space • Heating and ventilation system • Electrical and mechanical upgrades • Painting, signage and graphics • User and spectator separation

**FULL SCALE
RENOVATION CONCEPT
- TYPICAL ARENA
SCALE 1/2" = 1'-0"**

RESOURCES

- . *Capital Project Report/Planning Stage for
Rink and Outdoor Facility Upgrades*
- . *Rink and Outdoor Pool Facility
Analysis and Order of Magnitude
Cost Estimate*
- . *Rink and Outdoor Pool Facility Analysis
Phase 1
Needs Assessment and Identification of Requirements*
- . *Rink and Outdoor Pool Facility Analysis
Phase 2
Pricing Policy and Cost Benefit Analysis*

5(b)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 13

REPORT TO: Mr. Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Mr. D. Lobo
Director of Public Works

SUBJECT: Delta Park Fountain

RECEIVED
JAN 1994
CITY CLERKS

RECOMMENDATION:

That the Director of Public Works be authorized to dismantle the fountain located at Delta Park to facilitate use of this site for the display of public art.

That components of the fountain originating from the 1860 Gore Park Fountain be dismantled and retained for future use.

That any re-development proposal including public art installation be submitted to the Parks and Recreation Committee for consideration.



D. Lobo, Director
Public Works Department

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The dismantling of the Delta Park Fountain would be completed within the existing budgets of the Public Works Department. The total cost of this work will not exceed \$3,000.00.

There are no staffing implications.

There are no legal implications.

BACKGROUND:

Delta Park is located in the City's east end at the intersection of Main Street East and King Street East. The fountain was originally located on the site in 1964 through a memorial fund bequeathed by Mrs. Josephine Hyslop, in memory of her son.

In an effort to determine any pre-conditions that may have been associated with the memorial fund, staff researched this donation through the Minutes of City Council, the Hamilton Library, Special Collections and unsuccessful telephone solicitation for surviving family members. Through the Hamilton Cemeteries Division it was found Edward Hyslop (son of Josephine) was deceased February 1962, Josephine Hyslop was deceased March 1962, and were buried in Woodlands Cemetery. According to these records Josephine Hyslop had no next of kin and her burial was settled by her estate.

The Delta Park fountain has had a history of very poor performance and despite extensive repairs several years ago it did not function properly. Given estimates in excess of \$50,000.00 to restore the internal workings and costly maintenance repair costs the fountain was shut down permanently over 10 years ago.

The demolition work will be completed by Public Works staff. Any salvageable components of the fountain will be retained for possible future park use. The delta park location currently occupied by the fountain has been reviewed by staff and has very good potential as a site for a public art display.

Information contained in this report was reviewed by the Historical Board Sub-committee at its meeting of October 12, 1993. The primary concern focused on components of the fountain originating from the Gore Park fountain and the disposition of same following demolition. The second part of the recommendation contained in this report addresses this concern.

RWC/PSU/ps

c.c. R. Sugden, Director of Culture & Recreation

Attn: Marilyn Havelka

Attn: Cheryl York

c.c. R. W. Chrystian, Manager of Parks Division

6(a)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 14


REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Bob Sugden, Director
Culture and Recreation Department

SUBJECT: Participation in the Children's
International Winter Games

RECOMMENDATION:

- (a) That the City of Hamilton participate in the Children's International Games 1994, February 11-13 with representatives from the Hamilton Chedoke Racing Team with costs to the City not to exceed \$6,000.
- (b) That this recommendation be referred to the Finance and Administration Committee to recommend the method of financing.



Bob Sugden, Director

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financing to be recommended by the Finance and Administration Committee. Staff administrative costs to be provided within the Culture and Recreation Department's 1993 Budget.

BACKGROUND:

- The 1994 Winter Games are being held in Ravne Na Koroskem, Slovenia, 1994, February 11-13
- Hamilton is hosting the 1994 Summer Games

1993 October 14

Kevin C. Christenson, Secretary
Parks and Recreation Committee

- The International Games Committee will be convening in Ravne Na Koroskem with an opportunity to finalize registrations for the Summer Games with appropriate communiques and transactions.
- Hamilton can provide appropriate alpine and slalom skiers -- boys and girls 12 to 15 years of age.
- Competitors will be chosen in announced open events operated by the Chedoke Ski Racing Team for City of Hamilton residents.

RS/bs
Attachment

c.c. A. Ross
S. Reeder



**SPORTS ASSOCIATION
62390 RAVNE NA KOROŠKEM
SLOVENIA**

A N N O U N C E S

*1st INTERNATIONAL WINTERSPORT SCHOOLCHILDREN GAMES
RAVNE NA KOROŠKEM 1994.*

1. International Wintersport Schoolchildren Games will be held in Ravne na Koroškem from 11th to 13th February 1994.
 2. Competitions will be held as follows:
 - giant slalom for boys as well as girls
 - classic ski-running for boys as well as girls
 - ski-jumps for boys only
 3. Allowed to compete are boys and girls born in 1979 or younger, yet not under the age of 12.
 4. Competitors have to abide by the rules of FIS in all events.
 5. Giant slalom includes one run only with the course characteristics as follows:
 - altitude difference: 250m
 - gates: 37
 - length: 1400m
- Allowed to take part are four boys and four girls from each registered town.
6. 5km classic ski-running race is performed on the course with approximately 100m altitude difference. Allowed to take part are four boys and four girls from each registered town.
 7. Four boys are allowed to take part in jumps on a 60-metre ski-jump where one trial jump will be followed by two competitive jumps.

8. Individual as well as team winners will be ascertained in each event. With regard to the score gained in the contest the classification of three best boys respectively three best girls from each registered town will be taken into consideration.
9. Three first placed contestants will be presented with medals, whilst each participant will get a memorial competition badge and a diploma.
10. Contestants from the towns invited to take part may compete in one event only.
11. All the expenses of the competing town teams as well as those of the invited guests [accommodation and all meals] will be covered by the organizer, starting with lunch on Friday, February 11th 1994 till Sunday, February 13th 1994 [breakfast].
Travelling expenses are covered by participants themselves.
Accommodation will be provided for in hotels and schoolchildren's homes in Ravne na Koroškem.
12. Entries including the exact number of participants are requested to be sent in till September 30th 1993 to the following address:

ŠPORTNA ZVEZA

Organizacijski komite za izvedbo

I. mednarodnih zimskošportnih iger

šolskih otrok - RAVNE 94

62390 RAVNE NA KOROŠKEM / SLOVENIJA

Ob Suhi 19

Telefax: (0602) 23-336

Telefon: (0602) 23-336

(Ravne na Koroškem is located on the railway Klagenfurt-Maribor, 9km away from the Austro-Slovenian border, Customs Bleiburg-Holmec, the distance from Klagenfurt being 62km, 75km from Maribor, and 125km from Ljubljana-the capital of Slovenia).

President:

Jože ŠATER



1st INTERNATIONAL WINTERSPORT SCHOOLCHILDREN GAMES

RAVNE NA KOROŠKEM

11-13 FEBRUARY 1994

**PRIJAVA
ENTRY**

Mesto / Town
.....

se bo udeležilo I. mednarodnih zimskošportnih iger šolskih otrok
will take part in 1st International Wintersport Children Games

11th-13th February 1994 - Ravne na Koroškem

Prijavljamo sledeče število udeležencev:
We are entering the following number of participants:

	<i>Udeleženci v številu/Number of participants</i>		
<i>Disciplina/Event</i>	Deklice/Girls	Dečki/Boys	Spremljevalci/Companions
<i>Veleslalom/Giant slalom</i>			
<i>Smučarski tek/Ski running</i>			
<i>Smučarski skoki/Ski jumps</i>			

Vodja potovanja/Travelling Director:

Šofer/Chauffeur:

[Prosimo upoštevajte, da je lahko maksimalno število vseh udeležencev 25].

[Please, take into consideration that maximum number of all participants may be 25].

Odposlati do/Sent till: 30th SEPTEMBER 1993

ŠPORTNA ZVEZA

Organizacijski komite za izvedbo

I. mednarodnih zimskošportnih iger

šolskih otrok - RAVNE 94

Datum in podpis/Date and signature:

62390 RAVNE NA KOROŠKEM / SLOVENIJA

Ob Suhi 19

Telefax: (0602) 23-336

Telefon: (0602) 23-336

6(b)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 14


REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Bob Sugden, Director
Culture and Recreation Department

SUBJECT: Hosting the Children's International Summer Games

RECOMMENDATION:

- (a) That the provisional budget for the hosting of the Children's International Games in Hamilton in 1994 be approved by the Parks and Recreation Committee.
- (b) That the City's contribution of \$114,000 be approved and referred to the Finance and Administration Committee to recommend the method of financing.



Bob Sugden, Director

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial requirement within the budget recommendations.

Staffing: The staffing requirements will be met within the existing staff levels and funding from Jobs Ontario.

Legal: All legal and liability provisions will be provided within the Games' program.

BACKGROUND:

The City of Hamilton bid for the Children's International Games in 1989 and was awarded the Games in 1991 for 1994.

1993 October 14

Kevin C. Christenson, Secretary
Parks and Recreation Committee

BACKGROUND:

It is anticipated that 30 cities, representing 20 countries, will participate and bring over 900 athletes, coaches and officials to Hamilton from 1994, June 11-19.

Hamilton has participated in three sets of Games and is represented on the International Committee.

The Hamilton Organizing Committee has been preparing to meet the expectations of the financial and program requirements. The International Committee requires the approved host community's budget by 1993, November.

RS/bs
Attachment

c.c. Alderman D. Ross
A. Ross, City Treasurer
J. Pavelka, C.A.O.
S. Reeder, Secretary, F & A Committee

SCHEDULE "A"

THE CHILDREN'S INTERNATIONAL GAMES HAMILTON 1994

OPERATING BUDGET

Revenue Account	\$520,000
-----------------	-----------

Source of Funding	- City	114,000
	- Provincial	100,000
	- Federal	100,000
	- Donations	25,000
	- Sponsorship	120,000
	- Advertising	10,000
	- Sales	6,000
	- Special Events	45,000

Expenditure Account	\$520,000
---------------------	-----------

Cost Centres	- Administration	80,000
	- Accommodations	162,000
	- Marketing	46,000
	- Ceremonies/Food	84,000
	- Sport Technical	36,000
	- Volunteers	14,000
	- Protocol/Congress	47,500
	- Travel	50,000

The present status of outside revenues is progressing with senior levels of government and private sector funding.

6cc

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 12

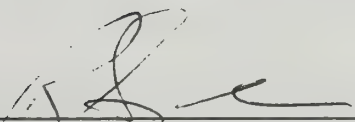
REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Bob Sugden, Director
Culture and Recreation Department

SUBJECT: Canadian Junior Golf Championships
Chedoke Civic Golf Course

RECOMMENDATION:

- (a) That the Corporation of the City of Hamilton confirm its interest and capability to host the Canadian Junior Golf Championships at Chedoke Civic Golf Course under the terms and conditions advanced in the bid proposal to the R.C.G.A. in 1988.
- (b) That the City of Hamilton commit to complying with the by-laws of the Royal Canadian Golf Association using a phased-in approach to membership requirements of the R.C.G.A. and the O.G.A.



Robert Sugden, Director

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

- Five days of play by 150 junior golfers
- Civic and fundraising for approximately \$20,000
- Hosting a civic function for approximately 200 golfers and officials

DATE: 1993 October 12

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

BACKGROUND:

The bid for the Canadian Juniors was made in 1988 which complied with the Ontario Golf Association's requirements of membership with the O.G.A. and the R.C.G.A.

The City has complied with the financial conditions of membership by appropriating a portion of the membership fees (\$23 per year) to the civic golf courses to the Men's or Ladies' section of the club to be paid as a flat fee to the parent bodies of golf.

The remaining portion of this appropriation (\$23 per year) is available to the Executive and club members for tournaments.

Although the O.G.A.'s by-laws approve a flat fee, the R.C.G.A. requires a membership fee per player which they consider to be a prerequisite for membership (\$4 per player).

The new player rate charge would also apply to the O.G.A. system and thus amount to a total of \$12 per player charge.

This rate applied to Chedoke members is a fee requirement of approximately \$9,600 (based on 800 members) compared to the 1994 approximate \$1,000 flat fee of the past (in effect over 20 years).

The flat fee rate, which has risen from \$500 to the proposed current rate, has a varied formula to allow interested members to carry R.C.G.A. and O.G.A. membership cards.

The membership card system to R.C.G.A. and O.G.A. has been applied inconsistently over the years and in 1993 the King's Forest members opted out of R.C.G.A. and O.G.A. The question of value for membership was the expressed reason. Their members apply under Chedoke's membership to purchase individual cards. This is contrary to R.C.G.A. policy.

The recent meeting (October 8) with O.G.A.'s Chairman of Communications, John Sullivan and R.C.G.A.'s Director of Rules and Amateur Status, Gerry J. Van der Valk, indicated a need for Hamilton to move towards full membership status. Understanding that this needs to be phased-in was indicated.

DATE: 1993 October 12

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

BACKGROUND (Cont'd)

The O.G.A. will be implementing an electronic handicapped system available to all civic golfers and networked with all O.G.A. and R.C.G.A. member clubs. Hamilton has been accepted as a pilot site for this new system. This or other computerized handicapping will reduce the existing manual system, reducing time and costs.

Corporate support for golf includes the collection of games section fees with memberships, the complimentary handicap, captain's memberships, and the grant to the Pro-Am Tournament.

Current golf membership rates are under review and new 1994 rates are pending at this time.

RS/bs

c.c. Alderman T. Anderson
I. Giles, Director, O.G.A. - Chedoke
J. Pavelka, C.A.O.

URBAN/MUNICIPAL

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1993 November 19

URBAN M

1993

GOVERNMENT DOCUMENTS

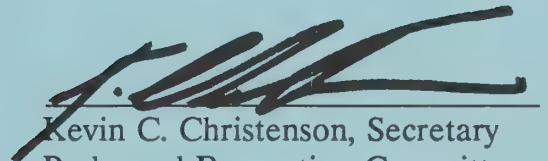
NOTICE OF MEETING

PARKS AND RECREATION COMMITTEE

Tuesday, 1993 November 23

9:30 o'clock a.m.

Room 233, City Hall


Kevin C. Christenson, Secretary
Parks and Recreation Committee

AGENDA

1. **DELEGATIONS** (9:30 o'clock a.m.)
 - (a) Hamilton East Kiwanis Boys' and Girls' Club
 - Mr. Bill Bain C.E.O.
 - Mr. Tim Nolan, Chairman, Building Modifications Committee
 - Mr. John Stevenson, LeisurePlan International
 - (b) Municipal Golf Course Rates - Peter Yaremko (No Copy)
2. **CONSENT AGENDA**

THE URBAN MUNICIPAL COLLECTION
2ND FLOOR
HAMILTON PUBLIC LIBRARY

3. CHAIRMAN OF THE MANAGEMENT TEAM AND THE MANAGEMENT TEAM

(a) 1994 User Fees - Department of Culture and Recreation

(b) 1994 User Fees - Department of Public Works

NOTE: The Consolidated User Fee Report which was presented to the Committee of the Whole on 1993 October 26 has not yet been reproduced in its entirety in your agenda. Please bring your copy of the report to the meeting.

4. DIRECTOR OF PUBLIC WORKS

(a) Central/Beasley Programme for Renewal, Improvement, Development and Economic Revitalization - Housing Intensification (PRIDE H.INT.) - Acquisition and Development of Land for Park Purposes

(b) Central/Beasley Programme for Renewal, Improvement, Development and Economic Revitalization - Housing Intensification (PRIDE - H.INT.) - Beasley Community Centre

5. DIRECTOR OF CULTURE AND RECREATION/MANAGER OF PURCHASING

Rink Board Advertising

6. DIRECTOR OF PROPERTY

(a) Renewal of Lease - Macassa Bay Yacht Club

(b) LaSalle Park Pavilion Structural Restoration (Copy to Follow)

7. MANAGER OF PURCHASING

Asphalt Placement and Park Redevelopment,
Glow Park, Between Mead and Glow Avenues

8. SECRETARY, HAMILTON HISTORICAL BOARD

Terms of Reference - Conservation Study for Dundurn Castle Landscape

9. OTHER BUSINESS

10. ADJOURNMENT

OUTSTANDING ITEMS
PARKS AND RECREATION COMMITTEE

Item No.	Item	Original Date	Action	Status
1.	Hamilton East Kiwanis Boys' and Girls' Club	1993 March 23	Director of Culture and Recreation	Report Back
2.	Hamilton Mountain Y.M.C.A. Proposal	1993 March 23	C.A.O.	Report Back
3.	Head-of-the-Lake Historical Society - Gore Park Fountain	1993 May 18	Director of Public Works	Report Back
4.	Mohawk Sports Park - Future Use of the Park	1993 May 18	Director of Public Works	Report Back
5.	Reservoir Park Stone Church and Garth Street	1993 July 20	Director of Public Works	Report Back
6.	Veevers Property	1993 August 24	Director of Property	Report Back
7.	Twin Pad Arena	1993 September 21	Director of Culture and Recreation	Report Back
8.	Bid Package - 2001 Canada Summer Games	1993 October 19	Director of Culture and Recreation	Report Back
9.	Municipal Golf Course Operation	1993 October 19	C.A.O., Director of Public Works, Director of Culture and Recreation	Report Back

Kevin C. Christenson, Secretary
1993 November 23

Hamilton East Kiwanis Boys' and Girls' Club

45 Ellis Ave., Hamilton, Ontario L8H 4L8 Phone 549-2814 Fax 549-2313

1(a)

BOYS AND GIRLS CLUBS
OF CANADA

October 18, 1993

Kevin Christianson, Secretary
Parks and Recreation Committee
City of Hamilton
71 Main Street West
Hamilton, Ontario
L8N 3T4

Dear Mr. Christianson:

As you are aware the Hamilton East Kiwanis Boys' and Girls' Club has undertaken a Needs and Feasibility Study to determine future direction of the club. LeisurePlan International was contracted to complete this study.

Phase 3 of this study will be completed by the end of October. We would like to bring the results to the Parks and Recreation Committee. Therefore we ask that you include the Kiwanis Boys' and Girls' Club on the agenda for the November Parks and Recreation committee meeting.

We will confirm representatives from Kiwanis Boys' and Girls' Club before the November 15th agenda deadline.

If you have any questions concerning the Boys' and Girls' Club please call me.

Sincerely,



Glenn Harkness, Manager

c.c. Tim Nolan, Chairperson Expansion Committee
Doug Kay, Director of Youth Services

rm



MEMBER AGENCY
UNITED WAY of BURLINGTON
HAMILTON-WENTWORTH

SUPPORTED BY THE

CORPORATION
OF THE CITY
OF HAMILTON



HAMILTON EAST KIWANIS
SERVICE FOUNDATION

CONSENT AGENDA

Parks and Recreation Committee
Tuesday, 1993 November 23
9:30 o'clock a.m.
Room 233, City Hall

A G E N D A

A. ADOPTION OF THE MINUTES

- i. Minutes of the Meeting held 1993 October 19
- ii. Minutes of the Special Meeting held 1993 October 26

B. DIRECTOR OF PROPERTY

- i. Lease of City Lands for Advertising Billboards to Mediacom Inc.
- ii. Renewal of Lease Agreement
Her Majesty the Queen
Represented by the Minister of the Environment
(National Water Institute)
Van Wagner's Beach - East of 57 Beach Boulevard

C. DIRECTOR OF CULTURE AND RECREATION

- i. New Year's Eve Celebrations
- ii. The Hamilton Museum of Steam and Technology

D. SECRETARY

PARKS AND RECREATION CITIZENS' ADVISORY SUB-COMMITTEE

The Rink and Pool Facility Action Plan

E. SECRETARY

HAMILTON HISTORICAL BOARD

Deaccession Artifact - Hamilton Military Museum

F. SECRETARY, PARKS AND RECREATION COMMITTEE

Information Reports

Tuesday, 1993 October 19
9:30 o'clock a.m.
Room 233, City Hall

2(Axi)

The Parks and Recreation Committee met.

Present: Alderman T. Jackson, Chairperson
Alderman G. Copps, Vice-Chairperson
Mayor R. M. Morrow
Alderman T. Cooke
Alderman Wm. M. McCulloch
Alderman B. Morelli
Alderman D. Agostino
Alderman T. Anderson
Alderman D. Ross

Also present: Alderman M. Kiss
Alderman D. Wilson
Alderman F. Eisenberger
Alderman B. Charters
Alderman D. Ross
Mr. J. G. Pavelka, Chief Administrative Officer
Mr. B. Sugden, Director of Culture and Recreation
Ms. C. Secore, Culture and Recreation Department
Mr. D. W. Vyce, Director of Property
Ms. H. Kayal, Property Department
Mr. R. Swan, Property Department
Mr. B. Chrystian, Public Works Department
Mr. C. Firth-Eagland, Public Works Department
Mr. R. Gadawski, Public Works Department
Ms. P. Ulbinas, Public Works Department
Mr. V. Terluk, Waste Management Operations
Mr. C. Rodgerson, Waste Management Operations
Ms. C. Rose, Hamilton Tiger Cat Fan Club
Mr. J. Struger, Hamilton Naturalist's Club
Mr. S. Dorman, Chedoke Golf Course
Ms. M. Allard, Chedoke Golf Course
Mr. J. Norris, Mountainview Residents for Recreation of Hamilton Inc.
Mr. K. C. Christenson, Secretary

1. **DELEGATIONS**

(a) **Wall of Fame Committee**
Ivor Wynne Stadium
Ms. Carol Rose

The Committee was in receipt of correspondence from the "Cats' Claws", Tiger-Cats Fan Club respecting the Wall of Fame proposal.

Following a presentation by Ms. Rose, the Committee approved the following recommendation:

That permission be granted to "The Cats' Claws", the Tiger Cats Fan Club, to utilize the south west corner of Cannon Street East and Balsam Avenue in front of Brian Timmis Stadium for a "Tiger Cat Walk of Fame" and upcoming events notice board.

The Committee further directed that the Manager of Parks report back prior to the next City Council meeting on whether this proposal will affect any of the neighbourhood parking presently accommodated in the proposed location for the Tiger Cat Walk of Fame and upcoming events notice board.

- (b) **Illegal Dumping**
Hamilton Naturalist's Club
Mr. John Struger

The Committee was in receipt of a report dated 1993 October 6 from the Director of Public Works respecting illegal dumping.

Following a presentation by Mr. Struger, the Committee agreed to amend the recommendation as presented by deleting the word received in the first line and replacing it with the word endorsed.

Subsequently, the Committee approved the following recommendation:

That the "Action Plan for the Reduction of Illegal Dumping" attached hereto and marked Appendix "A" be endorsed and forwarded to the Regional Municipality of Hamilton-Wentworth for their consideration with the request to implement the recommendations contained therein.

2. **CONSENT AGENDA**

A. **ADOPTION OF THE MINUTES**

The minutes of the meeting held 1993 September 21 were adopted as circulated.

B. **DIRECTOR OF CULTURE AND RECREATION AND TREASURER**

Fly the Flag for Canada Committee Account

The Committee was in receipt of a report dated 1993 September 29 from the Director of Culture and Recreation and Treasurer respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That permission be granted to the Director of Culture and Recreation to purchase a large banner with the remaining monies for Fly the Flag for Canada Committee.
- (b) That permission be granted to the Treasurer to close the Fly the Flag account.

C. **DIRECTOR OF PUBLIC WORKS**

Land Exchange between Mount Hamilton Cemetery and Turner Park

The Committee was in receipt of a report dated 1993 October 6 from the Director of Public Works respecting the above-noted subject.

The Committee approved the recommendation:

- (a) That the City Solicitor be directed to prepare a by-law authorizing an exchange of lands between Mount Hamilton Cemetery and Turner Park as detailed on the attached Appendix "B", for execution by City Council.
- (b) That a notice of by-law and details of the land exchange be forwarded to the Ministry of Consumer and Commercial Relations, Cemeteries Division, upon execution.

D. DIRECTOR OF CULTURE AND RECREATION**(a) Community Organization's Relationship with
the City of Hamilton - Department of Culture and Recreation**

The Committee was in receipt of a report dated 1993 October 13 from the Director of Culture and Recreation respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That community groups who receive City support and/or subsidy for facilities, programs, and services, provide to the City of Hamilton, through the Culture and Recreation Department, all financial records, registration lists, membership lists, operating policies and procedures, guidelines or by-laws and any other information pertaining to public activities at the request of the Director.
- (b) That failure of the community group to comply with the above condition will result in:
 - i. The withdrawal of support and/or subsidy for these activities.
 - ii. The community group, in its current structure, will forfeit the recognition of the City of Hamilton.

(b) 2001 Canada Summer Games - Bid Package

The Committee was in receipt of a report dated 1993 October 4 from the Director of Culture and Recreation respecting the above-noted subject.

The Committee approved the following recommendation:

That the bid package for the 2001 Canada Summer Games be referred to the Hamilton Sport Council for their review and recommendations to the Parks and Recreation Committee.

**(c) Molson Restaurant Three-Pitch League
- Use of Globe Park, 1993 September 26**

The Committee was in receipt of a report dated 1993 September 21 from the Director of Culture and Recreation respecting the above-noted subject.

The Committee approved the following recommendation:

That permission be given of the action taken by the Director of Culture and Recreation for approval to the Molson Restaurant Three-Pitch League to sell beer during the occasion of their Three-Pitch Baseball Game, scheduled at Globe Park, on 1993 September 26, under the terms and conditions which includes the following:

- (a) The proof of \$2 million Comprehensive General Liability Insurance for Property Damage and Bodily Injury, naming the City as additional insured, be provided.
- (b) That the applicant meet all requirements of the Liquor Licence Board of Ontario for issuance of a Special Occasion Permit.
- (c) That the Concessionaire be contacted to make the necessary arrangements for the provision of food.
- (d) That the applicant assume responsibility for all labour related costs as a result of this event.
- (e) That Special Duty Officers, as may be deemed necessary by the Hamilton-Wentworth Regional Police, be provided at the applicant's expense.

***Alderman T. Jackson recorded as opposed.**

E. SECRETARY, HAMILTON HISTORICAL BOARDi. **Archaeology Grant Application - Dundurn Castle**

The Committee was in receipt of a report dated 1993 October 14 from the Secretary, Hamilton Historical Board respecting the above-noted subject.

The Committee approved the following recommendation:

That approval be given to Dundurn Castle staff to apply for the following applicable archaeology grants:

(a) **Ontario Heritage Foundation - Provincial**

- i. Grant In-Aid-Of Publication
- ii. Publication Award
- iii. History Research Grant
- iv. Archaeology Research Grant

(b) **Royal Canadian Geographical Society**(c) **Access to Archaeology Program - Federal**ii. **Deaccession Various Artifacts - The Hamilton Military Museum**

The Committee was in receipt of a report dated 1993 October 14 from the Secretary, Hamilton Historical Board respecting the above-noted subject.

The Committee approved the following recommendation:

That the following artifacts be deaccessioned/disposed of from the Hamilton Military Museum collection and offered to Westfield Heritage Centre or to any other suitable institution.

Single Shot Pistol

1976.93.1 Black and white pistol, listed as Spanish or Moroccan tourist item. Ivory inlay in poor condition. Flintlock mechanism not functional.

Muskets and Rifles

1979.675.1 European military style percussion lock musket. End of stock broken off, forward barrel band and spring missing, hammer spring broken, stock cracked.

Sporting Rifles and Smoothbores

1979.676.1 Small calibre Liege sporting rifle, chequered butt, octagonal barrel, fair condition with considerable rust to metal portions. Barrel permanently plugged.

1979.677.1 Short barrelled weapon

1979.678.1 U.S. rifle cut down for sporting use. Considerable rust with deterioration to hammer. Nipple and forward lock plate screw missing. Forward end of stock worn away. Long crack either side of stock.

1979.684.1 Small calibre Liege sporting rifle, octagonal barrel, fair condition with considerable rust to metal portions.

1979.685.1 Breechloading rifle with chequered stock, cut down for sporting use. In good condition.

1979.686.1 U.S. rifle (Providence Tool Co.), cut down for sporting use. Ramrod and two screws missing. One screw misaligned. Barrel not refinished where stock and barrel band removed.

1979.866.1 Sporting percussion cap "M. Dixon" with silver escutcheon and pin plate. Wood finish bubbled, stock broken either side along a barrel with one piece missing. Metal support for barrel partially detached. Percussion hammer out of alignment and held with replacement screw.

iii. **Deaccession Enfield Rifle - The Hamilton Military Museum**

The Committee was in receipt of a report dated 1993 October 14 from the Secretary, Hamilton Historical Board respecting the above-noted subject.

The Committee approved the following recommendation:

That the 1858 Pattern Long Enfield Rifle (M1983.208.1) be deaccessioned and traded for an 1856 version of the weapon.

F. **SECRETARY, PARKS AND RECREATION COMMITTEE**

Information Reports

The Committee was in receipt of a report dated 1993 October 13 from the Secretary, Parks and Recreation Committee respecting information reports.

The Committee approved the following recommendation:

That the information reports listed below that were previously distributed to the Parks and Recreation Committee, be received.

1993 August 26	Susan Reeder Secretary Arts Advisory Sub-Committee	Arts Advisory Minutes for the meetings held 1993 May 4 and 1993 June 1	1993 September 20
1993 September 13	Susan Reeder Secretary Arts Advisory Sub-Committee	Arts Advisory Minutes for the meetings held 1993 July 6	1993 September 20
1993 September 11	Laura Peddle	Huntington Park Recreation Centre	1993 September 20
1993 September 21	Bob Sugden, Director of Culture and Recreation	Proposed Culture and Recreation Realignment	1993 September 21
1993 September 28	Bob Sugden, Director of Culture and Recreation	Operational Report - Senior Citizens' Centres	1993 September 30
1993 September 29	Bob Sugden, Director of Culture and Recreation	Minor Hockey Insurance	1993 September 30
1993 September 28	Doug Lobo, Director of Public Works	Labels to trees in Gage Park	1993 October 5

3. **GOLF ADVISORY SUB-COMMITTEE**

(a) **Golf Courses - Revenues and Expenditures - Alderman T. Anderson**

The Committee was in receipt of a report dated 1993 October 12 from the Secretary, Golf Advisory Sub-Committee respecting the above-noted subject.

Alderman Anderson reviewed the contents of the report. He informed the Committee that the Golf Courses could make money in 1994 but that this would depend on how far the Committee and Council were willing to go in terms of changing the operation of the Golf Courses.

(b) **Chedoke Golf Course Operations - Mr. S. Dorman and Ms. M. Allard**

Mr. Dorman appeared before the Committee and outlined the five-year plan designed to reduce the operating deficit at Chedoke Golf Course.

Following considerable discussion on the issue, the Committee agreed that the item be received and referred to the Chief Administrative Officer, the Director of Public Works and the Director of Culture and Recreation for inclusion in the preparation of a comprehensive report on the issue of managing the municipal golf courses.

4. DIRECTOR OF CULTURE AND RECREATION/DIRECTOR OF PROPERTY**Rink and Outdoor Pool Facility Analysis**

The Committee was in receipt of a report dated 1993 October 12 from the Director of Culture and Recreation and the Director of Property respecting the above-noted subject.

Alderman Copps expressed concern with the recommendations made respecting Parkdale Pool and Arena.

Following a brief discussion, the Committee approved the following recommendation:

That Parkdale Pool be included in the "Pool Upgrade" category.

Following considerable discussion, the Committee approved the following recommendation:

That the Culture and Recreation Department Rinks and Outdoor Pool Facility Analysis and Reports be received and referred to the appropriate User Groups and the Capital Budget Sub-Committee for comments on the retrofit options and costs, as identified:

	Minimum	Optional	Full
Rink Upgrades	\$194,000.	\$702,800.	\$1,689,100.
Pool Upgrades	\$316,000.	\$519,500.	\$1,012,100.

5. DIRECTOR OF PUBLIC WORKS

(a) **Extension of Contract
Planting at Harbourfront and Pier-4 Parks**

The Committee was in receipt of a report distributed at the meeting dated 1993 October 18 from the Director of Public Works respecting the above-noted subject.

Following a brief discussion, the Committee approved the following recommendation:

- (a) That the funding allotment for the Harbourfront Park remediation project be increased from \$9,725,340.00 to \$9,913,960.00 with the additional \$188,620.00 from accrued interest on the \$7,500,000.00 grant from the Ministry of the Environment and Energy and further that any additional accrued interest monies to December 31, 1993 be added to the funding allotment for Harbourfront Park.
- (b) That the action taken by the Director of Public Works to extend the contract previously awarded to Kelt Contracting Corporation of Grimsby in April, 1993 by the amount of \$149,717.56 including all taxes over and above the original contract amount of \$326,053.10 for the supply and planting of various plant materials at Harbourfront and Pier 4 Parks and funded from the Harbourfront Park Remediation - Stage I Account No. CF5200 419254001 (\$100,000.00) and Harbourfront Park Remediation - Stage II Account No. CF5200 419254003 (\$49,717.56) be approved.
- (c) That the City Solicitor be requested to prepare amendments to the legal agreement with Kelt Contracting Corporation to incorporate the extension to the scope of work.

*Alderman Morelli recorded opposed.

(b) **Delta Park Fountain**

The Committee was in receipt of a report dated 1993 October 13 from the Director of Public Works respecting the above-noted subject.

Following discussion, the Committee agreed to amend the recommendation by deleting the reference to the display of public art.

Subsequently, the Committee approved the following recommendation:

- (a) That the Director of Public Works be authorized to dismantle the fountain located at Delta Park.
- (b) That components of the fountain originating from the 1860 Gore Park Fountain be dismantled and retained for future use.
- (c) That any redevelopment proposal be submitted to the Parks and Recreation Committee for consideration.

***Mayor Morrow recorded opposed.**

6. **DIRECTOR OF CULTURE AND RECREATION**

(a) **Participation in the Children's International Winter Games**

The Committee was in receipt of a report dated 1993 October 14 from the Director of Culture and Recreation respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That the City of Hamilton participate in the Children's International Games 1994, February 11-13 with representatives from the Hamilton Chedoke Racing Team with costs to the City not to exceed \$6,000.
- (b) That this recommendation be referred to the Finance and Administration Committee to recommend the method of financing.

***Alderman Copps recorded opposed.**

(b) **Hosting the Children's International Summer Games**

The Committee was in receipt of a report dated 1993 October 14 from the Director of Culture and Recreation respecting the above-noted subject.

Following a discussion of the issue, Mr. Sugden indicated that he would provide the Committee with information on the funding requirements for accommodating the visiting athletes.

Subsequently, the Committee approved the following recommendation:

- (a) That the provisional budget for the hosting of the Children's International Games in Hamilton in 1994 be approved by the Parks and Recreation Committee.
- (b) That the City's contribution of \$114,000. be approved and referred to the Finance and Administration Committee to recommend the method of financing.

(c) **Canadian Junior Golf Championships, Chedoke Civic Golf Course**

The Committee was in receipt of a report dated 1993 October 12 from the Director of Culture and Recreation respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That the Corporation of the City of Hamilton confirm its interest and capability to host the Canadian Junior Golf Championships at Chedoke Civic Golf Course under the terms and conditions in the bid proposal to the R.C.G.A. in 1988.
- (b) That the City of Hamilton commit to complying with the by-laws of the Royal Canadian Golf Association using a phased-in approach to membership requirements of the R.C.G.A. and the O.G.A.

7. **OTHER BUSINESS**

(a) **Dr. Ceciloni Memorial Statue**

Alderman Cooke informed the Committee that he had received a letter from Mr. Pat Valeriano requesting that City Council endorse the lobby of the Cancer Centre on Concession Street as the preferred for the Dr. Ceciloni memorial statue.

Following a brief discussion, the Committee approved the following recommendation:

That the lobby of the Cancer Centre on Concession Street be endorsed by City Council as the preferred location for the statue honouring the late Dr. Ceciloni.

(b) **Jackson Park Lighting**

Alderman Cooke and Alderman Kiss indicated that there was a problem with lighting at Jackson Park which was leading to safety problems in the area.

Following further discussion, the Committee approved the following recommendation:

That the Public Works Department staff be directed to look at all available funding options to facilitate improvements to the lighting at Jackson Park.

(c) **Personnel Item**

The Committee agreed to move in camera to discuss a personnel item.

Following a brief in camera session, the Committee moved out of camera.

8. **ADJOURNMENT**

There being no further business, the meeting then adjourned.

Taken as read and approved,

**ALDERMAN T. JACKSON, CHAIRPERSON
PARKS AND RECREATION COMMITTEE**

**Kevin C. Christenson
Secretary**

1993 October 19

Tuesday, 1993 October 26
7:00 o'clock a.m.
Room 233, City Hall

2AXii)

The Parks and Recreation Committee met in special session.

Present: Alderman T. Jackson, Chairperson
Alderman G. Copps, Vice-Chairperson
Mayor R. M. Morrow
Alderman T. Cooke
Alderman Wm. M. McCulloch
Alderman B. Morelli
Alderman D. Agostino
Alderman T. Anderson
Alderman D. Ross

Also present: Alderman M. Kiss
Alderman V. J. Agro
Alderman H. Merling
Mr. J. G. Pavelka, Chief Administrative Officer
Ms. P. Noé Johnson, City Solicitor
Mr. J. Johnston, Commissioner of Human Resources
Mr. K. C. Christenson, Secretary

1. PERSONNEL ITEM

The Committee agreed to move in camera to discuss a personnel item.

Following a brief in camera session, the Committee moved out of camera.

2. ADJOURNMENT

There being no further business, the meeting then adjourned.

Taken as read and approved,

**ALDERMAN T. JACKSON, CHAIRPERSON
PARKS AND RECREATION COMMITTEE**

Kevin C. Christenson
Secretary

1993 October 26

2 B(i)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 9

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: D. W. Vyce
Director of Property

SUBJECT: Lease of City Lands for
Advertising Billboards to
Mediacom Inc.

RECEIVED

NOV 10 1993

CITY CLERKS

RECOMMENDATION:

- a) That the City of Hamilton renew the lease of eight (8) advertising locations with Mediacom Inc., for the period commencing 1994 January 1 to 1996 December 31, at a rental rate of \$876.26 per poster panel and \$1,931.96 per bulletin board, plus realty taxes for the first year, 1994 January 1 to 1994 December 31. On 1995 January 1 and 1996 January 1, a yearly increase of 2% and 3% will take effect respectively and revenue from these locations be credited to Account No. CH 44104 31106 (Civic Properties Rented - Rentals).
- b) That the City Solicitor be authorized to prepare the necessary Lease Agreement for these locations.
- c) That the Mayor and City Clerk be authorized and directed to execute the Lease Agreements.


D. W. Vyce

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

See above recommendation.

BACKGROUND:

Mediacom has been leasing City owned lands for advertising billboards for many years. We are submitting a list of eight (8) locations with the rent shown on each location. The expired lease contained rental increases of 5% per year from 1991 to 1993. The 1994 rate represents a 0% increase over 1993 with a 2% increase in 1995 and a 3% increase in 1996. We are prepared to recommend the lease terms be approved.

RJH/nw
Attach.

c.c. P. Noé Johnson, City Solicitor, Law Department

Allan C. Ross, Treasurer, Treasury Department

C. Bandurka, Property Clerk, Surveys, Roads Department

CITY OF HAMILTON
MEDIACOM INC.
SIGN LOCATIONS ON CITY PROPERTY
JANUARY 1, 1994

<u>Lease #</u>	<u>Location</u>	<u>Sign</u>	<u>Amount</u>
001215	Burlington s/s w/o Woodward	2pp	\$1,752.52
001207	Britannia s/s e/o Cameron	2pp	1,752.52
001273	s/e Walmer Road & Woodward Ave.	2pp	1,752.52
001217	Bay & Strachan s/e corner	4pp	3,505.04
001292	s/s Burlington s/o Woodward	1bltn	1,931.96
001209	s/w corner Burlington & Wentworth	2pp	1,752.52
001224	248 Crockett & Upper Sherman	2pp	1,752.52
001221	Concession s/s e/o Sherman	1pp	<u>876.26</u>
TOTAL			<u>\$15,075.86</u>

CITY OF HAMILTON
- RECOMMENDATION -

2(BXii)

DATE: 1993 November 11

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: D. W. Vyce
Director of Property

RECEIVED

NOV 12 1993

SUBJECT: **Renewal of Lease Agreement**
Her Majesty the Queen represented by the
Minister of the Environment
(National Water Institute)
Van Wagner's Beach - east of 57 Beach Boulevard

CITY CLERKS

RECOMMENDATION:

- a) That the City of Hamilton renew the Lease Agreement which expires on 1993 December 31 with Her Majesty the Queen, represented by the Minister of the Environment (National Water Institute), for the use of City lands lying immediately east of 57 Beach Boulevard.
- b) That the new term commence 1994 January 1 and expire 1995 December 31, for an annual rent of \$1 plus any applicable taxes, and rental proceeds be credited to Account No. CH 44104 31106 (Civic Properties Rental).
- c) That either party has the right to terminate the agreement on thirty (30) days written notice.
- d) That the Mayor and City Clerk be authorized and directed to execute the renewal agreement subject to the terms and conditions of the City Solicitor.



D. W. Vyce

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

See above recommendation.

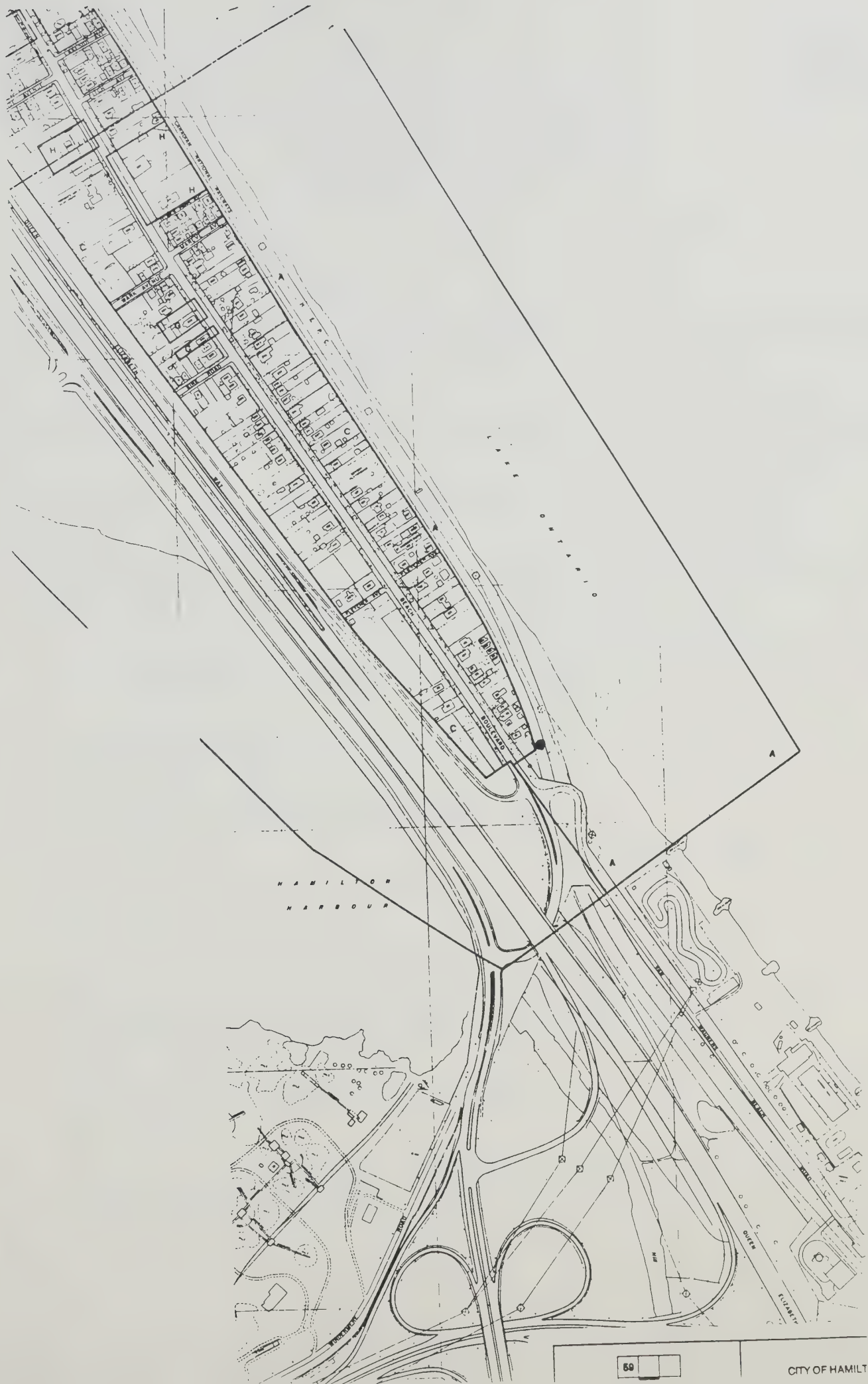
BACKGROUND:

On 1979 June 26, City Council approved Item 26 of the 33rd Report of the Board of Control, authorizing the use of City owned lands lying immediately east of 57 Beach Boulevard. The lands are to be used to maintain a trailer on the site for the purpose of conducting a beach erosion study to better understand wave and coastal processes in Lake Ontario. The agreement has been renewed every year and therefore we recommend the renewal of this agreement to 1995 December 31.

RJH/nw
Attach.

c.c. P. Noé Johnson, City Solicitor, Law Department

Allan C. Ross, Treasurer, Treasury Department



Lexi

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 8

REPORT TO: Mr. Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Mr. Bob Sugden
Director of Culture and Recreation

SUBJECT: New Year's Eve Celebrations

RECEIVED

NOV 10 1993

CITY CLERKS

RECOMMENDATION:

- a.) That this year's New Year's Eve Celebrations be held at City Hall on the forecourt between the hours of 9:00 pm and 12 midnight.
- b.) That City Hall be open to the public, monitored by security for use of washrooms.


Robert Sugden, Director

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Funds provided in the current budget estimates and supplemented by sponsorships.

BACKGROUND:

The event was brought back to City Hall last year after a 3 year break.

The Celebrations were a success, as the City Hall Forecourt was conducive to the set up, spectator participation, media participation as well as access to amenities.

Media coverage was easily realized as the Spectator, Oldies 1150, CHAM and CHCH TV were on location.

This year Culture and Recreation Department are working together with Cable 14 to produce a portion of New Year's Celebration for a live broadcast from City Hall.

Kevin Christenson, Secretary
Parks and Recreation

1993 October 21

A program format of entertainment and refreshments is being finalized with sponsorship and will be forwarded to the Committee once complete. To date we have confirmed Canadian Country Music Nominee Jim Witter & Hamilton's Music Ambassador Jude Johnson as part of the 1993 New Year's Celebrations.

Upon completion of this year's Celebrations, a planning committee will be struck to initiate plans for the New Year's Eve Celebrations 1999-2000.

c.c. J. Schatz, City Clerk
Attention: S. Glover
D. Vyce, Property
Attention: B. Swan

2(cXii)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 19


REPORT TO: Mr. Kevin Christenson, Secretary
Parks & Recreation Committee

FROM: R. Sugden, Director
Culture & Recreation

SUBJECT: The Hamilton Museum of Steam and Technology

RECOMMENDATION:

That the staff complement of the Caretaker, the Hamilton Museum of Steam and Technology, be changed from a part-time position working full time hours to full time status and that the part time Caretaker position be eliminated.



R. Sugden

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

No increased cost to the Corporation.

BACKGROUND:

In April 1990, the status of the position of Caretaker (formerly Janitor) of The Hamilton Museum of Steam and Technology was altered from part-time to full time. This adjustment was formalized and approved in the 1990 budget. As a result of the complement not being changed, a great deal of confusion is created for both Human Resources Centre and the employee, especially for vacation documentation. By way of this recommendation it can be confirmed that this change in status has occurred.

The hours or rate of pay for the employee will not be altered as a result of this change in status.

RS/MH/cf

c.c. J. Johnston, Commissioner, Human Resources Centre
M. Havelka, Manager of Cultural Services

2(0)

CITY OF HAMILTON

- RECOMMENDATION -

DATE: 1993 November 18

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Secretary
Parks and Recreation Citizens'
Advisory Sub-Committee

SUBJECT: "The Rink and Outdoor Pool Facility Action Plan"

RECOMMENDATION:

That the Parks and Recreation Committee be requested and encouraged to consider "The Rink and Outdoor Pool Facility Action Plan" as a high priority in the Capital Budget process.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:  N/A

BACKGROUND:

At its meeting held 1993 November 15, the Parks and Recreation Citizens' Advisory Sub-Committee reviewed and discussed the "Department of Culture and Recreation Rink and Outdoor Pool Facility Analysis" Report and agreed that the Parks and Recreation Committee be requested to consider the recommendations of the report as a high priority in the context of the Capital Budget deliberations.

CITY OF HAMILTON
- RECOMMENDATION -

2(E)

DATE: 1993 November 18

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Secretary
Hamilton Historical Board

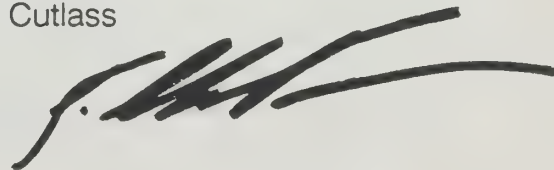
SUBJECT: Deaccession Artifact - Hamilton Military Museum

RECOMMENDATION:

That the following artifact be deaccessioned from the Hamilton Military Museum collection and returned to the owner.

1991.0005-001 One 1804 Pattern Royal Navy Cutlass

FINANCIAL/STAFFING/LEGAL IMPLICATIONS: NIL



BACKGROUND:

- (a) The Hamilton Historical Board at its meeting held 1993 November 16 approved the above recommendation.
- (b) The artifact in question was left at the Hamilton Military Museum in 1977 on "permanent loan". There was no signed documentation but the item was entered into a loan register.
- (c) In 1981 the practice of long term or "permanent" loans by the Museum was ended and staff began terminating them by either returning the artifacts to the owners or having the owners donate the item(s) in question to the Museum.
- (d) A number of these owners could no longer be traced. Efforts were made to reach the donor through friends and former staff, to no avail. The only information forthcoming was that he had moved to the east coast and now New Zealand.
- (e) At the Hamilton Historical Board meeting on 1991 April 25, and the City Council meeting of 1991 May 14, it was approved that four items, including this cutlass, be declared abandoned and transferred into the collection.
- (f) The Museum has several examples of this style cutlass. As this is a unique situation, the Curator would have no objections to removing the cutlass from the collection.

CITY OF HAMILTON
- RECOMMENDATION -

2(F)

DATE: 1993 November 16


REPORT TO: Chairperson and Members
Parks and Recreation Committee

FROM: Kevin C. Christenson, Secretary
Parks and Recreation Committee

SUBJECT: Information Reports

RECOMMENDATION:

That the attached list of Information Reports previously distributed to the Parks and Recreation Committee, be received.


A handwritten signature in dark ink, consisting of several bold, sweeping strokes, is positioned above a horizontal line.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS: N/A

BACKGROUND:

Attachment

INFORMATION REPORTS

PARKS AND RECREATION COMMITTEE

Date	From	Subject	Date Distributed
1993 October 6	Bob Sugden, Director Culture and Recreation	Arts Awareness Month	1993 October 12
1993 October 6	Bob Sugden, Director Culture and Recreation	Huntington Park Recreation Centre Rededication Ceremony 1993 October 22	1993 October 12
1993 October 6	Bob Sugden, Director Culture and Recreation	Women and Leisure in and Facility Access for Women	1993 October 12
1993 October 6	Bob Sugden, Director Culture and Recreation	Neighbourhood Rink Program	1993 October 12
1993 October 19	Bob Sugden, Director Culture and Recreation	Minor Hockey Insurance	1993 October 19
1993 October 19	Bob Sugden, Director Culture and Recreation	Aquatic Registration	1993 October 19
1993 October 19	Bob Sugden, Director Culture and Recreation	Friends of Dundurn Aviary Newsletter	1993 October 19
1993 October 19	Susan K. Reeder Secretary, Arts Advisory Sub-Committee	Minutes of the Arts Advisory Sub-Committee	1993 October 28
1993 October 22	Doug Lobo, Director Public Works	1993 Civic Beautification Awards - Social Evening	1993 October 28
1993 October 22	Doug Lobo, Director Public Works	Shutting Down Fountains - Gore Park, Wellington Park Beasley Park and Gage Park	1993 October 28
1993 November 9	Alderman D. Agostino	Letter and news paper article from Ms. Susanne Noordyk re East End of Hamilton	1993 November 12

K. C. Christenson, Secretary
1993 November 23

3(a)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 16

REPORT TO: Mr. Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: J.G. Pavelka, Chairman of Management Team and Management Team

SUBJECT: 1994 USER FEES

RECOMMENDATION:

That the 1994 User Fees for the Department of Culture and Recreation, as outlined on the attached Schedule 1, be approved and implemented January 1, 1994, unless otherwise noted.



J. G. Pavelka

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The 1994 departmental user fee revenue would increase by an average of approximately 5% if attendances remain consistent, and reflects the estimated increase as a result of approved and proposed increases.

Incorporated in the report are proposed "new categories" and are identified as such.

BACKGROUND:

As presented in the Overview of the 1994 Budgets at the Committee of the Whole, October 26, 1993, one of the approaches of the 1994 Budget is the development of a consolidated user fee listing for all City departments. Both the existing fees and the proposed new fees have been developed as a result of the specific departments reviewing their respective fees. The Schedule of Consolidated User Fees was presented to the Committee of the Whole on October 26, 1993 as part of the planned process for the 1994 Current Budget deliberations, but was tabled and requested that the fees be presented to the respective Standing Committees for approval before coming back in a consolidated report to the Committee of the Whole.

The Department's rates and fees structure is prepared and managed in harmony with our Mission Statement, Goals and Values:

Mr. Kevin Christenson, Secretary
Parks & Recreation Committee

1993, November 16

BACKGROUND CONTINUED...

The Department of Culture and Recreation will contribute to the quality of life in Hamilton by providing enhanced cultural and recreational opportunities for our citizens and visitors and "our staff will provide responsive programs/services."

The social policy of the Corporation is to keep rates and fees within the reach of all citizens particularly to support and subsidize youth and childrens programs as the only alternative to anti-social or deviant behaviour. The costs for constructive use of leisure time is a small percentage when compared against the correction and vandalism price society would have to pay.

Our Goals:

- To support and develop voluntarism
- To program and operate our facilities professionally
- To optimize community resources
- To communicate and educate
- To forecast and evaluate our program needs

Our Values:

- Ensure safe facilities and programs
- Ensure we meet or exceed reasonable customer expectations
- Ensure cost management is a focus, based on results
- Ensure potential facilities and services are quantified
- Ensure an increasingly professional, productive and committed workforce
- Ensure an informed, involved and supportive team management
- Ensure our business upholds the highest ethical standards

Our Department's strategic direction can be measured and visible results will determine the effectiveness of our progress. Through clear critical success indicators, we will share the success of this plan.

Incorporated in the report are proposed "new categories" and are identified as such.

Increases and new categories are recommended in order to enhance revenues and work towards achieving cost recovery.

Rates and fees are generally consistent and comparable, or lower than neighbouring municipalities. The season for arena use by minor hockey, figure skating and ringette which is pre-registered requires rates to be effective April 1st.

Mr. Kevin Christen, Secretary
Parks & Recreation Committee

1993, November 16

BACKGROUND CONTINUED...

Golf Course rates and fees are currently under review and will be forwarded at a later date. The Golf Sub-Committee has prepared recommendations and staff are preparing alternatives for golf course operations.

The Hamilton Board of Education have not yet determined charges for community use of schools for the later part of next year. We are recommending increases to be implemented in January of 1994, in an attempt to reduce our costs, however, the fees may require further review in September of 1994, if the Board passes on higher costs and/or cutbacks.

Our philosophy of promoting a healthy, physical and mental attitude for our society and particularly our youth, by attracting participation in programs and services, is reflected by sustaining a reasonable level of subsidization, in both direct and indirect facilitation of programs, facilities and services. This includes the community use of schools for after hour activities.

JT:mp

The core-priority services of the Department of Culture and Recreation are developed from the Mission Statement "to contribute to the quality of life in Hamilton by providing enhanced culture and recreational opportunities for citizens and visitors - our staff will be responsive to needed programs and services."

GOALS

- To support and develop volunteerism
- To program and operate our facilities professionally
- To optimize community resources
- To communicate and educate
- To forecast and evaluate needs

VALUES

- Ensure safe facilities and programs
- Ensure we meet and exceed reasonable customer expectations
- Ensure cost management is a focus based on results

Core-Priority Services

- | | | |
|----------------------------------|---|--|
| Arts Awareness | ○ | Focused during Arts Awareness Month (October) |
| Arts Programming | ○ | Community based - instructional programs at all facilities |
| Museum Conservation | ○ | Conservation of artifacts, icons and acquisitions |
| Museum Operations for the Public | ○ | Daily interpretive programming |
| Volunteer Development | ○ | Creating support resources for cultural programs |

Recreation Division

- | | | |
|-----------------------------------|---|--|
| Aquatics - Lessons | ○ | Instruction for all ages from introductory to leadership level |
| - Swims | ○ | Recreational activities for all ages at City pools |
| Skating - Organized | ○ | Both instructional and team programs for all abilities |
| - Open | ○ | Recreational skating for all ages at City Arenas |
| Active Living & Fitness | ○ | Health and remedial programs under qualified instructors |
| Children's Sports & Crafts | ○ | Programs operated by staff and volunteers |
| Leadership Development | ○ | Creating strong volunteer and qualified leadership programs |
| Adult & Senior Programs | ○ | Programs developed for wide interest at cost recovery level |
| Special Needs & Disabled Programs | ○ | Programs with necessary support resources |
| Event Facilitation | ○ | Program facilitation for community and City-wide events and celebrations |
| Community Development | ○ | Creating volunteer and community programs and leadership |
| Facility Bookings | ○ | Maximizing the available community resources |
| Family Programming | ○ | Giving priority to developing programs that are family based |
| Volunteer Development | ○ | Developing program human resources to optimal levels |

Subsidy provisions are directed towards youth and disadvantaged. Cost recoveries are targeted towards families and adults.

Department of Culture and Recreation
Core Services & Facilities

User Fee
Appendix B

Operations

The Department of Culture and Recreation delivers services based on clear mission statements, goals and values at both facilities owned by the Corporation and at other community resources. Programs and activities are operated directly or facilitated at --

5	Civic Museums
12	Community Recreation Centres
8	Community Arenas
5	Community Seniors Recreation Centres
2	Civic Golf Courses
1	Civic Ski Area
1	Hamilton-Scourge Conservation Centre
1	Operation Centre
5	Concession - Snack/Lunch Areas
10	Bocci Areas
29	Outdoor Rinks
88	Supervised Playgrounds
6	Summer Day Camps
26	Tennis Courts
42	Schools for Community Use
3	Neighbourhood Centres
24	Outdoor Pools, Wading Pools, Spray Pools

The Department also includes programming which partners with other community agencies and organizations to provide the delivery of services such as the Boys & Girls Club, Scouting, Guiding, Churches and Private Sectors.

PROCESS TO DEVELOP USER FEES

WHICH PROGRAMMES AND
SERVICES SHOULD BE
CHARGED A USER FEE?

Identify all
Department programmes
and services to
be considered

Classify all
Department services
by type (i.e. Public,
Private, or Merit
Services)

Apply user fees
to Private and
Merit Services

WHAT PERCENT OF
COSTS SHOULD BE
RECOVERED THROUGH
USER FEES?

Calculate cost to
deliver service

Determine required
level of cost recovery
for Private Services as
well as various degrees
of cost recovery for
Merit Services

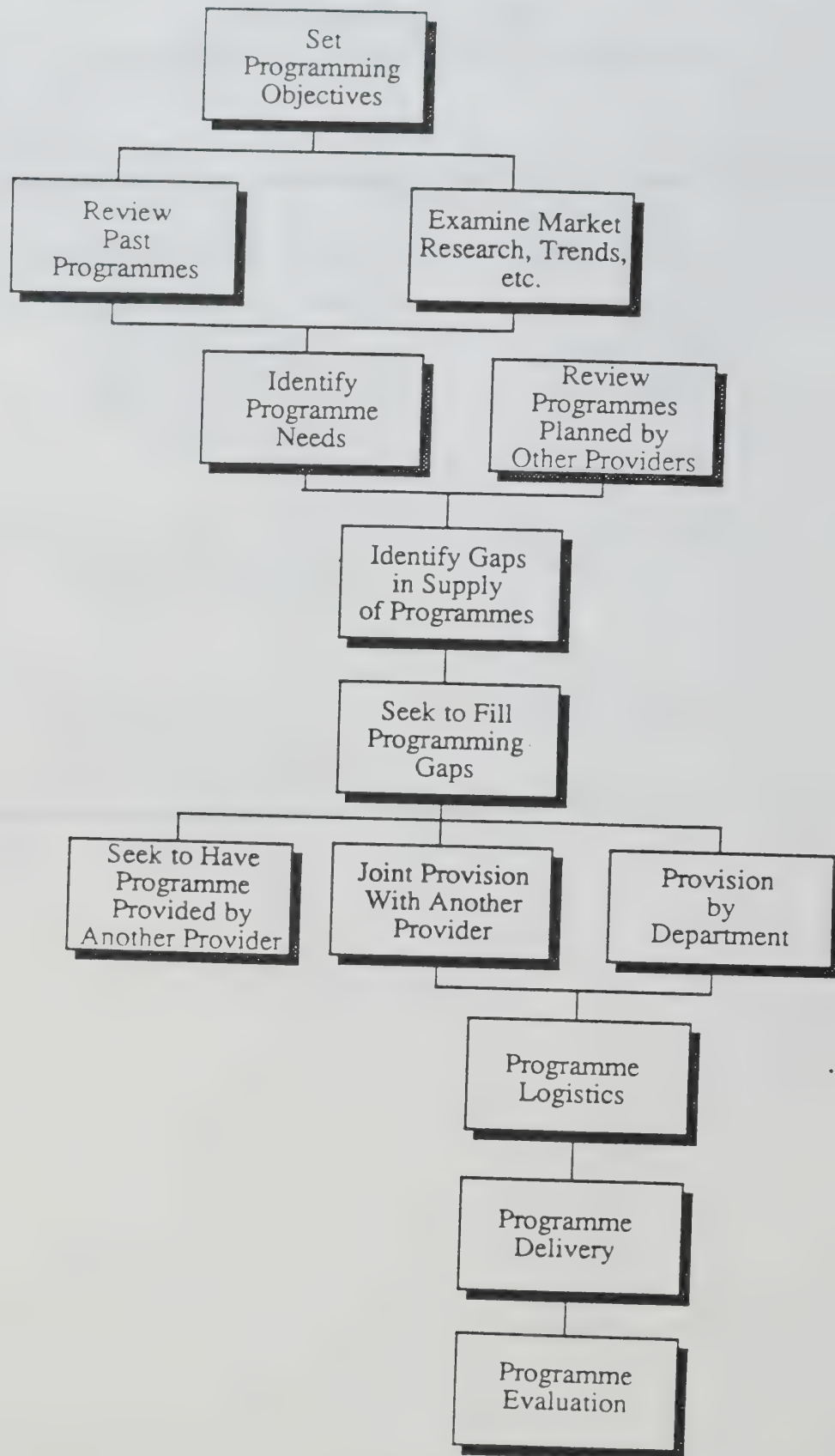
Apply % of
desired cost
recovery to
determine level
of user fees

Culture and Recreation

Definition of Public, Private and Merit Goods

Type of Service	Degree of "Public Benefit"	Manner of "Consumption"	Examples
Public Service	<ul style="list-style-type: none"> ◦ Benefits all, or a significant portion of society. ◦ Felt to be in the "public interest". 	<ul style="list-style-type: none"> ◦ Service is not consumed in the conventional manner, i.e., one person's consumption of the service does not inhibit others from consuming the same service. 	<ul style="list-style-type: none"> ◦ Mosquito Control ◦ Provision of public recreation.
Private Service	<ul style="list-style-type: none"> ◦ Benefits only those directly consuming the service. 	<ul style="list-style-type: none"> ◦ Service is consumptive, i.e. one person's consumption of the service inhibits others from consuming the same service. 	<ul style="list-style-type: none"> ◦ Income tax preparation course. ◦ Boat Races.
Merit Service	<ul style="list-style-type: none"> ◦ Benefits a portion of society. ◦ Felt to be in the "public interest". 	<ul style="list-style-type: none"> ◦ Service is "consumed" in the conventional manner but there is an indirect benefit accrued to society through the private consumption. 	<ul style="list-style-type: none"> ◦ Museums ◦ Tree planting on private property. ◦ Festivals

RECREATION PROGRAMME PLANNING PROCESS



THE CORPORATION OF THE CITY OF HAMILTON

1.

SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION

RECREATION DEPARTMENT

CHEDOKE GOLF CLUB & PRO SHOP

- Golf Memberships

- Adult
- Adult Non - Resident
- Couples
- Couples Non - Resident
- Family
- Family Non - Resident
- Juniors
- Juniors Non - Resident
- Intermediate
- Intermediate Non - Resident
- Pensioners
- Pensioners Non - Resident

PLAN A

- \$95.00
- 695.00
- 1,100.00
- 1,200.00
- 1,225.00
- 1,325.00
- 235.00
- 335.00
- 380.00
- 480.00
- 380.00
- 570.00

- Golf Memberships

- fee as indicated plus 1/2 of applicable green fee rate

- Adult
- Adult Non - Resident
- Couples
- Couples Non - Resident
- Family
- Family Non - Resident
- Juniors
- Juniors Non - Resident
- Intermediate
- Intermediate Non - Resident
- Pensioners
- Pensioners Non - Resident

PLAN B

- 200.00
- 300.00
- 370.00
- 470.00
- 405.00
- 505.00
- 75.00
- 275.00
- 125.00
- 225.00
- 125.00
- 225.00

1993 TOTAL BUDGET	1994 TOTAL BUDGET	\$ Increase	Increase Due to Fee Inc.	Account #

% INCREASE

1994

EXPLANATION AND/OR COMMENTS

- Recommended Under Separate Report

- "
- "
- "
- "
- "
- "
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- "

- Recommended Under Separate Report

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SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION

1993 TOTAL BUDGET 1994 TOTAL BUDGET \$ INCREASE Due to Fee Inc. Account #

1993 1994

% INCREASE

EXPLANATION AND/OR COMMENTS

RECREATION DEPARTMENT

CHEDOKE GOLF CLUB & PRO SHOP

- Green Fees

- Martin - 18 19.00
- Martin - Pensioners / Junior 12.00
- Martin - Twilight 10.00
- Beddoe - 18 23.00
- Beddoe - Pensioners 16.00
- Beddoe - Twilight 14.00

- Recommended Under Separate Report
"
"
"
"
"
"

- Concession Fee

24,310.00

- Between J.A. Enterprises and City of Hamilton
(contract expires February 28, 1994)

- Pending Tendering Process

- Locker Fee -- for members only

20.00

- Recommended Under Separate Report

CHEDOKE WINTER SPORTS PARK

- Tow Fee

- Adults (18 & over)

13.00

- Full Day

11.00

- Half Day

- Youth (under 18 yrs.),

Special Needs and Seniors

12.00

- Full Day

10.00

- Half Day

- Ski Lift Packages (10 tickets)

90.00

- Adult

80.00

- Youth

\$50,650.00

\$111,000.00

\$60,350.00

15% Due to substantial user increase during the '93 Season
9% recommend minimal increase for '94 to build base
1993 projected revenues did not reflect the
rate increases, therefore, revenues exceeded projections.

0% "
0% " "

11% "
13% " "

SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION

RECREATION DEPARTMENT

CHEDOKE WINTER SPORTS PARK

- Chedoke Ski School
- Adults/Youth
- Child

- Chedoke Racing School (all participants)

- Hamilton Association for Disabled Skiers (flat fee)

KING'S FOREST GOLF CLUB & PRO SHOP

- Golf Memberships

- Adult
- Adult Non - Resident
- Couples
- Couples Non - Resident
- Family
- Family Non - Resident
- Juniors
- Juniors Non - Resident
- Intermediate
- Intermediate Non - Resident
- Pensioners
- Pensioners Non - Resident

- Green Fees
- 18 hole
- 9 hole
- Pensioners
- Twilight
- Concession Fee
- Locker Fee - for members only

USER FEE OR CHARGE	1993	1994	% INCREASE	EXPLANATION AND/OR COMMENTS	1993 TOTAL BUDGET	1994 TOTAL BUDGET	\$ Increase	Increase Due to Fee Inc.	Account #

24.00		24.00	0%	Due to substantial user increase during the '93 Season					
18.00		18.00	0%	recommend minimal increase for '94 to build base					
45.00		45.00	0%	"					
1000.00		1000.00	0%	"					

PLAN A

Recommended Under Separate Report

700.00									
800.00									
1,260.00									
1,360.00									
1,400.00									
1,500.00									
305.00									
405.00									
400.00									
500.00									
400.00									
500.00									

25.00									
16.00									
18.00									
16.00									
25,520.00									
20.00									

Pending Tendering Process
Recommended Under Separate Report

SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION

RECREATION DEPARTMENT

KING'S FOREST GOLF CLUB & PRO SHOP

- Golf Memberships

- Adult
- Adult Non - Resident
- Couples
- Couples Non - Resident
- Family
- Family Non - Resident
- Juniors
- Juniors Non - Resident
- Intermediate
- Intermediate Non - Resident
- Pensioners
- Pensioners Non - Resident

PLAN B

- 235.00
- 335.00
- 420.00
- 520.00
- 470.00
- 570.00
- 78.00
- 178.00
- 135.00
- 235.00
- 135.00
- 235.00

USER FEE OR CHARGE

1993 1994

% INCREASE

1994 EXPLANATION AND/OR COMMENTS

1993 TOTAL BUDGET 1994 TOTAL BUDGET \$ Increase Due to Fee Inc. Account #

Recommended Under Separate Report

-
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GLOBE PARK DIAMONDS

- Rental Fee

- Weekday per hour
- Weekend per hour
- Holidays per hour

- 9.00
- 10.50
- 11.75

- 9.45
- 11.00
- 12.35

- 5% Rates Are Rounded Off & Include G.S.T.
- 5% 5% represents an affordable increase to user groups, facilities are utilized to the maximum.
- 5% Recommend a steady increase in rates.

\$109,140.00 \$117,870.00 \$8,730.00

- Tournament (Flat Fee)

- Daily until 6:00 PM
- Daily until dusk

- 260.00
- 325.00

- 273.00
- 341.25

- 5% Cost recovery basis.
- 5%

- Lighting Charges

- Flat Fee Per Diamond, Per Date

- 25.00

Cost recovery basis.

SPORTS FIELDS - Outside Fields

- Youth Groups

- 1.12 (per diamond, per date) (per diamond, per date)
- (max. per diamond \$50.00) (max. per diamond \$70.00)

- 79% Rates Are Rounded Off And Include G.S.T.
- \$5.00 charged to all groups for unlimited number of dates and diamonds, prior to 1990.

)

- Adult Groups

- 5.62 (per diamond, per date) (per diamond, per date)
- (max. per diamond \$350.00) (max. per diamond \$420.00)

- 78% The "maximum" rate is intended to continue to subsidize youth activities, but recover costs in adult use.

)

SCHEDULE OF USER FEES AND OTHER REVENUES

DESCRIPTION OF SERVICE, LICENCE OR

PUBLICATION

RECREATION DEPARTMENT

MAJOR PARK FACILITIES

(Bernie Arbour, Brian Timmis, Mohawk Sports Complex, H.A.A., Victoria Park)

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION	USER FEE OR CHARGE		% INCREASE	EXPLANATION AND/OR COMMENTS	1993		1994		Increase Due to Fee Inc.
	1993	1994			TOTAL BUDGET	TOTAL BUDGET	TOTAL BUDGET	TOTAL BUDGET	
- Semi-Pro									
- Game	32.40	37.70			39.60				
- weekend (or 15%)	44.20	51.90	5%	Rates Are Rounded Off And Include G.S.T.	54.50				
- weekend (or 15%)	20.70	23.50	5%	5% represents an affordable increase to user groups,	24.70				
- Practice	23.50	24.21	5%	facilities are utilized to the maximum.	27.20				
- weekend	15.50	20.70	5%	Recommend a steady increase in rates to cover full operating costs estimated to be \$30. - \$70. per game depending on preparation and facility requirements.	21.75				
- Amateur Adult	20.70	30.00	5%	Clean-up costs can be recovered from user group in addition to rental fees.	31.50				
- Game	10.50	19.50	5%		20.50				
- Practice	15.45	19.50	5%		20.50				
- weekend	14.20	18.20	5%		19.10				
- Minor / Youth	15.50	20.70	5%		21.75				
- Game	6.50	11.70	5%		12.30				
- Practice	11.70	15.20	5%		15.95				
- Boards of Education - Public & Separate	19.50	20.50	5%						
- Game	7.70	8.10	5%						
- Practice									
- Track & Field	220.00	231.00	5%						
- Daily Rate	33.00	34.65	5%						
- School Rates									
Tournament Application Deposit Will Be 10% Of The Total Rental Cost (Non - Refundable)									
Special Events Permit Fee									
- Category 1 : festivals two days or more	100.00 per day	125.00 per day	25%	Rates Are Rounded Off And Include G.S.T.					
- Category 2 : Community Events of one day	20.00 per day	25.00 per day	25%	Recommend a steady increase in rates to recover full operating costs.					
- Category 3 : Sports Events in both multi or single sport programs	according to rental policy	according to rental policy							
Rental - Park & Pavilion									
- Dundurn Park - Pavilion	30.00	31.50	5%	Rates Are Rounded Off And Include G.S.T.					
- weekends	35.00	36.75	5%						
- open space - permitted	10.00	15.00	50%						
- Bandshell rental - Gage Park	45.00	47.25	5%						
- weekends	50.00	52.50	5%						
- Tennis Court Rentals	3.15 first hr.	5.00	59%						
	2.15 ea. add. hr.	4.00	86%						

SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR

PUBLICATION

RECREATION DEPARTMENT

USER FEE OR CHARGE

% INCREASE
1994
EXPLANATION AND/OR COMMENTS
1993
TOTAL
BUDGET
1994
TOTAL
BUDGET
Increase
\$
Increase
Fee Inc.
Account #

IVOR WYNN STADIUM

Rental - Stadium - Soccer / Football

- Semi-Pro (Games)

- Weekdays

- Weekends

- Holidays

- Semi-Pro (Practices)

- Weekdays

- Weekends

- Holidays

- Amateur Adult

(Games)

- Weekdays

- Weekends

- Holidays

- Amateur Adult

(Practices)

- Weekdays

- Weekends

- Holidays

- Minor (Games)

- Weekdays

- Weekends

- Holidays

- Minor (Practices)

- Weekdays

- Weekends

- Holidays

- Boards of Education (Public & Separate)

- Regular Season Games

- Playoff Games

- Exhibition Games

Day

Lights

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SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR

PUBLICATION
RECREATION DEPARTMENT

% INCREASE

USER FEE OR CHARGE
1993 1994

EXPLANATION AND/OR COMMENTS

1993 TOTAL BUDGET 1994 TOTAL BUDGET \$ Increase Due to Fee Inc. Account #

COMMUNITY RECREATION CENTRES

- Universal Memberships

- Family
- Single Parent Family
- Adult
- Youth (17 and under)
- Seniors & Disabled
- Replacement
- Instructional

(Special Interest Programs)

Non - Residential Rate - premium of 50% per current policy.

- Admission Fees

- Family
- Single Parent Family
- Adult (18 and up)
- Youth (13 to 17 Years)
- Seniors & Disabled

- Rental Rates

- Community Rooms

- Youth Groups - per hour
- Adult Groups - per hour
- Card Shows - per hour (per table)
- Daytime Self-Contained Programs
- Commercial Groups - per hour
- Seasonal Rates (10 Week Duration)
- Youth Groups
- Adult Groups

- Gymnasium - Card Shows - per hour (per table)

70.00	0%	Rates are rounded off and include G.S.T.	\$480,820.00	\$482,590.00	\$1,770.00
55.00	0%	Rates to encourage family use.			
50.00	10%	Membership fees are to provide access to the Centres.			
10.00	50%	all programs requiring instructors and equipment			
12.00	25%	are operated on a cost recovery basis.			
3.00	0%				
10.00	0%				
4.40	14%				
4.00	10%				
3.00	0%				
2.00	0%				
2.00	0%				
15.00 (2 hr./\$25.)	0%	Due to program use of facilities limited opportunity			
20.00 (2 hr./\$30.)	0%	to generate revenue from rentals.			
Negotiable		" "			
Negotiable		" "			
15.00 (per 1/2 day)		Non-Profit & Service Agencies (i.e. Catholic Social Services)			
40.00		New Category			
125.00		New Category			
125.00		" "			
Negotiable		Rates are rounded off and include G.S.T.			
Negotiable		" "			

SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR

PUBLICATION

RECREATION DEPARTMENT

COMMUNITY RECREATION CENTRES

- CENTRAL MEMORIAL/HUNTINGTON PARK RECREATION CENTRES

- Youth Groups - per 4 hour period - Grandfathered Rate

- weekdays 7.86

- weekends/holidays 25.84

- Adult Groups - Grandfathered Rate

- weekdays 38.20 (per 4 hours)

- weekends/holidays 71.90 (per 4 hours)

- Youth Groups (All New Groups)

- weekdays 7.86 (per 4 hours)

- weekends/holidays 25.84 (per 4 hours)

- Adult Groups (All New Groups)

- weekdays 38.20 (per 4 hours)

- weekends/holidays 71.90 (per 4 hours)

- Pools (2 lifeguards) - per hour

- additional lifeguard - per hour

- Hot Pool rental

- per hour - 1 lifeguard

- additional lifeguard - per hour

- Huntington Park Slide Rental

USER FEE OR CHARGE

1993 1994

% INCREASE

1994

EXPLANATION AND/OR COMMENTS

1993 1994

TOTAL BUDGET TOTAL BUDGET

Increase \$ Increase Fee Inc. Account #

The City's only stand alone facilities are being adjusted to compare with other facility rates from such other agencies as the Boards of Education, Legions, etc.

27%

16%

Staffing costs during rental periods are minimal.

This category was highly subsidized, it now developing towards cost recovery.

15.00 (per hour)

20.00 (per hour)

38.20 (per 4 hours)

71.90 (per 4 hours)

10.00 (per hour)

15.00 (per hour)

7.86 (per 4 hours)

25.84 (per 4 hours)

20.00 (per hour)

25.00 (per hour)

38.20 (per 4 hours)

71.90 (per 4 hours)

75.00 (prime time)

50.00 (non-prime time)

15.00

75.00

0.00

15.00

- Pools (2 lifeguards) - per hour

- additional lifeguard - per hour

- Hot Pool rental

- per hour - 1 lifeguard

- additional lifeguard - per hour

- Huntington Park Slide Rental

New Category

25.00 (per hr. + pool rental rate)

0.00

Incorporated on previous page.

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SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION	USER FEE OR CHARGE		% INCREASE	1994	EXPLANATION AND/OR COMMENTS	1993		1994		Increase \$	Increase Due to Fee Inc. Account #
	1993	1994				TOTAL BUDGET	TOTAL BUDGET	TOTAL BUDGET	TOTAL BUDGET		
RECREATION DEPARTMENT											
COMMUNITY RECREATION CENTRES											
- Rental Rates											
- Private/Semi - Private Swimming Instruction											
- Private		20.00 per person/per lesson			New Category		\$0.00	\$10,000.00		\$10,000.00	
- Semi - Private		maximum 4 lesson/session			Sessions are 45 minute duration.						
		10.00 per person/per lesson			Lessons will be booked at a central location						
		maximum 4 lesson/session			to better utilize pools with available time.						
Aquatic fee (course) - per session (with membership)	10.00	15.00	50%		Fee are most reasonable for aquatic programs with high demand and towards full cost recovery.		\$108,500.00	\$180,780.00		\$72,280.00	
Advanced Aquatic Fee - (Bronze & Bronze Cross)	10.00	25.00	150%		Recommendations are comparable to other municipalities of similar size. Aquatic fees (card) has increased 50% over the last two years.						

SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR

PUBLICATION

RECREATION DEPARTMENT

OUTDOOR POOLS - June 1 - Labour day

- Universal Memberships

- Family
- Single - Parent Family
- Adult
- Youth
- Seniors & Disabled
- Replacement

Non-Residential Rate - premium of 50% per current policy.

- Admission Fees

- Family
- Single Parent Family
- Adult (18 and up)
- Youth (13 to 17 Years)
- Seniors & Disabled

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION	USER FEE OR CHARGE		% INCREASE	EXPLANATION AND/OR COMMENTS	1993		1994		Increase	\$	Increase	Fee Inc.	Account #
	1993	1994			TOTAL BUDGET	TOTAL BUDGET	TOTAL BUDGET	TOTAL BUDGET					
- Universal Memberships													
- Family	20.00	20.00	0%	Rates Are Comparable - Recommend No Increase For									
- Single - Parent Family	15.00	15.00	0%	1994. Revenue increased over 1993 projections due to									
- Adult	10.00	10.00	0%	good weather, therefore, predict a slight increase									
- Youth	6.00	6.00	0%	in 1994.									
- Seniors & Disabled	6.00	6.00	0%	" "									
- Replacement	1.00	1.00	0%	" "									
- Admission Fees													
- Family	3.00	3.00	0%	" "									
- Single Parent Family	2.00	2.00	0%	" "									
- Adult (18 and up)	1.50	1.50	0%	" "									
- Youth (13 to 17 Years)	1.00	1.00	0%	" "									
- Seniors & Disabled	1.00	1.00	0%	" "									
					\$4,870.00	\$5,900.00	\$5,900.00	\$1,030.00					

SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION

RECREATION DEPARTMENT

COMMUNITY ARENAS

- Universal Memberships

- Family
- Single Parent Family
- Adult
- Youth (13-17 Years)
- Seniors & Disabled
- Replacement
- Instructional

MOUNTAIN SKATING CENTRE

- Memberships

- Family
- Single Parent Family
- Adult
- Youth (13-17 Years)
- Seniors & Disabled
- Replacement
- Admission Fee

For Universal Membership Card Holders

Non-Residential Rate - premium of 50% per current policy.

- Admission Fees

- Family
- Single Parent Family
- Adult (18 and up)
- Youth (13 to 17 Years)
- Seniors & Disabled

- Community Room Rentals

- Youth Groups - per hour
- Adult Groups - per hour
- Card Shows - per hour
- (per table)
- Daytime Self-Contained Programs
- Commercial Groups - per hour
- Serving alcoholic beverages - per hour
- Selling alcoholic beverages - per hour

USER FEE OR CHARGE

1993

1994

% INCREASE

1994

EXPLANATION AND/OR COMMENTS

1993 TOTAL BUDGET

1994 TOTAL BUDGET

Increase Due to Fee Inc. Account #

\$

Increase

35.00
25.00
20.00
10.00
12.00
3.00
10.00

35.00
25.00
20.00
10.00
15.00
3.00

0%
0%
0%
0%
25%
0%

Rates are rounded off and include G.S.T.
All arenas with the exception of the Mountain Skating Centre.
Rates are lower than Skating Centre due to the decrease of public open skating periods.
Not Utilized

\$889,050.00

\$996,500.00

\$107,450.00

45.00
35.00
30.00
15.00
15.00
3.00
1.00

New Category
More public open skating periods available at this facility, therefore, memberships are better utilized.

Any universal card holder who wishes to skate at Mountain Skating Centre will be required to pay \$1.00 admission fee, per visit.

4.40
4.00
3.00
2.00
2.00

5.00
4.40
3.00
2.00
2.00

14%
10%
0%
0%
0%

Rates are rounded off and include G.S.T.

15.00 (2 hrs./\$25.)
20.00 (2 hrs./\$30.)
Negotiable
15.00 (per 1/2 day)
40.00
40.00
50.00

Regular Program Users i.e. Weight Watchers, Scouts, etc.
Rates are rounded off and include G.S.T.

SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION

RECREATION DEPARTMENT

COMMUNITY ARENAS (October - April)

- Adult - per hour
 - Non - prime time (6:00 AM - 6:00 PM)
 - Prime time (6:00 PM - Midnight Weekdays (8:00 AM - 11:00 PM Weekends))
- Youth - per hour
 - Non - prime time (6:00 AM - 6:00 PM)
 - Prime time (6:00 PM - Midnight Weekdays (8:00 AM - 11:00 PM Weekends))

MUNICIPAL ARENAS (Summer Ice - May - October)

- Minor Hockey

- Adult - per hour
 - Non - prime time
 - Prime time
- Youth - per hour
 - Non - prime time
 - Prime time

- Summer Rink Surfaces

- Adult Groups
- Youth Groups
- Sports groups with admission
- Community groups
 - no admission or revenue
- Adult Tournament
- Youth Tournament
- Events Selling Alcohol

- SPECIAL GROUPS

- Minor Sports Recreational
- Minor Sports - Reps/Selects
- Minor Sports - Hub
- Minor Sports - Tournaments
- Revenue - Charitable
- Revenue / Admission HIAC
- Junior A, B and C games

USER FEE OR CHARGE

1993 1994

% INCREASE

1994

EXPLANATION AND/OR COMMENTS

1993 TOTAL BUDGET 1994 TOTAL BUDGET \$ Increase Fee Inc. Account # Increase Due to

80.00	85.00	6%	Rates Are Rounded Off And Include G.S.T.			
120.00	130.00	8%	Recommend that prime time begin at 5 pm on weekdays for any new private rentals and minor sports groups requesting additional time to their regular allotment.			
65.00	70.00	8%	Adult tournaments scheduled for holidays will be required to pay any overtime labour costs incurred.			
75.00	80.00	7%	The Department will continue its philosophy in providing quality affordable youth programs.			
75.00	85.00	13%	Rates Are Rounded Off And Include G.S.T.			
90.00	115.00	28%	" "			
130.00	150.00	15%	" "			
85.00	100.00	18%	" "			
85.00	100.00	18%	" "			
35.00	45.00	29%	" "			
20.00	30.00	50%	" "			
95.00	100.00	5%	" "			
35.00	35.00	0%	Rental Groups Will Be Required To Pay Any Overtime Labour Costs Incurred			
50.00	50.00					
	35.00 New Category					
	60.00 New Category	20%				
30.00	35.00	17%	Includes games & practices.			
45.00	50.00	11%	Any groups using periods of time that results in premium pay for staffing must assume these charges.			
0.00	43.00					
65.00	70.00	8%				
110.00			Adult Non-Prime Rate			
220.00			Adult Non-Prime Rate			
320.00	350.00 or 15% of gate	9%				

SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR

PUBLICATION

RECREATION DEPARTMENT

	USER FEE OR CHARGE		% INCREASE	EXPLANATION AND/OR COMMENTS	1993		1994		Increase \$	Increase Due to Fee Inc.	Account #
	1993	1994			TOTAL BUDGET	TOTAL BUDGET	TOTAL BUDGET	TOTAL BUDGET			

- TWINPAC ARENA - Year Round

- Adult - per hour

- Non - prime time (6:00 AM - 5:00 PM)

0.00 130.00

- Prime time (5:00 PM - Midnight Weekdays

(8:00 AM - 11:00 PM Weekends)

0.00 160.00

- Youth - per hour

- Non - prime time (6:00 AM - 5:00 PM)

0.00 100.00

- Prime time (5:00 PM - Midnight Weekdays)

(8:00 AM - 11:00 PM Weekends)

0.00 100.00

New Category

"

"

"

"

"

\$0.00

\$668,400.00

\$668,400.00

SCHEDULE OF USER FEES AND OTHER REVENUES

THE CORPORATION OF THE CITY OF HAMILTON

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION	USER FEE OR CHARGE		% INCREASE	EXPLANATION AND/OR COMMENTS	1993		1994		1993		1994		Increase Due to Fee Inc. Account #
	1993	1994			TOTAL BUDGET	TOTAL BUDGET	\$ Increase	\$ Increase					
RECREATION DEPARTMENT													
BOARD OF EDUCATION – Community use of schools													
Rental – Schools													
– (A) Youth Groups (subsidized rate) – per 4 hour period – grandfathered (includes children,youth,Cubs,Scouts,Brownies,Guides)													
– weekdays	7.86	10.00	27%	This category is highly subsidized. Existing groups are grandfathered until September 1994, when the (B) rates will be in effect.					\$53,230.00	\$64,670.00	\$11,440.00		
– weekends/holidays	25.84	30.00	16%										
– adult organizations (not subsidized)													
– weekdays/per 4 hour block	38.20	38.20	0%	Budget provides for subsidization for existing user groups only during weekday usage.									
– Saturday per hour + 1 hour	23.59	23.59	0%	Budget does not provide for subsidization of schools on weekends, due to Board of Education staffing charges.									
– Sunday/holidays per hour + 1 hour	31.46	31.46	0%										
– community councils (subsidized rate) – per 4 hour period – grandfathered													
– weekdays	13.48	20.00	48%	Adult organizations are not subsidized and reflect fees paid by the Department to the Hamilton Board of Education.									
– weekends	25.84	35.00	35%										
– St. John's Ambulance (fully subsidized)	FREE	FREE											
– (B) Youth Groups & Community Councils													
– weekdays/per 4 hour block	0.00	25.00											
– Saturdays per hour + 1 hour	0.00	23.59											
– Sundays/holidays per hour + 1 hour	0.00	31.46											
COMMUNITY CENTRES													
Barton Community Centre													
– Private / Commercial	75.40	40.00 per hour		Comparable Rates With Other Department Facilities					\$11,500.00	\$17,000.00	\$5,500.00		
– Adult Groups	34.90	20.00 per hour		"									
– Youth Groups	6.70	15.00 per hour		"									
Normanhurst Community Centre													
– Private / Commercial	34.9	40.00 per hour		"									
– Adult Groups	34.90	20.00 per hour		"									
– Youth Groups	6.80	15.00 per hour		"									
– Seniors Groups	2.00	3.00	50%	"									
– Kiwanis Club	6.80	10.00	47%	"									
Eastmount Community Centre													
– Private / Commercial	34.90	40.00 per hour		"									
– Adult Groups		20.00 per hour		"									
– Youth Groups		15.00 per hour		"									

THE CORPORATION OF THE CITY OF HAMILTON

% INCREASE

	1993	1994
1993		
1994		

1994
EXPLANATION AND/OH COMMENTS17 ...

3(b)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: November 18, 1993

REPORT TO: Kevin Christenson, Secretary
Parks And Recreation Committee

FROM: J.G. Pavelka, Chairman of Management Team and Management Team

SUBJECT: 1994 USER FEES

RECOMMENDATION:

- 1.) That the 1994 User Fees for the following Departments as outlined on Schedule 1, Committee of the Whole Agenda, dated October 26, 1993, be approved;
 - a) Cemeteries Division - pages 3 - 5
 - b) Parks Division - page 16
- 2.) That the City Solicitor be authorized to prepare the necessary amending By-Laws to reflect the changes;

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Schedule 1, if approved, would result in an increase in revenues due to existing fees as adjusted for inflationary and other increases in the amount of \$361,060 and further revenue increases as a result of the new user fees in the amount of \$107,220. The resulting increase in revenue would affect the 1994 budget by a reduction of the mill rate by 0.4 %.

BACKGROUND:

As presented in the Overview of the 1994 Budgets at Committee of the Whole, October 26, 1993, one of the approaches of the 1994 Budget is the development of a consolidated user fee listing for all City departments. Both the existing fees and the proposed new fees have been developed as a result of the specific departments reviewing their respective fees. The Schedule of Consolidated User Fees was presented to the Committee of the Whole on October 26, 1993 as part of the planned process for the 1994 Current Budget deliberations, but was tabled and requested that the fees be presented to the respective Standing Committees for approval before coming back in a consolidated report to the Committee of the Whole.

Schedule 1 of the Committee of the Whole Agenda dated October 26, 1993, lists by department the proposed fee increases for 1994 along with comparable rates for 1993, and is further broken down into 1994 Fees For Approval, 1994 New Fees For Approval, and in some instances, 1994 Fees Not Requiring Council Approval. Additionally, some departments have provided a covering letter explaining their rates and fees.

1993 November 18
Kevin Christenson, Secretary
Parks And Recreation Committee

Page 2 - continued ...

In some cases other revenue issues will be addressed throughout the 1994 budget process as a result of restructuring plans being developed by departments.

The rates and fees being proposed are staff recommendations, after consideration of the above criteria as well as giving thought to users, "what the market will bear", and any other factors that play a role in the fee structure. It is the belief of Management Team that further in-depth analysis of rates and fees requires staff time that is currently unavailable, and therefore believe that only a consultant can provide a comprehensive analysis of the user fee structure of the City within acceptable time limits, given limited staff resources and competing demands.

It is possible that such a consultant can be retained on a "contingent fee basis" wherein there is no upfront cost to the Corporation but rather a predetermined percentage of any additional revenues would be paid out to the consultant at a future date.

Although departmental user fees are being presented on a consolidated basis with the majority of fees being implemented January 1, 1994, there are some rates and fees such as various Recreational fees that are seasonal and may require staggered implementation dates.

SCHEDULE OF USER FEES AND OTHER REVENUES

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION (1)	USER FEE OR CHARGE		% INCREASE OVER 1993 (4)	EXPLANATION AND/OR COMMENTS (5)	Increase Due to Fee Inc. (6)
	1993 (2)	1994 (3)			

PUBLIC WORKS - CEMETERIES DIVISION

1994 FEES FOR APPROVAL :

1. BURIALS AND REMOVALS	Resident & Reality		Non-Residents	Resident & Reality		Non-Residents	% INCREASE OVER 1993 (4)	EXPLANATION AND/OR COMMENTS (5)	Increase Due to Fee Inc. (6)
	Taxpayers	Residents		Taxpayers	Residents				
Opening and Closing									
- 6 ft. Adult	453.00	524.00	524.00	402.00	562.00	562.00	2%		
- 8 ft. Adult	610.00	678.00	678.00	622.00	720.00	720.00	2%		
- 6 ft. Child	274.00	402.00	402.00	75.00	90.00	90.00	NEW		
- case up to 24"	274.00	402.00	402.00	150.00	180.00	180.00	-45%		
- case 25" to 42"	311.00	441.00	441.00	220.00	264.00	264.00	-20%		
- case 43" to 60"	345.00	498.00	498.00	285.00	342.00	342.00	-17%		
- case 61" to 72"	345.00	498.00	498.00	255.00	306.00	306.00	-20%		
- 8 ft. Child	383.00	551.00	551.00	305.00	366.00	366.00	-20%		
- case up to 60"	147.00	210.00	210.00	150.00	180.00	180.00	2%		
- case 61" to 72"	-	-	-	55.00	66.00	66.00	NEW		
- Cremation	96.00	115.00	115.00	98.00	118.00	118.00	2%		
- Cremorial	373.00	438.00	438.00	380.00	456.00	456.00	2%		
- Columbarium									
- Mansion of Memories (Stoney Creek)									\$25,000
Lowering (Includes Opening, Removal, Lowering, Closing)									
- Adult - 6 ft. to 8 ft. - shell	1,749.00			1,784.00			2%		
- Adult - 6 ft. to 8 ft. - concrete vault/crypt	1,456.00			1,485.00			2%		
- Child - 6 ft. to 8 ft. - 5 to 10 years	621.00			633.00			2%		
- Child - 6 ft. to 8 ft. - under 5 years	521.00			531.00			2%		
Removals									
- Adult - Shell	1,592.00			1,624.00			2%		
- Adult - Concrete vault or crypt	1,299.00			1,325.00			2%		
- Child - Shell	550.00			561.00			2%		
- Child - Concrete vault or crypt	450.00			459.00			2%		
- Cremation	147.00			150.00			2%		
2. FOUNDATIONS AND MARKERS									
- Foundation - pouring per square inch of surface area (8 feet deep)	0.94	1.41	1.41	0.94	1.41	1.41	0%		

SCHEDULE OF USER FEES AND OTHER REVENUES

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION (1)	USER FEE OR CHARGE		% INCREASE OVER 1993 (4)	EXPLANATION AND/OR COMMENTS (5)	Increase Due to Fee Inc. (6)
	1993 (2)	1994 (3)			

PUBLIC WORKS - CEMETERIES DIVISION

Ministry of Consumer & Commercial Relations
Cemetery Act regulates these charges.

2. FOUNDATIONS AND MARKERS

- 12" X 10" & Child's 18" X 14"
- all other Flat Markers
- Bronze Vase
- D.V.A. Upright
- D.V.A. Flat

Resident & Realty Taxpayers	Non-Residents	Resident & Realty Taxpayers	Non-Residents
-----------------------------	---------------	-----------------------------	---------------

114.00	177.00	75.00	90.00
114.00	177.00	114.00	177.00
114.00	177.00	114.00	177.00
96.00	96.00	96.00	96.00
96.00	96.00	96.00	96.00

-34%
0%
0%
0%
0%

3. SALE OF LOTS AND GRAVES INCLUDING PERPETUAL CARE

- Adult Single Grave
- Preferred Single Grave
- Child - single in a row
- Child Single Grave
- Urn Garden
- Veteran's Grave
- Two-Grave Lot
- Two-Grave Lot - Eastlawn
- Three-Grave Lot - Woodland
- Four-Grave Lot - Woodland Section 15
- Eastlawn / Woodland
- Four-Grave Lot - Trinity
- Mansion of Memories - Mausoleum crypt
- Cremorial
- Columbarium
- 40% of Grave and Lot sales goes into Care & Maintenance
- 20% of Mausoleum Crypt sales goes into Care & Maintenance
- 15% of Columbarium and Cremorial sales goes into Care & Maintenance

446.00	551.00	455.00	562.00
746.00	922.00	761.00	940.00
-	-	50.00	60.00
107.00	189.00	109.00	142.00
156.00	207.00	161.00	193.00
248.00	302.00	253.00	308.00
424.00	-	432.00	-
1,711.00	2,133.00	1,745.00	2,176.00
1,396.00	1,744.00	1,424.00	1,779.00
2,555.00	3,196.00	2,606.00	3,260.00
6,187.00	7,729.00	6,311.00	7,884.00
3,349.00	4,259.00	3,416.00	4,344.00
3,147.00	3,994.00	3,210.00	4,074.00
1,192.00	1,310.00	1,216.00	1,336.00
-	-	800.00	960.00
919.00	1,103.00	950.00	1,140.00

2%
2%
NEW
2%
2%
2%
2%
2%
2%
2%
2%
2%
2%
2%
2%
2%
NEW
3%

4. ADDITIONAL SERVICES

- Crypts
- Child
- Youth
- Standard
- Intermediate

272.00	272.00
285.00	285.00
297.00	297.00
305.00	305.00

0%
0%
0%
0%
Contractual 1993, 1994

SCHEDULE 1 - CEMETERIES

SCHEDULE OF USER FEES AND OTHER REVENUES

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION (1)	USER FEE OR CHARGE		% INCREASE OVER 1993 (4)	EXPLANATION AND/OR COMMENTS (5)	Increase Due to Fee Inc. (6)
	1993 (2)	1994 (3)			

PUBLIC WORKS - CEMETERIES DIVISION

4. ADDITIONAL SERVICES

- Misc.
- Tent in Cemetery 135.00
- Rental of tent outside cemetery 184.00
- Transfer fee \$40 + G.S.T. 40.00
- Bronze Memorial Plaque for Columbarium Niche 275.00
- Companion Vase on Columbarium Niche 54.00
- Bronze Memorial Plaque for Cremorial 0.00
- Supply, install and maintain flower bed to maximum three graves - per grave N/A
- Memorial Tree Planting, 12X10 stone, 6X6 Bronze Plaque 3 Lines 0.00
- Memorial Bench - 8X5 Bronze plaque - 3 lines 0.00
- Flower Pot Hanger 0.00
- Family Tree Research - \$2.00 per name

Note : 40 % of all lot and grave sales goes into Care & Maintenance Fund

5. CARE AND MAINTENANCE FUND

- markets and upright monuments:
- any flat marker under 173 sq. in. N/C
- any flat marker over 173 sq. in. 50.00
- any upright monument <= 4 ft. in length/height 100.00
- any upright monument over > 4 ft. in length/height 200.00

Provincial Regulation - these funds trusted

0%
0%
0%

\$25,000

SCHEDULE OF USER FEES AND OTHER REVENUES

DESCRIPTION OF SERVICE, LICENCE OR PUBLICATION (1)	USER FEE OR CHARGE		% INCREASE OVER 1993 (4)	EXPLANATION AND/OR COMMENTS (5)	Increase Due to Fee Inc. (6)	
	1993 (2)	1994 (3)				
PUBLIC WORKS – PARKS DIVISION						
1. GAGE PARK GREENHOUSE – WEDDING CHARGE						
– Flat fee (7:00 A.M. – 3:00 P.M.)	50.00	50.00	0%	No fee increases.		\$0
– After 3:00 P.M. – per hour	50.00	50.00	0%	"		
	+ O.T. \$47.25/hr.	+ O.T. \$47.25/hr.				\$0

4(a)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 15
REPORT TO: Kevin Christenson, Secretary
Parks and Recreation Committee
FROM: Mr. D. Lobo
Director of Public Works

RECEIVED

NOV 15 1993

CITY CLERKS

SUBJECT: Central/Beasley Program for Renewal, Improvement, Development and Economic Revitalization - Housing Intensification (PRIDE H.INT.) - Acquisition and Development of Land for Park Purposes.

RECOMMENDATION:

- a) That pursuant to the 1993 October 26 City Council approval to acquire and develop land for park purposes at an estimated cost of \$400,000. as part of the Central/Beasley PRIDE H.INT. Program, approval be given to proceed with the purchase of acquiring a parcel of land within the Central portion of the project area as identified in the attached Schedule 'A'; and,
- b) That consideration be given to an annualized maintenance cost of \$4,800. for the park commencing in 1995 within the Current Budget Program of the Parks Development and Maintenance Section of the Public Works Department



D. Lobo
Director of Public Works

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Sufficient funds are available, to an upset estimated cost of \$400,000., for the acquisition and development of land for a park within the Central/Beasley PRIDE H.INT. Program Centre Number CF 429102003.

Once completed the estimated cost to maintain an inner city park of the anticipated size that will be acquired is \$4,800. This amount will be reflected in the Parks Development and Maintenance Section, Public Works Department 's Current Budget for 1995.

There are no staffing implications.

BACKGROUND:

The Parks Division, Public Works Department is presently administering the Central/Beasley PRIDE H.INT. Program which has a total allocation of \$1,440,000. (50% Provincial, 50% Municipal), financed as part of the 1991-1995 Capital Budget, Account Centre No. CF 429102003.

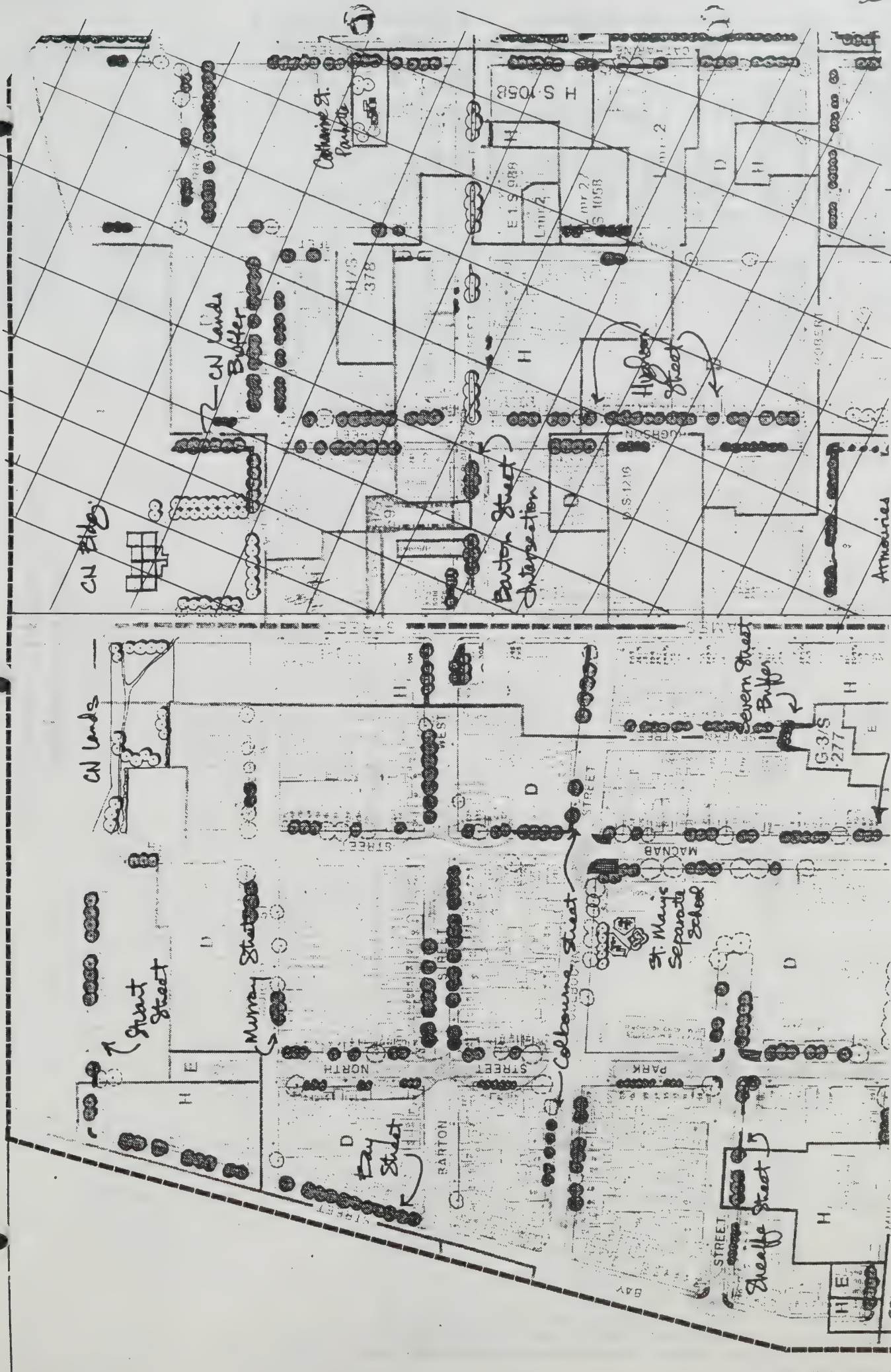
Community Renewal Staff, Public Works Department have been working with the Central/Beasley PRIDE H.INT. Citizens ' Advisory Committee since early 1992 for the purpose of creating an Addendum to the Central/Beasley Community Improvement Plan, which Plan sets out the goals and objectives of the Central/Beasley Community Improvement Project Area (bounded westerly by Bay Street, easterly by Wellington Street, northerly by the CNR Lines and southerly by York Blvd., Wilson and Rebecca Streets) and, to create an Implementation Plan that identifies the priorities for expenditure of the PRIDE H.INT. allocation. To date projects implemented under the PRIDE H.INT. Program have included: buffering of incompatible uses, street tree planting, a play structure at St. Mary 's Separate School and, subsidizing the redevelopment of Beasley Park. One of the next priorities for expenditure identified by the Citizens ' Advisory Committee is the acquisition and development of land within the Central portion of the project area.

Downtown neighbourhoods traditionally experience parkland shortfalls due to the tremendous cost of land acquisition. The acquisition of land for park purposes within the Central portion of the project area will prove advantageous to current and future residents particularly as the neighbourhood grows. The PRIDE H.INT. Program is unique in that this is the first time land acquisition has been an eligible item for expenditure of the funds.

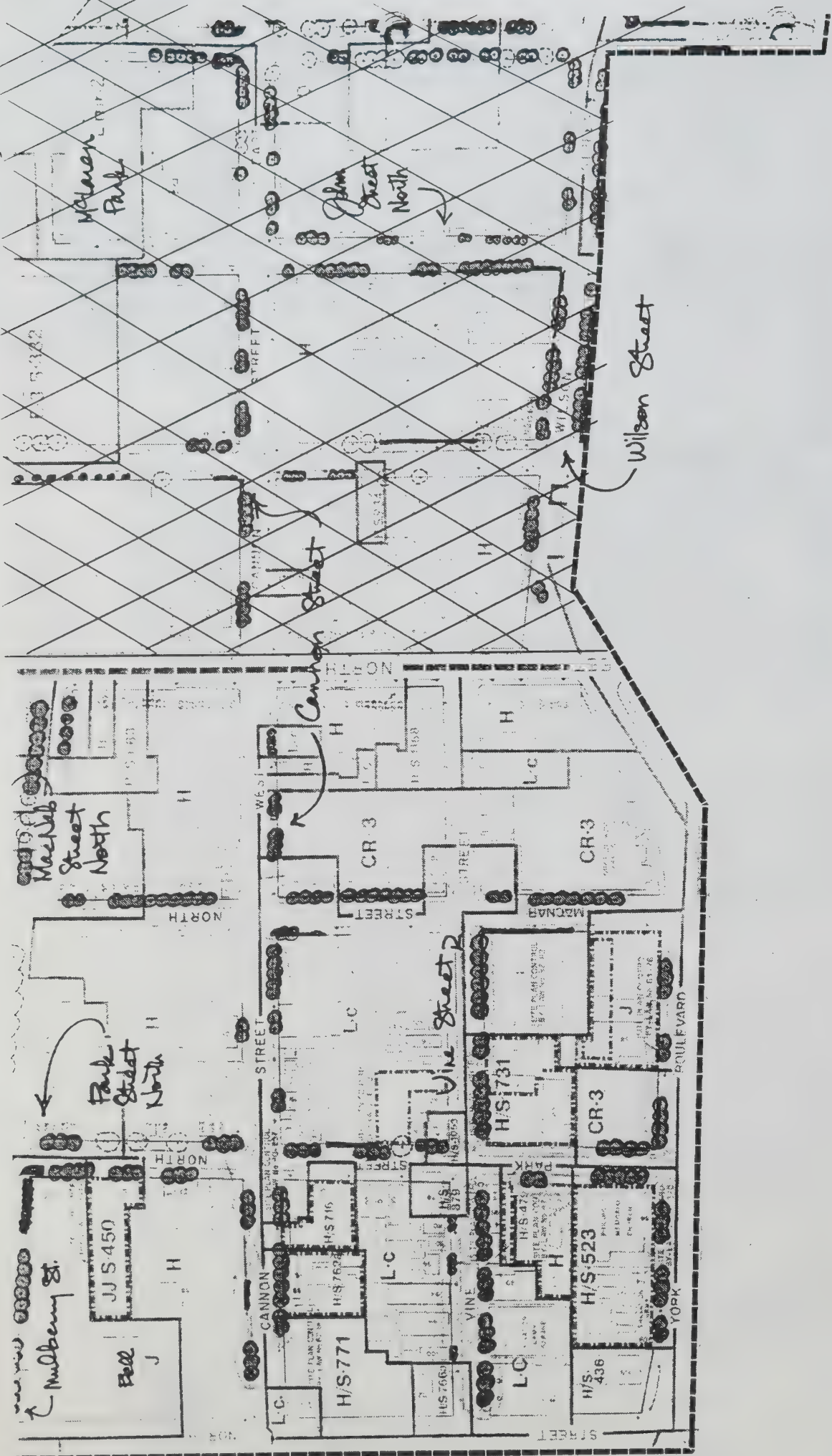
The Planning and Development Department supports the proposal and the Parks Staff Committee endorsed the proposal at its meeting held 1993 September 16.

c.c. Mr. A. Ross, City Treasurer
Treasury Department

c.c. Mr. D. W. Vyce, Director of Property
Property Department



Implementation Plan
Central/Beasley P.R.I.D.E. H.INT.



Implementation Plan
Central/Beasley P.R.I.D.E. H.INT.



4(b)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 16

REPORT TO: Kevin Christenson, Secretary
Parks and Recreation Committee

FROM: Mr. D. Lobo
Director of Public Works

RECEIVED

NOV 17 1993

CITY CLERKS

SUBJECT: Central/Beasley Program for Renewal, Improvement,
Development and Economic Revitalization - Housing
Intensification (PRIDE H.INT.) - Beasley Community
Centre.

RECOMMENDATION:

- a) That the Culture and Recreation and Property Departments be authorized to analyze and examine the implications of creating a Community Centre within Beasley Park and submit a detailed report to the Parks and Recreation Committee for its consideration at its next meeting.



D. Lobo
Director of Public Works

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Sufficient funds to carry out the renovations to the existing storage building at 41 Elgin Street in Beasley Park at an estimated cost of \$250,000. are provided in the Central/Beasley PRIDE H.INT. Program Centre Number CF 429102003.

Increases to the operating budgets of both the Culture and Recreation and Property Departments would be necessary to support a community centre. PRIDE H.INT. monies can only be spent on capital costs and can not offset the maintenance or operating costs created.

BACKGROUND:

At its meeting held 1993 October 20 the Planning and Development Committee approved the following recommendation:

- a) That, the originally approved Implementation Plan for the Central/Beasley PRIDE H.INT. Program be amended to include the development of a community centre and the acquisition and development of land for a park at an upset estimated cost of \$711,800.
- b) That subject to (a) the Parks and Recreation Committee be requested to endorse the development of a community centre and the acquisition and development of land for park purposes.

The Parks Division, Public Works Department is presently administering the Central/Beasley PRIDE H.INT. Program which has an allocation of \$1,440,000. (50% Provincial, 50% Municipal), financed as part of the 1991-1995 Capital Budget, Account Centre No. CF 429102003.

Community Renewal Staff, Public Works Department have been working with the Central/Beasley PRIDE H.INT. Citizens' Advisory Committee since early 1992 for the purpose of creating an Addendum to the Central/Beasley Community Improvement Plan. The Plan sets out the goals and objectives of the Central/Beasley Community Improvement Project Area (bounded westerly by Bay Street, easterly by Wellington Street, northerly by the CNR Lines and southerly by York Blvd., Wilson and Rebecca Streets) and, to create an Implementation Plan that identifies the priorities for expenditure of the PRIDE H.INT. allocation. Projects implemented to date have included:

- buffering of incompatible uses
- street tree planting
- play structure at St. Mary's Separate School
- subsidizing the redevelopment of Beasley Park

One of the next priorities for expenditure identified by the Citizens' Advisory Committee is the development of a community centre by means of renovating the existing building within Beasley Park. The existing building in Beasley Park was targeted as the best location for the community centre, following a review of other available space within the Community Improvement Project Area by the Citizens' Advisory Committee.

c.c. Mr. A. Ross, City Treasurer
Treasury Department

Mr. B. Sugden, Director
Culture and Recreation Department

Mr. D. Vyce, Director, Property Department

5.

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 17

REPORT TO: Mr. Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Mr. Bob Sugden
Director of Culture and Recreation

Mr. Tom Bradley
Manager of Purchasing

SUBJECT: Rink Board Advertising

RECOMMENDATION:

That the Director of Culture and Recreation be authorized, on behalf of The Corporation of the City of Hamilton, enter into an Agreement, satisfactory to the City Solicitor which would recognize the Hamilton Kilty "B"'s Hockey Club as the Marketing Agent for the rink board advertising at the Mountain Arena with a 40% gross return on the \$1,000 panels to the Corporation. This Agreement for a two year period.



Robert Sugden, Director
Culture and Recreation Department



Tom Bradley, Manager
Purchasing Department

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

- Gross return to the City of 40% per \$1,000 panel
- Kilty "B"'s marketing 30%
- MAXX Media - creative, installation and maintenance - 30%

BACKGROUND:

- The Kilty "B"'s have agreed to act as Agent for this rink board advertising program
- The Kilty "B"'s would market the product from their existing promotional base and sponsorship programs.

Kevin Christenson, Secretary
Parks and Recreation Committee

1993, November 17

- The Kilty "B"s have committed to ongoing support of minor hockey in Hamilton.
- The previous company awarded the rink board advertising contract has defaulted on the Agreement by failure to sell the product.
- MAAX Media will comply with all rink requirements and co-ordinate installation and maintenance with arena staff.
- The Purchasing Department agrees with this approach on a pilot basis.

RS/bs

c.c. A. Ross
P. Noé-Johnson

6(a)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 9

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: D. W. Vyce
Director of Property

SUBJECT: Renewal of Lease
Macassa Bay Yacht Club

RECEIVED

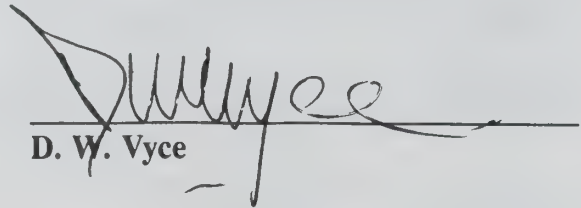
NOV 10 1993

CITY CLERKS

RECOMMENDATION:

- a) That the City of Hamilton agree to renew the lease with the Macassa Bay Yacht Club which expires on 1993 November 30.
- b) That the new term will be for three (3) years, commencing 1993 December 1 and expiring on 1996 November 30, at the following rental rates:
 - i) 1993 December 1 to 1994 November 30 at a rental rate of \$9,000 plus taxes estimated at \$4,786.43 for 1994.
 - ii) 1994 December 1 to 1995 November 30 at a rental rate of \$10,000 plus taxes estimated at \$4,930.02 for 1995.
 - iii) 1995 December 1 to 1996 November 30 at a rental rate of \$11,000 plus taxes estimated at \$5,077.92 for 1996.
- c) That the time period for cancellation by either the Macassa Bay Yacht Club or the City be one (1) year written notice.
- d) That revenue be credited to Account No. CH 44104 31106 (Rental Civic Property - Civic Properties Rented).

- e) That the Mayor and City Clerk be authorized and directed to execute the renewal agreement.



D. W. Vyce

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

See above recommendation.

BACKGROUND:

The Macassa Bay Yacht Club has been leasing 77,376 square feet of City property which includes 11,500 square feet of water and 8,739 square feet of road allowance at this location since 1974.

The Macassa Bay Yacht Club has been incorporated since 1976 as a non-profit club with approximately 324 members who strive to achieve the following goals:

- a) To establish, maintain and conduct a boating club for the accommodation of its members and their friends and to promote among the members of the corporation and others, an interest in boating, yachting, aquatic sports and recreation.
- b) To provide a meeting place and other conveniences for the members of the corporation, and others, and to equip, furnish and maintain the same.
- c) To promote, arrange and hold boating and yacht races, games contests and other competitions of every nature.
- d) To promote and encourage advancement of the knowledge of boating and navigation ... to provide facilities for storage, repairs and service to boats of all kinds.
- e) To co-operate with and aid the local Harbour Police, R.C.M.P., Game Wardens and various other governmental bodies in a common quest to control pollution and regulate boating.

The current rent is \$8,500.00 plus taxes. We believe this sum currently represents a fair and reasonable rental for this type of operation.

1993 November 9
Parks and Recreation Committee
Page 3

RJH/nw

c.c. Alderman V. Agro, Alderman, Ward 2, Aldermen's Office

Alderman Wm. McCulloch, Alderman, Ward 2, Aldermen's Office

P. Noé Johnson, City Solicitor, Law Department

Allan C. Ross, Treasurer, Treasury Department
Attention: S. Lewis

D. Lobo, Director of Public Works, Public Works Department
Attention: B. Chrystian

7.

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 October 25

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: T. Bradley
Manager of Purchasing

SUBJECT: Asphalt Placement and Park Redevelopment, Glow
Park, between Mead and Glow Avenues

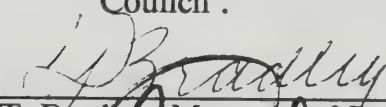
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CITY CLERKS

RECOMMENDATION:

- a) That a purchase order be issued to Dufferin Construction Company, Oakville, in the amount of \$59,318.13, including all taxes and a contingency of \$8,500, for asphalt placement and park redevelopment at Glow Park, being the lowest of six quotations received in accordance with specifications issued by the Manager of Purchasing and Vendor's quotation, and be finance through Park Development and Redevelopment 1993 Account No. CF5010 629354006.
- b) That, as this work is to be completed as soon as possible, the above has been processed through the emergency procedures of the City of Hamilton Purchasing Policy, that states "An order can be placed upon the approval of two of the following: the Mayor, an appropriate Committee Chairman, the C.A.O. and that any action taken under this provision to be reported to the next regular meeting of City Council".


T. Bradley, Manager of Purchasing


J. G. Pavelka, Chief Administrative Officer

93.10.26


Chairman, Parks and Recreation Committee

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Budget allocation for project \$80,626.50.

BACKGROUND: Tender Analysis

Dufferin Construction Company, Oakville	\$59,318.13
Marta Paving, Hamilton	62,660.86
Stephens and Rankin Inc., St. Catharines	66,297.20
Burlington Paving, Burlington	70,727.75
Black Top Enterprises, Hagersville	82,266.95
Wm. Groves Ltd., Hamilton	82,954.96

8.

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 18

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Secretary
Hamilton Historical Board

SUBJECT: Terms of Reference
Conservation Study for Dundurn Castle Landscape

RECOMMENDATION:

That the Terms of Reference, "Conservation Study for Dundurn Castle Landscape" attached hereto, be approved and that staff carry out the necessary steps to put the document out for tender.



FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

\$20,000. is available in the Dundurn Castle Restoration and Gardener's Cottage Capital Account Centre CF5450 719355010.

BACKGROUND:

At its meeting held 1993 November 16, the Hamilton Historical Board considered and approved the above recommendation.

At its November 1991 meeting, the Historic Sites and Monuments Board of Canada recommended that the Dundurn Castle picturesque landscape be recognized for its National significance. The recommendation from the meeting stated that the project should be considered as a priority for funding assistance through the cost-sharing program to aid in the conservation of the resource. It was subsequently approved by the Minister of the Environment in early 1992.

Before funding negotiations can begin a Conservation Report must be completed by the applicant. Much of the information required for this report is available in-house (historical documentation, archaeology, site management, building restoration issues, and an earlier study of the Landscape Restoration Feasibility Study). However, there is a need for outside expert advice to

- (a) provide options for conservation/preservation within the context of overall site development concepts
- (b) recommend development and conservation options
- (c) provide an implementation
- (d) develop a concept for treatment and integration of contemporary services and elements
- (e) provide a proposed maintenance program
- (f) identify costs to carry out the project

The following groups/departments have provided input in developing the terms of reference.

Canadian Parks Service - Environment Canada
LACAC
Parks Division, Public Works
The Garden Club of Hamilton
Royal Botanical Gardens
Museum Staff
Chief Administrative Officer

TERMS OF REFERENCE

CONSERVATION STUDY FOR DUNDURN CASTLE LANDSCAPE

1.0 General Introduction

1.1 Introduction

- 1.1.1 The Cultural Services Division of the Department of Culture and Recreation of the City of Hamilton invites qualified consultants to undertake a landscape conservation study for the grounds of Dundurn Castle.
- 1.1.2 The purpose of the study is to provide a range of potential options for the conservation, restoration and interpretation of the Dundurn landscape c. 1856-1862 with an implementation plan, cost estimates and maintenance plan for the recommended option.
- 1.1.3. The recommendations of this report must be integrated with building restoration and archaeological work in progress, and will form part of a master planning document for future site and waterfront development.
- 1.1.4. The report will form the basis for negotiating a cost sharing agreement between the City of Hamilton and the Canadian Parks Service, Environment Canada for the preservation of the nationally designated "Picturesque" Dundurn landscape.
- 1.1.5. For the purposes of this report the consultant will focus on the portion of the Dundurn estate bounded on the south by York Blvd., on the north by the railway lands and Hamilton Harbour and extending from the Inchbury Street lot line to the eastern edge of the main parking lot but also including the Gardener's Cottage at 25 Tecumseh Street and the adjacent MacNab burial plot known as Inchbuie. This will constitute the "historical zone". Harvey Park, which extends from the main parking lot to the T.B. McQuesten Bridge, will be outside the scope of the survey of vegetation, garden and landscape features, but will be considered for interpretive and site services issues. Except for issues of interpretation and significant views, the now privately owned building known as "Castle Deane", as well as adjacent historical features such as the Desjardins Canal, the railway terrace, the Hamilton Cemetery and Chapel, and the north half of Hamilton Harbour and shoreline, which are all relatively unaltered from the designated landscape period, shall be outside the scope of this report.

1.2. Cultural Services, The Department of Culture and Recreation

- 1.2.1. The Department of Culture and Recreation is dedicated to contributing to the quality of life for the citizens of, and visitors to, the City of Hamilton through the operation of recreational and cultural facilities, and through a variety of public and educational programmes and events.
- 1.2.2. The Cultural Services Division oversees the operation of five museums, which are Dundurn Castle, Whitehern, the Hamilton Military Museum, the Hamilton Museum of Steam and Technology, and the Hamilton Children's Museum, and coordinates and facilitates many of the City's Arts activities and events.
- 1.2.3. In matters of policy the Division receives guidance from the Hamilton Historical Board, which is composed of 13 interested citizens and 2 members of City Council. The Board reports through the Parks and Recreation Committee to City Council and has a mandate to advise and recommend on matters pertaining to City Museums and their grounds, and Hamilton's prehistoric and historic heritage.

1.3. A Brief Site History

- 1.3.1. The part of Burlington Heights now known as Dundurn and Harvey Parks contains a compelling material culture record of the prehistory and history of human occupation in the Hamilton area. Many of the major forces of development and change, from prehistoric hunting and agriculture through early European settlement, the War of 1812, the rise of industry, trade and transportation, and immigration are represented in the site's buildings, landforms, vegetation, and archaeological resource.
- 1.3.2. Currently the parks are home to two of the most successful community museums in the country. Dundurn Castle and the Hamilton Military Museum annually generate nearly 100,000 paid visitations. As well, the two parks constitute one of oldest and most popular public greenspaces in the downtown area.

1.3.3. Site Chronology

Geological:

- B.C. 12,000** The parks sit on top of Burlington Heights, a rise of land which separates Hamilton Harbour and Cootes Paradise. Less than 14,000 years ago this was one of the last beaches along the receding glacial Lake Iroquois, the prehistoric ancestor of Lake Ontario. The Heights are composed of sandy subsoil over a bedrock of silurian dolomite and Queenston shale.

1.3.4. Prehistoric:

- B.C. 9,000** The parks are situated in what once was a rich hunting and fishing ground along the St. Lawrence-Great Lakes travel route. Archaeological

evidence supports the human use of the site at least as far back as 9,000 B.C. by the Archaic, and later, by the Middle Woodland cultures. Recent evidence suggests native occupation in the early historic period as well. Activities may have included hunting and fishing, agriculture, and burial mound building.

1.3.5. Historic:

c. 1780 With the arrival of merchant and trader Richard Beasley prior to 1793, the site became one of the earliest locations of European settlement in the area. Beasley was actively engaged in trade until his estate was commandeered by the British and Canadian forces retreating from Fort George in 1813, and became the headquarters for the Niagara frontier. Colonel John Harvey led his troops from there to the pivotal Battle of Stoney Creek. Following the war Beasley sold his property to his cousin, John Solomon Cartwright.

1.3.6. 1832 In 1832 the property was sold to Allan Napier MacNab who set about building an estate which became one of the finest in Upper Canada. MacNab's diverse careers as lawyer, entrepreneur, land speculator, investor, promoter and politician made him a driving force in Hamilton and Canadian society, and a leader in the economic and political life of the area. MacNab was knighted for his part in suppressing the Rebellion of 1837, and became Prime Minister of the United Provinces of Canada in 1854. Sir Allan died in 1862.

1.3.7. 1862 After several years MacNab's complex estate was settled and his sister-in-law took possession of the property. It was leased in 1868 to the Provincial Asylum for the Deaf and Dumb, then sold to an American syndicate, apparently for conversion to a resort.

1.3.8. 1872 In 1872 Senator Donald MacInnes purchased the property and it once again became a private home. Additions to the service wing of the house, and construction of the bowling alley, billiard room and stone stables probably date from his occupation.

1.3.9. 1899 As early as 1893 the city expressed a desire to obtain the property for park and museum use. In 1899 the Parks Board purchased the estate and opened it as a park, zoo and general collection museum. In 1932 the present aviary replaced the zoo. In 1976 the site was enhanced with the opening of the Hamilton Military Museum in Battery Lodge.

1.4.1 1935 The historical nature of the park was established in its earliest days. The plaquing of various locations in the two parks began early in this century, primarily for the military role of the parks in the War of 1812 and the 1837 Rebellion. Burlington Heights was designated federally in 1935. Provincial

plaques commemorate the Burlington Races and the careers of MacNab and Sir John Harvey.

- 1.4.2.
1967 In 1964 the City of Hamilton chose the restoration of Dundurn Castle and its grounds as its Centennial project. A committee was chosen from local interested citizens under the direction of the top restoration professionals of the day. Financial assistance was provided from all three levels of government.
- 1.4.3.
1977 The grounds and buildings were designated under the Ontario Heritage Act in 1977, and in 1983 a Heritage Easement Agreement between the City and the Ontario Heritage Foundation was signed which prohibits the commission of any act which would alter or damage the " historical, architectural, aesthetic and scenic character and condition " of the subject buildings and property.
- 1.4.4.
1985 In 1985 the Historic Sites and Monuments Board erected plaques marking MacNab's career and Dundurn, declaring the site to be of national importance because the Castle and " its outbuildings and grounds ... stand as an important example of the Picturesque Movement in Canada." In 1992 this designation was broadened to more specifically include the landscape:

"The Dundurn Castle grounds are a very rare example of a Picturesque estate which has survived relatively intact since the concept plan was initiated in 1834-37 and developed further in 1855-56."

This re-designation also made the restoration and preservation of the landscape eligible for participation in the cost sharing programme of the Canadian Parks Service, Environment Canada.

1.5. Issues

- 1.5.1 The Department of Culture and Recreation has a mandate to preserve and interpret its collections which include the portable artifact collection, built and above ground features such as buildings, earthworks, and gardens, and the rich archaeological resource of the site.
- 1.5.2. The grounds of the Dundurn estate historically have been as important as its buildings. Initially MacNab hired a master gardener and an architect familiar with the landscape based Picturesque style of villa design. MacNab spent a lifetime improving his grounds, and was an active member of local gardening and horticultural societies. The estate reached the final expression of its planning in the Picturesque style in the period from 1855 to 1862, following a plan commissioned from landscape architect George Laing. Following

MacNab's death the site passed through several ownerships and uses. Numerous, mostly superficial, changes to the site and altered maintenance practices have made the original landscape plan less apparent.

- 1.5.3. The restoration of the grounds, as contemplated in 1965-67, was never completed due to lack of funding. The interpretive plan for the site has therefore never been carried out in full.
- 1.5.4. The development of the grounds for interpretive purposes has been identified as a feasible and highly desirable project in a study completed in 1987. Given the rising interest in gardening and environmental issues and the growing importance of cultural tourism, the feasibility will not diminish in the near future.
- 1.5.5. The statements of purpose of the two site museums include a number interpretive themes and sub-themes derived from the site's history and the museums' collections. All interpretive activity on the site should support those themes.
- 1.5.6. Currently the two museums are among the most successful community museums in the province, however the full potential of the site as an international attraction has never been drawn upon. The recreation of the nationally significant Dundurn landscape immediately adjacent to the world famous Royal Botanical Gardens will create an unparalleled cultural tourism destination for the region.
- 1.5.7. In addition to their museum use, Dundurn and Harvey Parks are used extensively by citizens and visitors for a variety of activities such as walking, picnicking, etc. Dundurn is also home to an aviary which, although not a component of the designated landscape, is a popular and desirable feature of the park. Additionally, the parks are the last link in a chain of unique and beautiful parklands which comprise the formal western entrance to the City.
- 1.5.8. As the second museum on the grounds, the Hamilton Military Museum has enjoyed a high rate of visitation. It has been actively collecting for many years. The quality of its collection and programming have recently been recognized nationally by affiliation with the Canadian War Museum. Its potential for interpretation within the context of the park should be considered.

2.0 Conservation Plan Requirements

2.1 Tasks

2.1.1. The consultant shall complete, or have completed on the City's behalf, the following tasks in a professionally competent manner using appropriate methodologies and supporting documentation. These tasks include:
(2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.1.8)

2.1.2 • a review of the following materials:

- archaeological reports for 1990, 1991, 1992 and 1993,
- building conservation study,
- building restoration documents,
- manuscript report on "The Landscape of Dundurn Castle" prepared for the Canadian Parks Service by Fern Graham;
- on-site files of historical documentation;
- guidelines for the implementation of the national cost sharing programme.

2.1.3. **Review and comment on the "Landscape Restoration Feasibility Study for Dundurn Castle",** (Landplan Collaborative Ltd., 1987), giving consideration to recent historical and archaeological research and site development issues;

2.1.4 **Complete survey of vegetation and garden and landscape features on the Dundurn grounds with particular emphasis on possible remnant elements from the period 1856-1862.**

Extensive historical and archaeological research is available to assist in this. This information will be suitably recorded on an appropriate plan of the site (on a scale no greater than 1"= 20') and using colour slides and prints. Features too complex to record at 1"= 20' shall be included as separate details at an appropriate scale. This survey should also include site observations, indications of significant views and vistas (both apparent and potential), natural and manmade features, and relevant weather and microclimatic information. Selective samples will be taken with an incremental borer to determine the age of the treed "allees" to the north and east of the main building. The consultant will provide four copies of site plan and details.

2.1.5. **Provide a range of at least three potential options for the preservation, restoration, and interpretation of the historic landscape,** focusing on the designated Picturesque landscape, but with interpretive strategies for the broad history and prehistory of the site in first interim draft form. The consultant will supply two copies of this draft.

2.1.6. **The consultant will facilitate two half day presentations of the three draft options (see 2.1.4) as follows:**

- 1/2 day presentation to the landscape restoration committee consisting of Hamilton Historical Board and LACAC members, appropriate City representatives,

Parks Canada staff and group stakeholders (Garden Club of Hamilton and appropriate military groups).

- 1/2 day presentation to interested citizens for public input.

The consultant will gather information from these presentations as well as any written comments received from the first draft to determine, in consultation with City staff, the preferred option to carry out the landscape restoration project which will consider:

- the placement and location of all features of the plan such as walls, fences, garden features, circulation systems and security requirements,
- Construction details and/or specifications for the above,
- Locations and specifications for plant materials (botanical and common names, quantities and size, and any special directions) including ornamental and production gardens and orchards, formal lawns, park and natural regeneration areas.

2.1.7. The consultant will then prepare a second draft which will also include:

- the rationale for selecting the chosen option within the context of overall site development concepts and conservation issues
- an implementation schedule
- a maintenance plan
- a concept for treatment and integration of contemporary services and elements
- a breakdown of costs

After receiving committee comments and approval for the second draft **the consultant will provide three copies of the final report**, excluding photo documentation for which one set and negatives will suffice.

2.1.8. The consultant shall prepare a schedule for carrying out the required tasks described in the Conservation Plan Requirements.

2.1.9. The consultant shall allow for meetings in Hamilton at each stage of the planning process, but in any case no less than five days shall be allotted. In addition a presentation of the final report will be made to the Hamilton Historical Board and City staff and the Garden Club of Hamilton.

2.1.10. In preparing the above constant reference shall be made to the attached "guidelines for the implementation of the national cost sharing programme" for landscapes which are national historic sites to ensure that terminology and definitions are consistent with those used by the programme, and all requirements of for the conservation study and the Cultural Resource Management Policy of Parks Canada are met.

2.1.11. Curatorial, archaeological and City staff will be available for consultation throughout the planning period.

1993 November 9

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THE URBAN MUNICIPAL COLLECTION
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HAMILTON PUBLIC LIBRARY



1993 December 1st

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GOVERNMENT DOCUMENTS

NOTICE OF MEETING

PARKS AND RECREATION COMMITTEE

**Tuesday, 1993 December 7
9:30 o'clock a.m.
Room 233, City Hall**


Kevin C. Christenson, Secretary
Parks and Recreation Committee

AGENDA

1. **DELEGATIONS** (9:30 o'clock a.m.)
 - (a) Huntington Park Community Council
 - J. Charters (No Copy)
 - (b) Ontario Sport Legends Hall of Fame and Museum
 - B. Prentice
 - J. Pelech

2. ADOPTION OF THE MINUTES

- (a) Minutes of the meeting held 1993 November 23
- (b) Minutes of the special meeting held 1993 November 30

3. ACTING DIRECTOR OF CULTURE AND RECREATION

- (a) 1994 - 2003 Capital Budget
- (b) Winterfest - 1994
- (c) Expression of Interest
West Mountain Twin Pad Arena and Community Centre Operations

4. DIRECTOR OF PUBLIC WORKS

1994 - 2003 Capital Budget

5. CITY SOLICITOR

Quit Claim - No. 204 Canada Street

6. DIRECTOR OF PROPERTY/ACTING DIRECTOR OF CULTURE AND RECREATION

Beasley Park Community Centre

7. SECRETARY, PARKS AND RECREATION COMMITTEE

Information Reports

8. OTHER BUSINESS

9. ADJOURNMENT

1 (b)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 December 1st

REPORT TO: Chairperson and Members
Parks and Recreation Committee

FROM: Kevin C. Christenson, Secretary
Ontario Sport Legends Hall of Fame and Museum Board

SUBJECT: Ontario Sport Legends Hall of Fame and Museum

RECOMMENDATION:

- (a) That the Ontario Sport Legends Hall of Fame and Museum proposed Constitution and By-Laws, dated 1993 November, attached hereto as Appendix "A" be approved; and
- (b) That the proposed Selection Criteria: Ontario Sport Legends Hall of Fame and Museum, dated 1993 November, attached hereto as Appendix "B" be approved; and
- (c) That the proposed first Ontario Sport Legends Hall of Fame and Museum Board of Directors attached hereto as Appendix "C" be approved; and
- (d) That approval be given to the Ontario Sport Legends Hall of Fame and Museum to proceed with their incorporation.
- (e) That the City continue to provide the Board of Directors with meeting facilities and staff resources.
- (f) That "seed money" in the amount of \$3000. (three thousand dollars) be made available to the Board from the Department of Culture and Recreation Department - Innovative Programming Account.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS: N/A

Sufficient funds are available in the Department of Culture and Recreation's "Innovative Programming Account".

BACKGROUND:

At its meeting held 1993 April 27, City Council adopted Section 20 of the Eighth Report of the Parks and Recreation Committee as follows:

- (a) That the City of Hamilton endorse the formation of an "Ontario Sports Legends Hall of Fame Museum" Organizing Committee.
- (b) That the City provide the Committee with meeting facilities and staff resources.
- (c) That the Committee report back to the Parks and Recreation Committee with its proposal for an "Ontario Sports Legends Hall of Fame Museum".
- (d) That Alderman B. Morelli represent City Council on this Committee.

Over the past eight months, the Organizing Committee, made up of Mr. Bruce Prentice, Mr. Jack Pelech, and Alderman B. Morelli have brought together a number of prominent members of Ontario's sports community to form the proposed first Ontario Sports Legends Hall of Fame and Museum Board of Directors.

The Board members have established and approved the attached "Proposed Constitution and By-Laws of the Ontario Sport Legends Hall of Fame and Museum" and the proposed "Selection Criteria" and are presenting these documents to the Parks and Recreation Committee for approval in order that the "Ontario Sport Legends Hall of Fame and Museum" may be incorporated.

The Board is further requesting that the committee direct the City Solicitor to proceed with this incorporation.

Once Incorporated, the Board intends to proceed within its mandate to achieve the objectives of its constitution as follows:

- (a) To honour and perpetuate the names of those persons whose contributions to sport have brought recognition and distinction to themselves and the Province of Ontario.
- (b) To carry out the business of the Corporation without purpose of gain for its members and to use any profit or accretion to the Corporation for the purpose of promoting its objectives.
- (c) To develop and supervise an appropriate venue for The Hall of Fame.
- (d) To collect and display sport artifacts.

**PROPOSED
CONSTITUTION AND BY-LAWS
OF
THE ONTARIO SPORT LEGENDS HALL OF FAME AND MUSEUM**

Article 1 - Name

- (a) The name of this corporation shall be the Ontario Sport Legends Hall of Fame and Museum, hereinafter referred to as The Hall of Fame.
- (b) The Hall of Fame shall be located in the City of Hamilton, Province of Ontario.

Article 2 - Objectives

The objectives of the Hall of Fame shall be:

- (a) To honour and perpetuate the names of those persons whose contributions to sport have brought recognition and distinction to themselves and the Province of Ontario.
- (b) To carry out the business of the Corporation without purpose of gain for its members and to use any profit or accretion to the Corporation for the purpose of promoting its objectives.
- (c) To develop and supervise an appropriate venue for The Hall of Fame.
- (d) To collect and display sport artifacts.

Article 3 - Membership

3.1 Honoured Member

The Hall of Fame membership shall be composed of those individuals who have been elected to and inducted in the Hall of Fame.

3.2 Classes of Member

(a) Patrons

There shall be Patrons as the Board of Directors (hereinafter referred to as the Board) deems desirable in the interests of the Corporation and who accept the invitation to act as such.

(b) Honorary Life Members

- i. There shall be such Honorary Life Members as the Board of Directors may deem desirable in the interests of the Corporation and who accept the invitation to act as such.

- ii. Honorary Life Members of the Corporation shall be such persons as the Board desires to honour for services to the Corporation or in respect of the purposes thereof and who agreed to accept and, upon the recommendation of the Board of Directors, are granted Honorary Life Membership in the Corporation by the Active Members.
- iii. Honorary Life Members shall be entitled to attend all annual and special General Meetings of the Members of the Corporation and vote thereat and may hold office.
- iv. The Board of Directors may appoint a Board of Advisors from the Honorary Life Members and others to assist the Board in the operation of The Hall of Fame.

(c) Active Members

- i. The Active Members of the Corporation shall consist of:
 - The applicants for incorporation of the Corporation; and
 - Such other persons, associations, partnership or corporations that may upon the invitation of the Board, agree to accept and are granted Active Membership. Each such person that is an association, partnership, corporation or not a natural person is entitled to one representative who shall, as long as he/she remains the representative of such Member, "ex officio" be an Active Member of the Corporation.
- ii. Membership as an Active Member shall be for a term of not more than four years, provided that such membership may be renewed. Active Members shall be entitled to attend all General Meetings of the Corporation and to participate therein and vote thereat and may hold office.

Article 4 - General

4.1 Head Office

The Head Office of the Corporation shall be in the City of Hamilton, Province of Ontario.

4.2 Fiscal Year

The period for the fiscal year of the Corporation shall be determined from time to time by resolution of the Directors.

Article 5 - Meetings

5.1 Annual and Special General Meetings

- (a) The Annual General Meeting of the Corporation shall be held at such time and place in Ontario as may be decided upon by the Board. Any Annual General Meeting may constitute a Special General Meeting to consider, deal with and dispose of any business to be considered, dealt with and disposed of at any Special General Meeting.
- (b) Special General Meetings of the Corporation may be held at such time and places as may be decided upon by the Board. They shall be called upon resolution passed by a two-thirds majority vote of the Board or by the President or upon the request in writing of not less than ten of the Active Members of the Corporation. The notice calling the meeting shall specify the purposes for which it is called and no business other than that mentioned in the notice calling the meeting shall be transacted thereat unless all Members entitled to vote at the meeting are present and consent to the transaction of such other business.

5.2 Agenda of Meetings

- (a) The business transacted at any Annual General Meeting of the Corporation shall include:
 - i. The adoption of the Minutes of the last Annual General Meeting or of a subsequent Special General Meeting;
 - ii. the report of the President and of the Board of Directors;
 - iii. The ratification of By-laws and Amendments;
 - iv. The election of Honorary Life Members; and
 - v. The election of Directors.
- (b) The Corporation shall at each Annual General Meeting appoint an auditor or auditors to audit the accounts of the Corporation, to hold office until the next Annual Meeting and until the appointment of his/her or their successor or successors unless he/she or they shall resign or his/hers or their offices become vacant by death.

5.3 Notice of Meetings

Not less then twenty (20) days' notice shall be given of any Annual or ten (10) days' notice of any Special General Meeting of the Corporation. Such notice shall be in writing and forwarded by prepaid post or telegraph to each member at

his/her last address shown in the records of the Corporation and the non-receipt of such notice by a Member shall not invalidate the proceedings of such Meeting.

5.4 Quorum

Nine (9) persons personally present and representing, in their own right or by proxy, not less than twenty (20) per cent in number of the Members entitled to vote at a General Meeting of the Corporation shall constitute a quorum for the transaction of business thereat.

5.5 Voting

Any question proposed for the consideration of the Members at a General Meeting of the Members shall, except as otherwise required by law, be determined by a majority of votes cast in person by Members entitled to vote at such meeting, each Honorary Life Member and Active Member or representatives thereof being entitled to one vote in respect thereof, and the Chairman presiding at such meeting shall have the casting vote in the case of an equality of votes.

5.6 Chairman

The President of the Corporation, or such other person as may from time to time be appointed for the purposes by the Board of Directors, shall preside at meetings of Members.

5.7 Procedure at Meetings

The Chairman of any meeting of Members shall conduct the procedure thereat in all respects and his/her decision on these matters shall be conclusive and binding upon the Members. The Chairman at any such meeting shall have the power at any time during the proceedings to adjourn the meeting from time to time and no notice of any such adjourned meeting need be given. In the event of any such adjournment, any business which would have been considered, dealt with and disposed of at the original meeting may be considered, dealt with and disposed of at any such adjourned meeting.

Article 6 - Board of Directors

6.1 Directors

- (a) The affairs of the Corporation shall be managed by a Board of Directors, consisting of a minimum of 15 persons and a maximum of 28 persons, each of whom shall be elected from among the Honorary Life Members and Active Members of the Corporation.
- (b) Each Director shall be elected for a term of not more than one year, may be reelected, shall not hold office until the election of his/her successor unless he/she should resign or his/her office should become vacant.

- (c) Any vacancy occurring in the Board of Directors may be filled by the Board from among the Honorary Life Members and Active Members of the Corporation for the remainder of the vacated term.
- (d) The office of a Director shall automatically be vacated:
 - i. if he/she becomes bankrupt or suspends payment to his/her creditors or makes an assignment for the benefit of his/her creditors or is declared insolvent; or
 - ii. if he/she is found to be lunatic or becomes of unsound mind; or
 - iii. if he/she ceases to be an Honorary Life Member or Active Member; or
 - iv. if he/she dies; or
 - v. if he/she is removed at any meeting of the Members called for the purpose, and another duly qualified person shall not have been elected in his/her stead at such meeting.
- (e) Members of the Board may be reimbursed such travelling and other expenses incurred by them in connection with the business of the Corporation, as the Board shall from time to time authorize.
- (f) Every Director or Officer of the Corporation, his/her heirs, executors and administrators, and estate and effects, respectively, may, with the consent of the corporation, given at any meetings of the Members, from time to time and at all times, be indemnified and saved harmless out of the funds of the corporation, from and against:
 - i. all costs, charges and expenses whatsoever that he/she sustains or incurs in or about any action, suit or proceeding that is brought, commenced or prosecuted against him/her, for or in respect of any act, deed, matter or thing whatsoever, made, done or permitted by him/her, in or about the execution of the duties of his/her office; and;
 - ii. all other costs, charges and expenses that he/she sustains or incurs in or about or in relation to the affairs thereof, except such costs, charges or expenses as are occasioned by his/her own wilful neglect or default.

6.2 Notice of Meeting of the Board

- (a) The Board shall meet at the call or by order of the Chairman of the Board or of the President, or, in their absences, of the Vice-President or of any two Directors. Meetings of the Board shall be called at least twice in each fiscal year and one such meeting shall be called forthwith after the close of the Annual General Meeting of the Members.
- (b) At least three clear days' notice shall be given of Meetings of the Board of Directors.
- (c) No notice of the time and place of any meeting of the Board need be given to any Director who attends such meeting or who in writing or by telegram or by cable, either before or after the holding thereof, waives such notice.

6.3 Quorum

Fifty percent (50%) plus one members of the Board of Directors shall form a quorum at any meeting of the Board.

6.4 Powers of the Board

The Board of Directors manages and administers the affairs of the Corporation through by-laws or resolutions to attain its objectives and generally may exercise all such powers and authority and so all such acts and things as the Corporation is authorized to exercise and do and which are not by the by-laws or by statute directed or required to be exercised or done only by the Corporation in a general meeting of its Members.

6.5 Removal of Directors

Any Director may be removed (either with or without cause) at any meeting of the Members called for the purpose by a vote of a majority of the Members present or represented. At the same meeting, a duly qualified person may be elected in his/her stead. The person so elected shall hold office during such time only as the Director in whose place he/she was elected would have held the same if he/she had not been removed.

6.6 Borrowing and Banking

- (a) The Directors may from time to time:
 - i. Borrow money upon the credit of the corporation;
 - ii. Limit or increase the amount to be borrowed;
 - iii. Issue debentures or other securities of the Corporation;
 - iv. Pledge and sell such debentures or other securities for such sums and at such price as may be deemed expedient;
 - v. Secure any such debentures or other securities or any other present or future borrowing or liability of the Corporation by mortgages, hypothecate, charge or pledge of all or any currently owned or subsequently acquired, real and personal, moveable and immoveable property of the Corporation and the undertaking rights of the Corporation;
 - vi. Guarantee the payment of indebtedness or fulfilment of other obligations of any other person;
- (b) and the Directors, may by a resolution, delegate any or all such powers to such Officers or Directors of the Corporation to the extent in the manner set out in such resolution.
- (c) The Board may from time to time authorize any Director, Officer or Officers or employees of the Corporation on behalf of the Corporation to draw, accept, endorse, execute or certify any cheques, promissory notes, bills of exchange, bills of lading and other negotiable or transferable instruments or other agreements and the same and all renewals thereof or substitutions therefor so signed shall be binding upon the Corporation.
- (d) The present by-law shall be regarded as additional to and not replaced by any borrowing by-laws which may be enacted by the Corporation for banking purposes unless otherwise specifically stipulated in such by-law.

6.7 Additional By-laws and Amendments

The Board shall have power to make additional by-laws from time to time, or to repeal, amend, or re-enact any by-laws; and subject as hereinafter provided, every such by-laws and every such repeal, amendment or re-enactment shall, unless meanwhile confirmed at a Special General Meeting of the Members duly called for that purpose, have force only until the next Annual General Meeting of the Members and in default of the confirmation of such Annual General Meeting shall at and from that time only, cease to have force.

6.8 Voting

Each Director is entitled to one vote only. Voting is carried out by a show of hands unless a ballot is requested by at least three Directors. Any motion is carried by a simple majority and in the vent of equality of votes, the Chairman of the meeting shall have a casting vote.

6.9 Resignation of Directors

A Director may resign from his/her office upon giving notice in writing to the Corporation of his/her intention to so, and unless a later date is stipulated in such notice the resignation shall take effect thirty (30) days after date of such notice or upon its earlier acceptance.

Article 7 - Officers

7.1 Officers

- (a) The Executive Officers of the Corporation are the Chairman of the Board, the President and, if elected or appointed, one or more Vice-Presidents and such other Officers as the Board of Directors may from time to time deem necessary and appoint as Executive Officers.
- (b) The President, and if elected and appointed the other Executive Officers of the Corporation shall exercise such powers and authority and shall perform such duties, respectively, in addition to those specified in this by-law and as shall from time to time be prescribed by the Board of Directors.
- (c) The same person may hold any two (2) or more of the said offices. None of the Executive Officers of the Corporation except the Chairman of the Board, if appointed, and the President need be Directors or Members of the Corporation.

- (d) the Directors may also from time to time appoint other agents, officers and servants of the Corporation who may be given such titles and who shall exercise such powers and authority and perform such duties of management, or otherwise, (including the power of sub-delegation) as the Directors may from time to time determine.
- (e) In case of the absence of any Officers of the Corporation or for any other reason that the Directors may deem sufficient, the Directors may delegate from time to time being the power and authority of such Officer to any other Officer or to any Director of the Corporation.

7.2 Chairman of the Board

- (a) Chairman shall mean Chairman, Chairwoman or Chairperson at his or her discretion.
- (b) The Chairman of the Board shall if appointed, preside at all meetings of the Board of Directors and shall exercise such other powers and authority and perform such other duties as the Directors may from time to time prescribe.

7.3 President

The President shall be the Chief Officer of the Corporation having the control and supervision of its affairs. He/she shall preside at all meetings of the Members and direct their proceedings unless otherwise determined by the Board of Directors, and in the event of the absence, inability or failure of the Chairman of the Board to act, the President shall preside at all meetings of the Board of Directors. The President shall be "ex officio" a member of all standing committees. The President shall exercise such other powers and authority and perform such other duties as may from time to time be prescribed by the Directors of the Corporation.

7.4 Vice-President

The Vice-President, or if more than one, the Vice-Presidents shall, if elected or appointed, exercise such powers and authority and perform such duties as may from time to time be prescribed by the Directors or by the President.

7.5 General Manager

The General Manager, if appointed, shall, subject to the control of the President, manage the operations of the Corporation generally, and he/she shall exercise such other duties as may from time to time be prescribed by the Directors or by the President.

7.6 Comptroller

The Comptroller, if appointed, shall be subject to the control of the President, be the chief accounting Officer of the Corporation and he/she shall exercise such other powers and authority and perform such other duties as may from time be prescribed by the Directors or the President.

7.7 Secretary

- (a) The Secretary, if appointed, shall attend to the giving and service of all notices of the Corporation and shall keep the minutes of all meetings of the Directors, the Executive Committee and the Members in a book or books to be kept for that purpose, he/she shall keep in safe custody the corporate seal of the Corporation. He/she shall have charge of the records of the Corporation including books containing the names and addresses of the Members and of the Directors, together with copies of all reports made by the Corporation and such other books and papers as the Directors may direct. He/she shall be responsible for the keeping and filing of all books, reports, certificates and all other documents required by law to be kept and filed by the Corporation. He/she shall exercise such other duties as may from time to time be prescribed by the Directors or by the President.
- (b) Assistant Secretaires may perform any of the duties of the Secretary.

7.8 Treasurer

- (a) The Treasurer, if appointed, shall have the general charge of the finance of the Corporation. He/she shall deposit all moneys and other valuable effects of the Corporation in the name and to the credit of the Corporation in such banks or other depositories as the Directors may from time to time designate, and shall render to the President and to the Directors, whenever so directed, an account of the financial condition of the Corporation and of all his transactions as Treasurer; and as soon as possible after the close of each fiscal year he/she shall have charge and custody of and be responsible for the keeping of the books of account. He/she shall be subject to the control of the President and shall exercise such other powers and authority and perform such other duties as may from time to time be prescribed by the Directors or by the President.
- (b) Assistant-Treasurers may perform any of the duties of the Treasurer.

- (c) Whenever the Secretary is also the Treasurer, he/she may be designated "Secretary-Treasurer"; whenever the Assistant-Secretary is also the Assistant-Treasurer, he/she may be designated "Assistant Secretary-Treasurer".

7.9 Removal and Discharge

The Directors by an affirmative vote of the majority of the Board, may remove any Executive Officer, with or without cause, at any time, unless the resolution or contract providing for his/her appointment stipulated otherwise. An agent, officer or servant who is not an Executive Officer of the Corporation may be discharged by the President, with or without cause, at any time, unless the contract providing for his/her employment or appointment stipulates otherwise.

7.10 Remuneration

The remuneration of all Executive Officers and other Officers appointed by the Directors shall be fixed from time to time by a resolution of the Directors who may also, by resolution, delegate to the President of the Corporation any of the powers granted by this paragraph. The remuneration of all other agents, officers and servants of the Corporation shall be fixed from time to time by the President.

Article 8 - Executive Committee

8.1 Executive Committee

- (a) There shall be an Executive Committee of the Board of Directors consisting of the President of the Corporation, when elected as Director of the Corporation and four (4) other Directors appointed by the Board with the duties and responsibilities as herein provided.
- (b) The Executive Committee shall have the power to appoint a Chairman of the Executive Committee.
- (c) With due regard to any limitation which may be imposed by the Board of Directors, the Executive Committee shall between meetings of the Board of Directors, possess and exercise all the power, rights and authority of the Board of Directors in the management of the affairs of the Corporation, except those which may be law be exercised exclusively by the Board of Directors.
- (d) The Executive Committee is entitled and empowered to execute its decisions.
- (e) The Executive Committee shall hold at least one (1) meeting in each fiscal year of the Corporation.

8.2 Notice

Notice of any meeting of the Executive Committee must be given at least 24 hours before the meeting; such notice may be given orally.

8.3 Quorum

A quorum at any meeting of the Executive Committee shall consist of not less than three (3) Members.

8.4 Secretary

The Secretary of the Corporation shall act as Secretary of the Executive Committee unless some other Secretary be appointed by the Executive Committee.

8.5 Proceedings to the Board

All proceedings and decisions of the Executive Committee shall be open to the examination of the Board of Directors of the Corporation and shall be reported to the Board of Directors as and when the Board of Directors so directs.

8.6 Meetings

- (a) The meetings of the Executive Committee may be held at the Head Office of the Corporation or at any such other place within Ontario as the Executive Committee may from time to time determine.
- (b) Meetings of the Executive Committee may be called by or by the order of the President, by or by the order of the Chairman or by the order of the Vice-President of the Executive Committee or, by or by the order of any two Members of the Executive Committee.

8.7 Remuneration

The Members of the Executive Committee shall be entitled to receive remuneration for their services as Members of the Executive Committee as the Directors may from time to time determine.

8.8 Removal and Filling of Vacancies

The Directors may from time to time remove any member of the Executive Committee from office. The Directors may also from time to time fill any vacancy which may occur in the membership for the Executive Committee.

8.9 Interpretation

In these by-law and in all other by-laws of the Corporation hereafter passed, unless the context otherwise requires, words importing the singular number or importing gender shall be deemed to include the plural number, or the masculine or feminine gender as the case may be, and references to persons shall include firms and corporations.

ENACTED this day of 1993.

President

Secretary

SELECTION CRITERIA

ONTARIO SPORT LEGENDS HALL OF FAME

ELIGIBILITY

To be eligible for election to the Ontario Sport Legends Hall of Fame, a person need not be a full time resident of the Province of, nor born in the Province of Ontario.

Individuals must have distinguished themselves in their chosen sport (s), whether amateur or professional, singularly as an Ontarian, or as a member of an Ontario based team or other such group.

CATEGORIES

There shall be two categories for election: Athlete and Builder.

Athletes are those who have performed at a level of excellence, 'on the field', in their chosen sport (s).

Builders are those who have contributed to sport as, game officials, administrators, executives, members of the media, or others deemed worthy of recognition by the Board of Directors.

SELECTION COMMITTEE

The annual selection committee shall comprise the Board of Directors, active members, Life Members and members of the media who have a minimum of 10 years sports experience within the Province of Ontario.

A Chairperson is to be appointed annually by the Board of Directors.

The following individuals comprise the proposed first board of directors of the Ontario Sports Legends Hall of Fame and Museum;

Mr. Bruce Prentice
Mr. Jack Pelech
Alderman Bernie Morelli
Mr. Larry Russell
Mr. Glynn Leyshon
Ms. Fran Eberhard
Ms. Mary Keyes
Mr. Norm Marshall
Mr. Cuppy Katz
Mr. Angelo Mosca
Mr. Ross Hamilton
Mr. Colin Millar
Mr. Bob McDade
Ms. Terese Quigley
Mr. Frank Cosentino
Mr. Otto Jelenik
Mr. Irv Ungerman
Mr. Bruce Walker

The Parks and Recreation Committee met.

Present: Alderman T. Jackson, Chairperson
Alderman G. Copps, Vice-Chairperson
Mayor R. M. Morrow
Alderman T. Cooke
Alderman Wm. M. McCulloch
Alderman B. Morelli
Alderman D. Agostino
Alderman T. Anderson
Alderman D. Ross

Also present: Mr. J. G. Pavelka, Chief Administrative Officer
Mr. B. Sugden, Director of Culture and Recreation
Ms. J. Turner, Culture and Recreation Department
Ms. M. Havelka, Culture and Recreation Department
Ms. C. Secore, Culture and Recreation Department
Mr. D. Lobo, Director of Public Works
Mr. B. Chrystian, Public Works Department
Mr. C. Firth-Eagland, Public Works Department
Ms. H. Milsome, Public Works Department
Ms. M. Gould, Public Works Department
Mr. R. Zbucki, Public Works Department
Mr. D. Vyce, Director of Property
Mr. R. Hammel, Treasury Department
Mr. P. Tice, Hamilton East Kwanis Boys' and Girls' Club
Mr. B. Bain, Hamilton East Kwanis Boys' and Girls' Club
Mr. T. Nolan, Hamilton East Kwanis Boys' and Girls' Club
Mr. J. Stevenson, Hamilton East Kwanis Boys' and Girls' Club
Mr. J. MacDonald, Hamilton East Kwanis Boys' and Girls' Club
Mr. G. Harkness, Hamilton East Kwanis Boys' and Girls' Club
Mr. P. Yaremko, Chedoke Golf Course
Mr. J. Norris, Mountview Residents for Recreation of Hamilton Inc.
Mr. K. C. Christenson, Secretary

1. **DELEGATIONS**

(a) **Hamilton East Kwanis Boys' and Girls' Club**

The Committee was in receipt of correspondence dated 1993 October 18 from Mr. G. Harkness respecting the Hamilton East Kwanis Boys' and Girls' Club Needs and Feasibility Study. The Committee was also in receipt of the Phase III, Needs and Feasibility Study. A Delegation from the Hamilton East Kwanis Boys' and Girls' Club consisting of Mr. Peter Tice, Mr. T. Nolan and Mr. J. Stevenson appeared before the Committee giving details of the Study and background on the facility features. They indicated that while their financial requirements have not yet been established, they would be looking for funding from all sources. He stated that the funding required from the City could range from 2.1 to 4.4 million. He added that the 4.4 million figure is without Provincial or any other financial contributions from outside agencies. Mr. Tice indicated that while the City would be contributing financially, the facility would become City-owned.

Following further discussion, the Committee approved the following recommendation:

- (a) That the Hamilton East Kwanis Boys' and Girls' Club Feasibility Study Status Report dated 1993 November be endorsed by the Parks and Recreation Committee; and
- (b) That the report be referred to the Director of Culture and Recreation in order that he finalize the funding requirements for inclusion in the 1994 - 2003 Provisional Capital Budget Programme.

(b) **Municipal Golf Course Rates - Peter Yaremko**

Mr. Peter Yaremko appeared before the Committee and spoke on the issue of municipal golf course rates. He stated that he had been a member of the Municipal Golf Courses since 1951 and expressed concern over the increase in membership rates. He stated that other City facilities were not asked to be self-sufficient.

Following Mr. Yaremko's presentation, the Committee agreed that a copy of Mr. Yaremko's notes be forwarded to Mr. Sugden for his consideration in the restructuring of civic golf courses issue and that the item be received.

***Alderman McCulloch recorded opposed.**

2. **CONSENT AGENDA**

A. **ADOPTION OF THE MINUTES**

- i. The minutes of the meeting held 1993 October 19 were adopted as circulated.
- ii. The minutes of the special meeting held 1993 October 26 were adopted as circulated.

B. **DIRECTOR OF PROPERTY**

i. **Lease of City Lands for Advertising Billboards to Mediacom Inc.**

The Committee was in receipt of a report dated 1993 November 9 from the Director of Property respecting the Lease of City Lands for Advertising Billboards to Mediacom Inc.

The Committee agreed that the item be referred back to the Director of Property in order that further negotiations with Mediacom take place.

ii. **Renewal of Lease Agreement**

**Her Majesty the Queen
Represented by the Minister of the Environment
(National Water Institute)
Van Wagner's Beach - east of 57 Beach Boulevard**

The Committee was in receipt of a report dated 1993 November 11 from the Director of Property respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That the City of Hamilton renew the Lease Agreement which expires on 1993 December 31 with Her Majesty the Queen, represented by the Minister of the Environment (National Water Institute), for the use of City lands lying immediately east of 57 Beach Boulevard.
- (b) That the new term commence 1994 January 1 and expire 1995 December 31, for an annual rent of \$1. plus any applicable taxes, and rental proceeds be credited to Account No. CH44104 31106 (Civic Properties Rental).
- (c) That either party has the right to terminate the agreement on thirty (30) days written notice.
- (d) That the Mayor and City Clerk be authorized and directed to execute the renewal agreement subject to the terms and conditions of the City Solicitor.

C. DIRECTOR OF CULTURE AND RECREATION**i. New Year's Eve Celebrations**

The Committee was in receipt of a report dated 1993 November 8 from the Director of Culture and Recreation respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That this year's New Year's Eve Celebrations be held at City Hall on the forecourt between the hours of 9:00 o'clock p.m. and 12:00 midnight.
- (b) That City Hall be open to the public, monitored by security for use of washrooms.

ii. The Hamilton Museum of Steam and Technology

The Committee was in receipt of a report dated 1993 November 19 from the Director of Culture and Recreation respecting the above-noted subject.

The Committee approved the following recommendation:

That the staff complement of the Caretaker, the Hamilton Museum of Steam and Technology, be changed from a part-time position working full-time hours to full-time status and that the part-time Caretaker position, be eliminated.

D. SECRETARY, PARKS AND RECREATION CITIZENS' ADVISORY SUB-COMMITTEE**The Rink and Outdoor Pool Facility Action Plan**

The Committee was in receipt of a report dated 1993 November 18 from the Secretary, Parks and Recreation Citizens' Advisory Sub-Committee respecting the above-noted subject.

The Committee approved the following recommendation:

That the Parks and Recreation Committee be requested and encouraged to consider "The Rink and Outdoor Pool Facility Action Plan" as a high priority in the Capital Budget process.

E. SECRETARY, HAMILTON HISTORICAL BOARD**Deaccession Artifact - Hamilton Military Museum**

Alderman McCulloch questioned whether or not the owner of the artifact had been found. Ms. Havelka stated that the owner had been found and that in fact it was at his request that the item be returned.

Subsequently, the Committee approved the following recommendation:

That the following artifact be deaccessioned from the Hamilton Military Museum collection and returned to the owner.

1991.0005-001

One 1804 Pattern Royal Navy Cutlass

F. SECRETARY, PARKS AND RECREATION COMMITTEE**Information Reports**

The Committee was in receipt of a report dated 1993 November 16 from the Secretary, Parks and Recreation Committee respecting Information Reports.

The Committee approved the following recommendation:

That the information reports listed below that were previously distributed to the Parks and Recreation Committee, be received.

Date	From	Subject	Date Distributed
1993 October 6	Bob Sugden, Director Culture and Recreation	Arts Awareness Month	1993 October 12
1993 October 6	Bob Sugden, Director Culture and Recreation	Huntington Park Recreation Centre Rededication Ceremony 1993 October 22	1993 October 12
1993 October 6	Bob Sugden, Director Culture and Recreation	Women and Leisure in and Facility Access for Women	1993 October 12
1993 October 6	Bob Sugden, Director Culture and Recreation	Neighbourhood Rink Program	1993 October 12
1993 October 19	Bob Sugden, Director Culture and Recreation	Minor Hockey Insurance	1993 October 19
1993 October 19	Bob Sugden, Director Culture and Recreation	Aquatic Registration	1993 October 19
1993 October 19	Bob Sugden, Director Culture and Recreation	Friends of Dundurn Aviary Newsletter	1993 October 19
1993 October 19	Susan K. Reeder Secretary, Arts Advisory Sub-Committee	Minutes of the Arts Advisory Sub-Committee	1993 October 28
1993 October 22	Doug Lobo, Director of Public Works	1993 Civic Beautification Awards - Social Evening	1993 October 28
1993 October 22	Doug Lobo, Director Public Works	Shutting Down Fountains - Gore, Wellington, Beasley and Gage Parks	1993 October 28
1993 November 9	Alderman D. Agostino	Letter and news paper article from Ms. Susanne Noordyk re East End of Hamilton	1993 Nov. 12

3. CHAIRMAN OF THE MANAGEMENT TEAM AND MANAGEMENT TEAM(a) **1994 User Fees**

The Committee was in receipt of a report dated 1993 November 16 from the Chairman of the Management Team and Management respecting 1994 User Fees - Culture and Recreation Department.

Alderman Copps expressed concern that the proposed User Fees should not subsidize non-residents of Hamilton. She questioned whether or not there was a non-resident user fee for Ivor Wynne Stadium. Mr. Sugden responded that while it was not indicated within the report, it was simply a matter of a typographical error and that it would be amended to reflect a non resident user fee for that facility.

Alderman Agostino expressed concern with large increases for meeting rooms which will impact on user groups whose budgets have been formulated on the present rates. He stated that increases should be phased-in, in order to lessen the impact on these user groups.

The Committee then discussed the user-rates for senior citizens and subsequently it was moved by Alderman Agostino and seconded by Alderman Morelli, "that the proposed increase in 1994 for memberships at Senior Citizens' Centres be amended to \$13. from the proposed \$15. rate". **MOTION LOST.**

Subsequently, it was moved by Alderman Agostino and seconded by Alderman Morelli, "that the Sackville Hill Proposed User Fee Rates for meeting rooms, multi-purpose rooms and other charges be decreased by 50%". **MOTION LOST.**

Following further discussion, the Committee approved the following recommendation:

That the 1994 User Fees for the Department of Culture and Recreation as outlined on the attached Schedule "1" be approved and implemented 1994 January 1 unless otherwise noted.

(b) 1994 User Fees Department of Public Works - Cemeteries and Parks Divisions

The Committee was in receipt of a report dated 1993 November 18 from the Chairman of Management Team and Management Team respecting 1994 User Fees Department of Public Works - Cemeteries and Parks Divisions.

Following a brief discussion, the Committee approved the following recommendation:

- (a) That the 1994 User Fees for the following Division of the Public Works Department as outlined on Schedule 1, Committee of the Whole Agenda dated 1993 October 26, be approved:
 - i. Cemeteries Division
 - ii. Parks Division
- (b) That the City Solicitor be authorized to prepare the necessary amending By-laws to reflect the changes.

4. DIRECTOR OF PUBLIC WORKS

(a) Central/Beasley Program for Renewal, Improvement, Development and Economic Revitalization - Housing Intensification (PRIDE H.INT.) - Acquisition and Development of Land for Park Purposes

The Committee was in receipt of a report dated 1993 November 15 from the Director of Public Works respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That pursuant to the 1993 October 26 City Council approval to acquire and develop land for park purposes at an estimated cost of \$400,000. as part of the Central/Beasley PRIDE H.INT. Program, approval be given to proceed with the investigation of acquiring a parcel of land within the Central portion of the project area; and,
- (b) That consideration be given to an annualized maintenance cost of \$4,800. for the park commencing in 1995 within the Current Budget Program of the Parks Development and Maintenance Section of the Public Works Department.

- (b) **Central/Beasley Program for Renewal, Improvement, Development and Economic Revitalization - Housing Intensification (PRIDE H.INT.)
Beasley Community Centre**

The Committee was in receipt of a report dated 1993 November 16 from the Director of Public Works respecting the above-noted subject.

The Committee approved the following recommendation:

That the Culture and Recreation and Property Departments be authorized to analyze and examine the implications of creating a Community Centre within Beasley Park and submit a detailed report to the Parks and Recreation Committee for its consideration at its next meeting.

5. **DIRECTOR OF CULTURE AND RECREATION/MANAGER OF PURCHASING**

Rink Board Advertising

The Committee was in receipt of a report dated 1993 November 17 from the Director of Culture and Recreation and the Manager of Purchasing respecting the above-noted subject.

The Committee approved the following recommendation:

That the Director of Culture and Recreation be authorized, on behalf of the Corporation of the City of Hamilton, enter into an Agreement, satisfactory to the City Solicitor which would recognize the Hamilton Kilty "B"'s Hockey Club as the Marketing Agent for the rink board advertising at the Mountain Arena with a 40% gross return of the \$1,000. panels to the Corporation. This Agreement is to be for a two-year period.

6. **DIRECTOR OF PROPERTY**

- (a) **Renewal of Lease, Macassa Bay Yacht Club**

The Committee was in receipt of a report dated 1993 November 9 from the Director of Property respecting the above-noted subject.

The Committee approved the following recommendation:

- (a) That the City of Hamilton agree to renew the lease with the Macassa Bay Yacht Club which expires on 1993 November 30.
- (b) That the new term will be for three (3) years, commencing 1993 December 1 and expiring on 1996 November 30, at the following rental rates:
 - i. 1993 December 1 to 1994 November 30 at a rental rate of \$9,000. plus taxes estimated at \$4,786.43 for 1994.
 - ii. 1994 December 1 to 1995 November 30 at a rental rate of \$10,000. plus taxes estimated at \$4,930.02 for 1995.
 - iii. 1995 December 1 to 1996 November 30 at a rental rate of \$11,000. plus taxes estimated at \$5,077.92 for 1996.
- (c) That the time period for cancellation by either the Macassa Bay Yacht Club or the City be one (1) year written notice.
- (d) That revenue be credited to Account No. CH44104 31106 (Rental Civic Property - Civic Properties Rented).
- (e) That the Mayor and City Clerk be authorized and directed to execute the renewal agreement.

The Committee then directed that the Director of Property report back to the Parks and Recreation Committee prior to the 1993 November 30 Council meeting on whether or not the rental rates for the Macassa Bay Yacht Club reflect fair market value.

(b) **LaSalle Park Pavilion Structural Restoration**

The Committee agreed to table this item to the end of the meeting.

7. **MANAGER OF PURCHASING**

**Asphalt Placement and Park Redevelopment
Glow Park, between Mead and Glow Avenues**

The Committee was in receipt of a report dated 1993 October 25 from the Manager of Purchasing respecting the above-noted subject.

Alderman Morelli questioned whether past performances were taken into consideration in the selection process of contractors. Mr. Pavelka responded that concerns would have to be discussed at the Finance and Administration Committee in terms of a contractor's performance, however, past service records are considered during the selection process.

Following a brief discussion, the Committee directed that the Chief Administrative Officer was to provide an information report to the Finance and Administration Committee with copies to all members of City Council respecting the review of past performances of contractors in the selection process for City tenders.

Subsequently, the Committee approved the following recommendation:

- (a) That a purchase order be issued to Dufferin Construction Company, Oakville, in the amount of \$59,318.13, including all taxes and a contingency of \$8,500., for asphalt placement and park redevelopment at Glow Park, being the lowest of six quotations received in accordance with specifications issued by the Manager of Purchasing and Vendor's quotation, and be finance through Park Development and Redevelopment 1993 Account No. CF5010 629354006.
- (b) That, as this work is to be completed as soon as possible, the above has been processed through the emergency procedures of the City of Hamilton Purchasing Policy, that states "An order can be placed upon the approval of two of the following: the Mayor, an appropriate Committee Chairperson, the Chief Administrative Officer and that any action taken under this provision to be reported to the next regular meeting of City Council".

8. **SECRETARY, HAMILTON HISTORICAL BOARD**

Terms of Reference

Conservation Study for Dundurn Castle Landscape

The Committee was in receipt of a report dated 1993 November 18 from the Secretary, Hamilton Historical Board respecting the above-noted subject.

The Committee approved the following recommendation:

That the Terms of Reference, "Conservation Study for Dundurn Castle Landscape" attached hereto as Appendix "A", be approved and that staff carry out the necessary steps to put the document out for tender.

9. SECRETARY, SELECTION COMMITTEE**Appointments - Hamilton Historical Board**

The Committee was in receipt of a report distributed at the meeting dated 1993 November 22 respecting the above-noted subject.

The Committee approved the following recommendation:

"That the following persons be appointed to served on the Hamilton Historical Board:

TERM OF OFFICE TO EXPIRE

(a)	David Cuming	1994 November 30th
(b)	Joyce Newman	1995 November 30th
(c)	Carolyn McCann	1995 November 30th
(d)	David Beland	1996 November 30th
(e)	Walter Peace	1996 November 30th
(f)	Victoria G. Brown	1996 November 30th"

10. DIRECTOR OF PUBLIC WORKS**Parkland Supply - Industrial Sector D - Neighbourhood**

The Committee was in receipt of a report distributed at the meeting dated 1993 November 22 from the Director of Public Works respecting the above-noted subject.

The Committee approved the following recommendation:

That the Parks Staff Advisory Committee be authorized to investigate and report back to the Parks and Recreation Committee as to the cost/benefits of acquiring a parcel of parkland in Industrial Sector D Neighbourhood - Rowanwood enclave.

11. OTHER BUSINESS**(a) Rink and Pool Analysis Study**

Alderman Copps expressed concern with the scheduled public meeting dates for the Rink and Pool Analysis Study, stating that they conflicted with both the City and Regional Council meetings.

(b) Encroachment Agreements

Alderman Copps expressed concern with a letter which had been sent out by the Director of Property to residents respecting encroachment agreements dated 1993 November 17. She stated that the letter would initiate numerous phone calls to the Aldermen's Offices and suggested that the wording of the letter be reconsidered in future mail-outs.

Alderman Agostino expressed concern over what constituted encroachments in regards to this policy stating that some constituents in his ward had received notification that they were encroaching on City property when in fact, the extension of a tomato garden was the only encroachment in question.

(c) Veevers Property

Alderman Agostino asked the status of the Veevers Property. Mr. Vyce responded that the estate was still in the hands of lawyers and yet to be resolved. He stated that the City is presently maintaining the property and that he would report back when the issue has been resolved.

12. DIRECTOR OF PROPERTY

LaSalle Park Pavilion - Structural Restoration

(Tabled from Item 6 (b))

The Committee agreed to move in camera to discuss an issue respecting a Real Estate transaction.

Following an in camera session, the Committee moved out of camera and approved the following recommendation:

That the "LaSalle Park Pavilion Structural Restoration" issue be tabled and that the Director of Property be directed to prepare a report to be presented to the Parks and Recreation Committee at a special meeting prior to City Council on 1993 Tuesday, November 30.

13. ADJOURNMENT

There being no further business, the meeting then adjourned.

Taken as read and approved,

**ALDERMAN T. JACKSON, CHAIRPERSON
PARKS AND RECREATION COMMITTEE**

**Kevin C. Christenson
Secretary**

1993 November 23

Tuesday, 1993 November 30
4:00 o'clock p.m.
Room 219, City Hall

2(b)

The Parks and Recreation Committee met in special session.

Present: Alderman T. Jackson, Chairperson
Alderman G. Copps, Vice-Chairperson
Alderman T. Cooke
Alderman B. Morelli
Alderman D. Agostino
Alderman T. Anderson
Alderman D. Ross

Absent: Mayor R. M. Morrow, City Business
Alderman Wm. M. McCulloch, City Business

Also present: Alderman M. Kiss
Alderman V. J. Agro
Alderman D. Wilson
Alderman B. Charters
Alderman H. Merling
Mr. J. G. Pavelka, Chief Administrative Officer
Mr. D. W. Vyce, Director of Property
Mr. M. Watson, Property Department
Mr. D. Lobo, Director of Public Works
Mr. B. Chrystian, Public Works Department
Mr. D. Cowan, Public Works Department
Ms. J. Turner, Department of Culture and Recreation
Mr. D. Carson, Mayor's Office
Mr. K. C. Christenson, Secretary

1. **CHIEF ADMINISTRATIVE OFFICER**

Restructuring Civic Golf Courses - King's Forest and Chedoke-Beddoe

The Committee was in receipt of a report dated 1993 November 30 from the Chief Administrative Officer respecting the above-noted subject.

Mr. Pavelka reviewed the contents of the report and stated that one aspect of the recommendation was that seasonal passes and green fees at King's Forest and green fees at Chedoke-Beddoe golf course be increased by 5% and that the Chedoke-Martin golf course be used only on a pay-as-you-play basis. He stated that other areas under consideration were the food and beverage concessions, golf-pro operations, maintenance and facilities, Golf Course Sub-Committee and the accounting system by which all of the operations of the golf courses would be covered.

Alderman Agostino requested that at the next meeting, Mr. Pavelka provide the Committee with revenue projection that could be realized from the implementation of this plan. Alderman Copps expressed concern that the report did not deal with the use of the food and beverage concession facilities for interests outside that of the golf course operations.

Following further discussion, the Committee agreed that the item be tabled to the next meeting of the Parks and Recreation Committee scheduled for Tuesday, 1993 December 7.

2. DIRECTOR OF PROPERTY**LaSalle Park Pavilion Structural Restoration**

The Committee was in receipt of a report dated 1993 November 30 from the Director of Property respecting the above-noted subject.

Mr. Vyce indicated that since the last meeting, a letter had been received from the Ministry of Culture, Tourism and Recreation indicating that the easement condition previously required by that Ministry on LaSalle Park had been waived and that it was no longer an issue in terms of the structural restoration.

Following discussion, the Committee approved the following recommendation:

- (a) That further and in addition to Section 12 of the Eleventh Report of the Parks and Recreation Committee for 1993, adopted by Hamilton City Council on 1993 June 29, granting conditional approval to the City of Burlington to restore the LaSalle Park Pavilion, the plans prepared by Philips Planning & Engineering Limited, dated 1993 November 10 and identified as Project No. 91060, Drawing Nos. S1 to S6 and M1, ME2 and E1, ordered by Burlington at its expense and submitted to Hamilton as Landlord for review, be approved.
- (b) That the said approved plans be attached to and/or referred to, as may be required by the Director of Property in the Lease amending agreement approving the alterations, authorized by City Council on 1993 June 29.

3. ADJOURNMENT

There being no further business, the meeting then adjourned.

Taken as read and approved,

**ALDERMAN T. JACKSON, CHAIRPERSON
PARKS AND RECREATION COMMITTEE**

**Kevin C. Christenson
Secretary**

1993 November 30

3(a)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 26

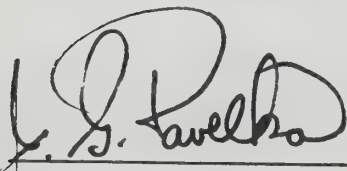
REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Bob Sugden, Director
Culture and Recreation Department

SUBJECT: Culture and Recreation 1994-2003
Provisional Capital Program

RECOMMENDATION:

- a) That the attached capital projects from the Culture and Recreation Department be considered for inclusion in the Ten Year 1994-2003 Provisional Capital Budget.
- b) That these capital projects be reviewed by the Management Team (Capital Budget Sub-Committee) for consideration of the Committee of the Whole and City Council.



Bob Sugden, Director

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

To be reviewed by the Management Team.

BACKGROUND:

CORPORATE OVERVIEW

The proposed 1994-2003 Capital Budget currently represents a \$130,363,000 increase in gross cost over the 1993-2002 Capital Budget noted as follows: (000's)

	<u>Gross</u>	<u>Subsidy</u>	<u>Net</u>
1994-2003 Proposed Capital Budget (1994-2003 Costs)	\$365,829	\$ 47,493	\$318,336
1993-2002 Approved Capital Budget (1994-2002 Costs)	\$265,466	\$ 65,153	\$170,313
Over/(Under)	<u>\$130,363</u>	<u>\$(17,660)</u>	<u>\$148,023</u>

Kevin Christenson, Secretary
Parks and Recreation Committee

1993 November 26

BACKGROUND:

Net Capital Budget by Year

	Net Cost (000's)		
	Past 1993-2002 <u>Capital Budget</u>	Proposed 1994-2003 <u>Capital Budget</u>	<u>Over/(Under)</u>
1994	\$ 15,525	\$ 22,521	\$ 6,996
1995	23,642	27,077	3,435
1996	19,887	25,598	5,711
1997	24,042	26,577	2,535
1998	21,283	34,947	13,664
1999	13,185	31,405	18,220
2000	12,301	17,815	5,514
2001	25,794	25,040	(754)
2002	14,654	17,576	2,922
2003	-	89,780	89,780
	<u>\$170,313</u>	<u>\$318,336</u>	<u>\$148,023</u>

Note should be made that there is a \$6,996,000 increase being proposed in 1994 at this time. If these projects are financed by debentures there will be an increase in debenture cost of \$1.1 million in the following year and operating cost in the 1994 annual operating budget.

DEPARTMENTAL OVERVIEW

A comparison of the Department's funding request in relation to their approved 1993-2002 Capital Budget is presented as follows.

	<u>Gross</u>	<u>Subsidy</u>	<u>Net</u>
1994-2003 Proposed Capital Budget (1994-2003 Costs)	\$100,905	\$ 1,000	\$99,905
1993-2002 Approved Capital Budget (1994-2002 Costs)	\$ 31,435	\$ 12,575	\$ 18,860
Over/(Under)	<u>\$ 69,470</u>	<u>\$(11,575)</u>	<u>\$ 4,063</u>

Kevin Christenson, Secretary
Parks and Recreation Committee

1993 November 26

Net Capital Budget by Year

	Net Cost (000's)		
	Past 1993-2002 Capital Budget	Proposed 1994-2003 Capital Budget	Over/(Under)
1994	\$ 730	\$ 4,793	\$ 4,063
1995	6,885	7,061	176
1996	1,750	3,177	1,427
1997	1,495	2,789	1,294
1998	5,200	4,885	(315)
1999	-	11,900	11,900
2000	-	2,000	2,000
2001	2,800	4,250	1,450
2002	-	-	-
2003		59,050	59,050
	<u>\$18,860</u>	<u>\$99,905</u>	<u>\$ 81,045</u>

The gross costs of capital projects requested by the Culture and Recreation Department amounts to \$41,855 in comparison to \$31,435 as outlined in the nine years of the approved 1993-2002 Capital Budget, starting in 1994. \$59,050 represents projects that were endorsed in the Capital Program commencing in 1990-1999, however, in the 1993-2002 Capital Program these projects were placed outside the ten year plan (low scenario). These projects are still within the long range plans of the Department and have been resubmitted in the last year of the 1994-2003 Capital Plan for inclusion.

At the November 23, 1993 Parks and Recreation Committee Meeting, the Director was requested to work with the East Kiwanis Boys and Girls Club in the preparation of a capital submission for the construction of a new facility for inclusion in the 1994-2003 Capital Program. City's capital costs amounts to \$3,831,820.

Business Case for New Projects 1994-1998

The following introduces projects that comply with the general guidelines and meet the criteria for consideration as approved by Council but are new projects being presented for inclusion within the first five years.

Dundurn Restoration Capital Submission - 1994

Rationale for including project next year:

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Parks and Recreation Committee

1993 November 26

- Cost benefit point-of-view
The maintenance costs for the unrestored portion of the building would escalate thus creating increasing maintenance costs.
- Safety
Details of the building are in an extremely deteriorated condition.
Loose and potential of falling, e.g. stone corona, window lintels and brackets.
- The brick deterioration is causing the entry of water into the building causing damage to original building fabric, wallpapers and furnishings.
- Take advantage of the momentum of the project restoration team with the experience in place.
- To create an aesthically pleasing national historic site which contributes to the City as a major tourist attraction.
- Construction costs are down now. Good quality work can be done for a good price.
- Opportunity for subsidy up to \$1 m through provincial and federal grants program initiatives

Funding Source: Capital Program
1994 - \$1,726,000
Subsidy - Grants (Federal & Provincial)
\$1,000,000

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Parks and Recreation Committee

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Change Area/Basket Room Conversion to Locker Rooms Capital Submission - 1994

Under the criteria for high priority and strategic direction, this project meets the terms. It results in revenue enhancement and a reduction in ongoing operating costs. The conversion program provides for a two year payback, revenue recovery and a reduction in staffing costs resulting in a reduction to the current operating budget. Current operation expenditures for change areas for the eleven facilities result in an operational cost of \$250,000 and no opportunity for revenue recovery. With the conversion program there is no longer the need for basket-checking staff and the lockers will enable revenue generation through coin operated lockers.

Funding Source: Capital Program

1994 - \$550,000

(\$250,000) base reduction to current operating budget

1995 - revenue recovery \$44,000.

Rink and Outdoor Pool Facilities Capital Submissions

Parkdale Arena/Outdoor Pool Retrofit	1994/95
Inch Park Arena/Outdoor Pool Retrofit	1994/95
Coronation Arena/Outdoor Pool Retrofit	1996/97
Eastwood Arena Retrofit	1998

In 1993 the Parks and Recreation Committee approved the Terms of Reference to investigate the appropriate retrofits, upgrades, options and alternative directions for Capital Budget consideration. A study was undertaken with staff and consultants to address the Terms of Reference. A "plan of action" was recommended and submitted for inclusion in the Capital Program resulting in the following:

The retrofit of arena and pool units must be jointly considered as findings have indicated

- revenue growth potential is high
- operating cost reductions will result
- there is a need for health and safety code upgrades
- compliance and renovations are desired at existing facilities
- renovations can be accommodated to current codes and standards in an economic manner.

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Parks and Recreation Committee

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Presently, the Property Department has submissions for the three outdoor pool units for pool filtration replacements and deck retrofits scheduled in 1994, 1995 and 1996. These capital works directly affect the facility analysis study findings and must be considered jointly in order to maintain operations and meet current health and safety standards and code compliances. The pools cannot be delayed as capital work is critical to maintain operations. Facility submissions provide a phase-in program that coincides with pool projects and impacts the least on facility programs and services. The capital work addresses all the health and safety issues, code compliances and provides for an enhanced service scenario resulting in an operating impact and increase revenue opportunity. The increase in rink efficiency results in an estimated 15% reduction of the current operating capital work costs. The capital work re-configuration allows for a smooth and efficient multi-use building operation with no staffing changes and enhanced revenue opportunities. Substantial construction cost savings result if project work is undertaken jointly. The recommendations do not have staffing implications.

Funding Source: Capital Program

Parkdale	1994 - \$ 801,000 1995 - \$ 801,000
Inch Park	1994 - \$ 805,000 1995 - \$ 805,000
Coronation	1996 - \$ 833,000 1997 - \$ 833,000
Eastwood	1998 - \$1,683,000

Public Art Programme Capital Submissions - 1994, 1995, 1996

- o Policy was approved by Council 10 November 1992. The budget submission for establishing a funding mechanism was too late for last year's budget process and therefore was postponed until this year.
- o In a joint meeting between Culture and Recreation and Treasury in regards to the public art programme it was determined the most practical way to approach the policy issues is the creation of a pool of funds.

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- Under the policy recommendations the capital budget submission for \$120,000 represents .5% of the total net capital budget.
- \$120,000 has been requested in each of 1994, 1995, and 1996. At that point an evaluation of the programme will be done.
- The public art programme will address the public spaces most likely to benefit from attempts to revitalize them and to generate positive public opinion. These spaces are not restricted to new capital projects. All older facilities, green spaces and the present collection will benefit from this programme.
- Although located within the Department, the Public Art Programme is designed to involve and benefit all City Departments.

Funding Source: Capital Program

1994 - \$120,000

1995 - \$120,000

1996 - \$120,000

Hamilton and Scourge Project Capital Submission - 1994

The Hamilton Scourge Project has received an invitation to enter into a partnership with the IMAX Corporation to participate in an early summer of '94 Dive. The IMAX Corporation is filming a documentary on the Great Lakes and wish to include the a segment on the Hamilton and Scourge as a part of their filming. The opportunity provides for equipment, manpower, addresses the need for only one licence and provides the opportunity to proceed with the recommendations as presented in the 1990 Jason Archaeological Dive Final Report. This work should have been addressed in 1992. To undertake such work independently results in higher costs to the Project amounting to over \$650,000.

The above request is an old submission within the 1993-2003 Capital Program but has been reduced and brought forward to include the partnership opportunity.

Funding Source: Capital Program

1994 - \$110,000

Kevin Christenson, Secretary
Parks and Recreation Committee

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Hamilton East Kiwanis Boys' and Girls' Club New Facility Capital Submission

The Kiwanis Club have just completed a feasibility study identifying the need for a new facility to address the existing and future needs of the Boys and Girls Club. The current facility is owned and maintained by the City.

The City contributed to the Feasibility Study understanding the existing facility is in need of major retrofitting and is presently not meeting the needs of community.

The Study is complete and recommends the construction of a new facility on the present site. The capital costs would be a partnership between Kiwanis and the City with additional subsidy from the Ministry under the JOBs Ontario Capital Grant Program. It is the intent of the submission to have Kiwanis Boys and Girls Club included in the 1994-2003 capital program. Kiwanis have expressed the interest for a 1995 construction start, understanding that the Capital Budget Sub-committee prioritizes the projects within the overall corporate capital presentation.

Funding Sources include: 1995

. Hamilton East Kiwanis Boys' and Girls' Club	\$1,282,000
. Provincial Grant	1,900,000
. City of Hamilton	3,831,820

Total Capital Cost	\$7,013,820
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Within the presented guidelines, exchanges between projects will be facilitated for inclusion within the first five years as recommended by the Capital Budget Sub-Committee.

DEPARTMENT CAPITAL SUBMISSION LISTING

The following is a listing of the Department's Capital Submissions for inclusion in the 1994-2003 Capital Program by Priority.

<u>CAPITAL BUDGET SUBMISSIONS</u>			
	<u>Year</u>	<u>Gross</u>	
o Riverdale Recreation Centre - Design	1994	\$ 500,000	
o Riverdale Recreation Centre - Construction	1995	\$6,600,000	
o Hamilton Playstructure Re-development	1994	\$ 150,000	
o Dundurn Castle Restoration South & West Facade incl. dove cote and stables	1994	\$2,726,000	
o Parkdale Arena and Outdoor Pool	1994	\$ 801,000	
(our commitment if approved)	1995	\$ 801,000	
o Inch Park Arena and Outdoor Pool	1994	\$ 805,000	
(our commitment if approved)	1995	\$ 805,000	

Kevin Christenson, Secretary
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	<u>Year</u>	<u>Gross</u>
○ Hamilton Scourge Project	1994	\$ 110,000
○ Change Area/Basket Room Conversion to Lockers	1994	\$ 550,000
○ Public Art Program	1994	\$ 120,000
○ Hamilton Aquatic Centre Construction	1998	\$14,900,000
○ Bocce Court Development	1994	\$ 80,000
○ Wading Pool Conversion	1995	\$ 110,000
○ Ryerson Therapeutic Hot Pool	1995	\$ 525,000
○ Dundurn Castle Restoration		
○ Landscape and Gardeners Cottage	1996	\$ 1,600,000
○ Coronation Arena and Outdoor Pool	1996	\$ 833,000
(our commitment if approved)	1997	\$ 833,000
○ Integrated Playstructure - Gage Park	1997	\$ 75,000
○ Steam Museum 1913 Building Restoration	1997	\$ 820,000
○ Dalewood Recreation Centre - Retrofit	1997	\$ 537,000
○ Tennis Court Re-development	1998	\$ 300,000
○ Eastwood Arena (our commitment if approved)	1998	\$ 1,900,000
○ Westmount Recreation Centre Retrofit	1998	\$ 985,000
○ Museum Storage and Lab Facility	2001	\$ 4,200,000
○ Childrens Museum Re-development	2003	\$10,200,000
○ South East Recreation Centre	2003	\$12,600,000
○ South West Recreation Centre	2003	\$12,800,000
○ Whitehern Renovation	2003	\$ 450,000
○ Military Museum Re-development	2002	\$ 3,450,000
○ Indoor Multi-Sports Complex	2003	\$13,600,000
○ Arts Centre	2003	\$ 6,000,000
○ Hamilton East Kiwanis Boys & Girls Club		\$ 7,013,820

CS/lp
Attach.

c.c. J. Pavelka, Chief Administrative Officer
A. Ross, City Treasurer
Attention: N. Adhya

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Riverdale Recreation Centre Design
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To engage the architectural firm to commence the design plans and prepare the specs. for an early 1995 construction start. To begin the necessary work for eligible support from the Ministry under the Jobs Ontario Capital Program and Agreements from Boards of Education.
4. DEPARTMENTAL PRIORITY ORDER: 1
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): March 1994
 - (b) GROSS COST \$50,000
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Apr. '94
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): June '96
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 500,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$
 - (d) NET CITY'S COST: \$ 500,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>500,000</u>	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

93 10 25
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS _____

(b) IN THE COMMUNITY _____

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR) _____

(b) GROSS COST (All Inclusive) _____

\$ _____

(c) LESS RECOVERY/REVENUE _____

\$ _____

(d) NET CITY'S COST _____

\$ _____

(e) FOLLOWING YEAR - DATE (MONTH-YEAR) _____

(f) GROSS COST (All Inclusive) _____

\$ _____

(g) LESS RECOVERY/REVENUE _____

\$ _____

(h) NET CITY'S COST _____

\$ _____

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Will result in project construction delay, lack of services in health, fitness, social and creative, lack of services to seniors and the unavailability to serve the east end community adequately. Plans are required for eligibility to receive subsidies. Failure to proceed could result in loss of eligible support from the Ministry.


15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget) 153.0

(b) AT CITY'S COST OF \$ 500,000

(c) SCHEDULED TO START IN THE YEAR 1994


Signature of Department Head/
Local Board Manager
1993/10/12

Date

Signature of C.A.O.

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST: _____

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT: _____

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

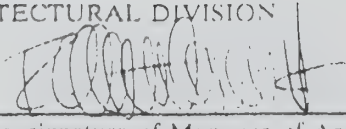
1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Riverdale Recreation Centre Construction
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To provide a Recreation Centre to support our infra-structure to serve the eastern area of Hamilton from Woodward/Barton, Red Hill Creek/Queenston Road Area to the City Limits. The facility includes: leisure pool, meeting rooms, multi-purpose rooms and amenities. The Centre will adjoin both the Public and Separate Grade Schools for joint use of gymnasium access. The proposed Lake Avenue Seniors Drop-In Centre is incorporated into this Project to include services for seniors.
4. DEPARTMENTAL PRIORITY ORDER: 2
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY: (Design)
 - (a) DATE (MONTH-YEAR): March 1994
 - (b) GROSS COST \$50,000
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Apr. '95
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): June '96
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 6.1 million
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy Eligible for M.T.C.R.
and describe) Support \$
 - (c) LESS OTHER RECEIPTS (Specify): \$
 - (d) NET CITY'S COST: \$ 6.1 million
10. (a) YEAR OF EXPENDITURE: (Construction Only)

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ <u>4.6 million</u>	- 2000 \$ _____
- 1996 \$ <u>1.5 million</u>	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 9/3/02
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

6 F.T.E.'s

(b) IN THE COMMUNITY

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. '97

(b) GROSS COST (All Inclusive)

\$ 600,000

(c) LESS RECOVERY/REVENUE

\$ 60,000

(d) NET CITY'S COST

\$ 540,000

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. '98

(f) GROSS COST (All Inclusive)

\$ 700,000

(g) LESS RECOVERY/REVENUE

\$ 70,000

(h) NET CITY'S COST

\$ 630,000

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Lack of services in health and fitness, social and creative, possible impact in delinquency and anti-social behaviour. Quality of life reduces, unable to serve the east end community adequately. Lack of services for seniors.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

154.0

(b) AT CITY'S COST OF

\$ 6.1 million

(c) SCHEDULED TO START IN THE YEAR

1995


Signature of Department Head/
Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER 106.0

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Hamilton Playstructure Redevelopment
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Installation of integrated (C.S.A.) standard playstructures in community playgrounds and parks.
Restoration of existing amenities to meet standards which now govern playstructure development and
considered as an integral part of play areas.
4. DEPARTMENTAL PRIORITY ORDER: 3
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT X
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit)
 - (e) ECONOMIC DEVELOPMENT
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure)
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) X
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR):
 - (b) GROSS COST \$
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) May '94
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. '98
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 750,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$
 - (c) LESS OTHER RECEIPTS (Specify): \$
 - (d) NET CITY'S COST: \$500,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>100,000</u>	- 1999 \$ <u> </u>
- 1995 \$ <u>100,000</u>	- 2000 \$ <u> </u>
- 1996 \$ <u>100,000</u>	- 2001 \$ <u> </u>
- 1997 \$ <u>100,000</u>	- 2002 \$ <u> </u>
- 1998 \$ <u>100,000</u>	- 2003 \$ <u> </u>

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Current costing for playstructure development actuals. Costs provided by Technical Services Division, Culture and Recreation who are responsible for the playstructure redevelopment.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

N/A

(b) IN THE COMMUNITY

N/A

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan.'95

(b) GROSS COST (All Inclusive)

\$ 9,000

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ 9,000

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. '96

(f) GROSS COST (All Inclusive)

\$ 9,000

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ 9,000

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Park sites without playstructures - substandard playgrounds. Playstructures failing to meet C.S.A. standards.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

151.0

(b) AT CITY'S COST OF

\$ 150,000

(c) SCHEDULED TO START IN THE YEAR

1993



Signature of Department Head/
Local Board Manager

Signature of C.A.O

1993/10/12

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Dundurn Castle Restoration Completion South and West Facades including Dovecote and Stables.
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To complete the final phase of the extensive restoration project including masonry, woodwork, stucco and associated flashings. The project will complete the south and west facades of the building and dovecote by addressing the severe water infiltration and eliminate further structural deterioration of the building and wooden features. The current restoration project addressed the same concerns on the north and east facades. The north facade is nearing completion and now the south facade is in need of the same work. This project will complete the work identified in the Building Conservation Study.
4. DEPARTMENTAL PRIORITY ORDER: 4
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT X
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements)
7. FEASIBILITY STUDY: Conservation Study
 - (a) DATE (MONTH-YEAR): 1988
 - (b) GROSS COST \$ -
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) 1994
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): 1995
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 2,726,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy Federal Government
and describe) Provincial Government \$ 1,000,000
 - (c) LESS OTHER RECEIPTS (Specify): \$
 - (d) NET CITY'S COST: \$ 1,726,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>1,726,000</u>	- 1999 \$ <u> </u>
- 1995 \$ <u> </u>	- 2000 \$ <u> </u>
- 1996 \$ <u> </u>	- 2001 \$ <u> </u>
- 1997 \$ <u> </u>	- 2002 \$ <u> </u>
- 1998 \$ <u> </u>	- 2003 \$ <u> </u>

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Estimates provided by Architects on site presently completing north facade restoration project.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS N/A

(b) IN THE COMMUNITY N/A

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a)	FIRST YEAR - DATE (MONTH-YEAR)	_____	
(b)	GROSS COST (All Inclusive)		\$ _____
(c)	LESS RECOVERY/REVENUE		\$ _____
(d)	NET CITY'S COST		\$ _____
(e)	FOLLOWING YEAR - DATE (MONTH-YEAR)	_____	
(f)	GROSS COST (All Inclusive)		\$ _____
(g)	LESS RECOVERY/REVENUE		\$ _____
(h)	NET CITY'S COST		\$ _____

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Inability to complete a major restoration project of this National Historic Site. Facility's failure to complete all the work required in the Conservation Study in order to preserve and restore the fabric of the building and its artifacts. Inability to fulfill historic preservation principle and easement regulations with the Ontario Heritage Foundation.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No X Yes ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget) _____

(b) AT CITY'S COST OF \$ _____

(c) SCHEDULED TO START IN THE YEAR _____

Signature of Department Head/
Local Board Manager
1993/10/12

Date

Signature of C.A.O.

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST: \$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT: \$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Parkdale Arena/Outdoor Pool
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To refurbish and renovate an aged facility to meet current standards and codes. To reconfigure the facility which includes the outdoor pool to allow for a smooth and efficient multi-use building. To increase efficiency in operating, to meet user needs. This is the result of a comprehensive analysis study that presents the needs assessment, programming opportunities, revenue analysis and cost of construction as presented by PBK Consultants. This facility has already been forecasted for capital works in submission for Pool Filtration Replacement, Project #31.0 - \$448,000 and Barrier Free Design for Recreation Facilities, Project #12.3 - \$50,000.
4. DEPARTMENTAL PRIORITY ORDER: 5
5. NATURE OF PROJECT:

(a) MAINTENANCE OF AN EXISTING PROJECT	<u>X</u>
(b) HARD SERVICE	_____
(c) SOFT SERVICE	<u>X</u>
6. PROJECT JUSTIFICATION:

(a) STRATEGIC DIRECTION (Image of the City, Quality of Life, Transportation)	<u>X</u>
(b) HEALTH/SAFETY/ENVIRONMENT	<u>X</u>
(c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT	_____
(d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit)	<u>X</u>
(e) ECONOMIC DEVELOPMENT	_____
(f) PRODUCE JOBS IN THE PRIVATE SECTOR	<u>X</u>
(g) MAINTAIN EXISTING SERVICE (Roads, Buildings, Other basic infrastructure)	_____
(h) REDUCE ONGOING COST (Staffing and/or resource requirements)	<u>X</u>
7. FEASIBILITY STUDY:

(a) DATE (MONTH-YEAR):	<u>Sept. '93</u>
(b) GROSS COST	<u>\$15,000</u>
8. (a) PROJECT STARTING DATE (MONTH-YEAR): Jan. '94
- (b) PROJECT FINISHING DATE (MONTH-YEAR): Sept. '95
9. (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 1,602,000
- (b) LESS PROVINCIAL SUBSIDIES:
 (Identify nature of Subsidy and describe) \$
- (c) LESS OTHER RECEIPTS (Specify): \$
- (d) NET CITY'S COST: \$ 1,602,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>801,000</u>	- 1999 \$ _____
- 1995 \$ <u>801,000</u>	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

Other approved Capital submissions include: 1995 Project #31.0 - \$448,000 and Project #12.3 - \$50,000. These dollars are required in proposed year to complete total project.

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

[Signature] 93.10.29
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

(b) IN THE COMMUNITY

28 jobs created by construction

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Sept. '95

(b) GROSS COST (All Inclusive)

\$ 1,000

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ 1,000

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. '96

(f) GROSS COST (All Inclusive)

\$ 1,000

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ 1,000

These figures reflect an increase to

existing operating budget

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Elimination will result in an aged facility not meeting current health and safety codes and standards. Failure to comply would result in facility closure and public disuse. If eliminated the pool filtration and barrier free capital submissions must remain. These are maintenance dollars and represent much needed work.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF

\$ _____

(c) SCHEDULED TO START IN THE YEAR

[Signature]
Signature of Department Head/
Local Board Manager
1993/10/12

Date

Signature of C.A.O.

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Inch Park Arena and Outdoor Pool
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To refurbish and renovate an aged facility to meet current standards and codes. To reconfigure the facility which includes the outdoor pool to allow for a smooth and efficient multi-use building. To increase efficiency in operating, to meet user needs. This is the result of a comprehensive analysis study that presents the needs assessment, programming opportunities, revenue analysis and cost of construction as presented by PBK Consultants. This facility has already been forecasted for capital works in submission for Pool Filtration Replacement, Project #20.0 - \$439,000 and Barrier Free Design for Recreation Facilities, Project #12.2 - \$50,000.
4. DEPARTMENTAL PRIORITY ORDER: _____
5. NATURE OF PROJECT: 6
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) X
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): Sept. '93
 - (b) GROSS COST \$15,000
8. (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. '94
- (b) PROJECT FINISHING DATE (MONTH-YEAR): Sept. '95
9. (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 1,611,000
- (b) LESS PROVINCIAL SUBSIDIES:
 (Identify nature of Subsidy and describe) _____ \$ _____
- (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
- (d) NET CITY'S COST: \$ 1,611,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>805,500</u>	- 1999 \$ _____
- 1995 \$ <u>805,500</u>	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

Other approved Capital Projects: 1994 Project #20.0 - \$439,000 + Project #12.2 - \$50,000. These dollars required in proposed year to complete total project.

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 93.10.27
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

N/A

(b) IN THE COMMUNITY

28 jobs created by construction

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Sept. '95

(b) GROSS COST (All Inclusive)

\$ 1,000

These figures

(c) LESS RECOVERY/REVENUE

\$ _____

reflect an

(d) NET CITY'S COST

\$ 1,000

increase to

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. '96

(f) GROSS COST (All Inclusive)

\$ 1,000

existing

(g) LESS RECOVERY/REVENUE

\$ _____

operating

(h) NET CITY'S COST

\$ 1,000

budget

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Elimination will result in an aged facility not meeting current health and safety codes and standards. Failure to comply could result in facility closure and public disuse. If eliminated the pool filtration and barrier free design capital submissions must remain. These are maintenance dollars and represent much needed work.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF

\$ _____

(c) SCHEDULED TO START IN THE YEAR


Signature of Department Head/
Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Hamilton-Scourge Project
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To undertake a dive this summer responding to Dr. Rule's Report Recommendation #2 which details a series of testing and photo presentations for further analysis and data management. The dive will be in conjunction with an Underwater Company doing a documentary on the Great Lakes. A segment on the Hamilton & Scourge is planned. Our contribution is required to address our commitments. We will then have a documentary presentation on the ships and further analysis for our data base management. If we were to undertake the work independently cost estimates are \$600,000 to \$800,000.
4. DEPARTMENTAL PRIORITY ORDER: 7
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST 1982/1990
\$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) May 1994
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 1994
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 110,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy Eligible for Grant
and describe) Subsidy through Ministry \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 110,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>110,000</u>	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Costings provided by experts in the field of Archeology, Engineering and Conservation.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

N/A

(b) IN THE COMMUNITY

N/A

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR) _____

(b) GROSS COST (All Inclusive) _____

\$ _____

(c) LESS RECOVERY/REVENUE _____

\$ _____

(d) NET CITY'S COST _____

\$ _____

(e) FOLLOWING YEAR - DATE (MONTH-YEAR) _____

(f) GROSS COST (All Inclusive) _____

\$ _____

(g) LESS RECOVERY/REVENUE _____

\$ _____

(h) NET CITY'S COST _____

\$ _____

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Loss in support of the data base development, testing, monitor and/or sample recovery resulting in a possible loss of sustainability for the Project and loss of the opportunity, manpower, equipment necessary to undertake a dive and most importantly the partnership dollars resulting in higher costs to the City.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No X Yes ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget) _____

5.0 (Projects for Future Consideration)

(b) AT CITY'S COST OF _____

\$ 650,000

(c) SCHEDULED TO START IN THE YEAR _____

2003


Signature of Department Head/
Local Board Manager

Signature of C.A.O

1993/10/12

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST: _____

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT: _____

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Hamilton Aquatic Centre Construction
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To support the Department's infra-structure by constructing Hamilton's first 50 metre competitive training and meet pool combined with a therapeutic leisure swimming area provided as a joint venture with the Chedoke-McMaster Hospital on Hospital land. A complete Feasibility Study has been completed to indicate the need and cost effectiveness. Hamilton will be positioned to be a national training centre.
4. DEPARTMENTAL PRIORITY ORDER: 8
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): First Study 1988 Update 1993/94
 - (b) GROSS COST (Funding previously approved) \$50,000
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) May '98
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. '99
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 14.9 million
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy Eligible for
and describe) Ministry Grant \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 14.9 million
10.
 - (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ <u>11,900,000</u>
- 1995 \$ _____	- 2000 \$ <u>2,000,000</u>
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ <u>1,000,000</u>	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 75 10 25
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

7 F.T.E.'s

(b) IN THE COMMUNITY

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)	<u>Jan. 2000</u>	
(b) GROSS COST (All Inclusive)		\$ <u>800,000</u>
(c) LESS RECOVERY/REVENUE		\$ <u>250,000</u>
(d) NET CITY'S COST		\$ <u>550,000</u>
(e) FOLLOWING YEAR - DATE (MONTH-YEAR)	<u>Jan. 2001</u>	
(f) GROSS COST (All Inclusive)		\$ <u>850,000</u>
(g) LESS RECOVERY/REVENUE		\$ <u>300,000</u>
(h) NET CITY'S COST		\$ <u>550,000</u>

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.


14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

The provision of land expires 1994. Thus much higher costs less subsidy - elimination of this project would be major setback for swimmers, divers and water polo programs with therapy medicine.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)	<u>167.0</u>
(b) AT CITY'S COST OF	<u>\$ 14.9 million</u>
(c) SCHEDULED TO START IN THE YEAR	<u>1998</u>



Signature of Department Head/
Local Board Manager
1993/10/12
Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING:	_____
(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:	
Yes <input type="checkbox"/> No <input type="checkbox"/>	
(c) IF DEBENTURE FINANCING:	
(i) ANNUAL DEBENTURE FINANCING COST:	\$ _____
(ii) TOTAL CARRYING COST OF RETIRING DEBT:	\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

- 1 DEPARTMENT/LOCAL BOARD: Culture and Recreation
- 2 PROJECT NAME: Bocce Court Development
- 3 DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To address recreational needs in our community. Projects initiated through community fundraising groups.
Addresses the recreational needs of ethno-cultural communities. To upgrade bocce courts to current
standards and user needs.
- 4 DEPARTMENTAL PRIORITY ORDER: 9
- 5 NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
- 6 PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
- 7 FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
- 8 (a) PROJECT STARTING DATE (MONTH-YEAR) Apr. '94
(b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. '94
- 9 (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 80,000
(b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
(c) LESS OTHER RECEIPTS (Specify): \$ _____
(d) NET CITY'S COST: \$ 80,000
- 10 (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>80,000</u>	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Current bocce court development cost actuals as provided by the Technical Division of Culture and Recreation who are responsible for their development.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

N/A

(b) IN THE COMMUNITY

N/A

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. '94

(b) GROSS COST (All Inclusive)

\$ 9,000

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ 9,000

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. '95

(f) GROSS COST (All Inclusive)

\$ 9,000

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ 9,000

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Unable to facilitate ethno-cultural community needs and could jeopardize community fundraising incentives.

Negative impact on community groups.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

152.0

(b) AT CITY'S COST OF

\$ 80,000

(c) SCHEDULED TO START IN THE YEAR

1994



Signature of Department Head/
Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

- 1 DEPARTMENT/LOCAL BOARD: Culture and Recreation
- 2 PROJECT NAME: Wading Pool Conversion
- 3 DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To replace aged wading pools throughout the City with an improved cost effective spray pool.
- 4 DEPARTMENTAL PRIORITY ORDER: 10
- 5 NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
- 6 PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) X
- 7 FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
- 8
 - (a) PROJECT STARTING DATE (MONTH-YEAR) May '95
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. '95
- 9
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 110,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 110,000
- 10
 - (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ <u>110,000</u>	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions cost estimates provided by Technical Services Division of Culture and Recreation who are responsible for their development.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

N/A

(b) IN THE COMMUNITY

N/A

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)	<u>Jan. '96</u>	
(b) GROSS COST (All Inclusive)		\$ <u>5,000</u>
(c) LESS RECOVERY/REVENUE		\$ <u> </u>
(d) NET CITY'S COST		\$ <u>5,000</u>
(e) FOLLOWING YEAR - DATE (MONTH-YEAR)	<u>Jan. '97</u>	
(f) GROSS COST (All Inclusive)		\$ <u>5,000</u>
(g) LESS RECOVERY/REVENUE		\$ <u> </u>
(h) NET CITY'S COST		\$ <u>5,000</u>

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.


14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Closure of deteriorated wading pools, possible health code problems.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)	<u>156.0</u>
(b) AT CITY'S COST OF	\$ <u>110,000</u>
(c) SCHEDULED TO START IN THE YEAR	<u>1995</u>



Signature of Department Head/

Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST: \$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT: \$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

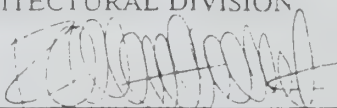
1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Ryerson Therapeutic Hot Pool
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
An addition of a therapeutic pool to provide services for the elderly, disabled and to meet community need.
4. DEPARTMENTAL PRIORITY ORDER: 11
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Mar. '95
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Sept. '95
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 525,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 525,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ <u>525,000</u>	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 93 10 25
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS _____

(b) IN THE COMMUNITY _____

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)	<u>Sept. 95</u>		
(b) GROSS COST (All Inclusive)		\$ <u>10,000</u>	These figures reflect an increase to
(c) LESS RECOVERY/REVENUE		\$ <u>2,000</u>	
(d) NET CITY'S COST		\$ <u>8,000</u>	
(e) FOLLOWING YEAR - DATE (MONTH-YEAR)	<u>Jan. '96</u>		
(f) GROSS COST (All Inclusive)		\$ <u>30,000</u>	existing
(g) LESS RECOVERY/REVENUE		\$ <u>5,000</u>	operating
(h) NET CITY'S COST		\$ <u>25,000</u>	budget

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

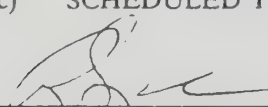
14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Lack of services to the elderly and disabled.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)	<u>157.0</u>
(b) AT CITY'S COST OF	\$ <u>525,000</u>
(c) SCHEDULED TO START IN THE YEAR	<u>1995</u>


Signature of Department Head/
Local Board Manager
1993/10/12

Date

Signature of C.A.O.

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST: \$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT: \$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Dundurn Castle Restoration (Landscape and Gardener's Cottage)
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To complete the restoration project initiated in 1964 of a rare nineteenth century landscape and accurately interpret the castle by creating a contextual and accurate historical setting. To fully develop the interpretive, educational and economic potential of this national historical site. To utilize building space according to visitor needs and museum standards. To research through archaeology the early features and planting of this historical park.
4. DEPARTMENTAL PRIORITY ORDER: 12
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): 1993/94
 - (b) GROSS COST \$ 20,000
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) April '96
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. '96
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 1.6 million
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy Parks Canada have agreed to
and describe) enter into cost sharing negotiations \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 1.6 million
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ <u>600,000</u>	- 2001 \$ _____
- 1997 \$ <u>1,000,000</u>	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

93 10 25
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

1 F.T.E.

(b) IN THE COMMUNITY

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 97

(b) GROSS COST (All Inclusive)

\$ 80,000

These figures

(c) LESS RECOVERY/REVENUE

\$ 20,000

reflect

(d) NET CITY'S COST

\$ 60,000

increases to

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. '98

(f) GROSS COST (All Inclusive)

\$ 90,000

existing

(g) LESS RECOVERY/REVENUE

\$ 20,000

operating

(h) NET CITY'S COST

\$ 70,000

budget

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Failure to create an historical landscape setting which is unparalleled in the Province. Loss of research potential and cultural tourism and programme revenues. Continued risk to cockpit building due to improper grading. Jeopardizing potential cost sharing with Federal Government.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

159.0

(b) AT CITY'S COST OF

\$ 1.6 million

(c) SCHEDULED TO START IN THE YEAR

1996

[Signature]
Signature of Department Head/
Local Board Manager

Signature of C.A.O

1993/10/12

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Coronation Arena and Outdoor Pool
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To refurbish and renovate an aged facility to meet current standards and codes. To reconfigure the facility which includes the outdoor pool to allow for a smooth and efficient multi-use building. To increase efficiency in operating, to meet user needs. This is the result of a comprehensive analysis study that presents the needs assessment, programming opportunities, revenue analysis and cost of construction as presented by PBK Consultants. This facility has already been forecasted for capital works in submission for Pool Filtration Replacement, Project #35.0 - \$470,000 and Barrier Free Design for Recreation Facilities, Project #12.4 - \$45,000.
4. DEPARTMENTAL PRIORITY ORDER: 13
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) X
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): Sept. '93
 - (b) GROSS COST \$15,000
8. (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. '96
- (b) PROJECT FINISHING DATE (MONTH-YEAR): Sept. '97
9. (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: 1996/97 \$ 1,713,000
- (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
- (c) LESS OTHER RECEIPTS (Specify): \$ _____
- (d) NET CITY'S COST: \$ 1,713,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ <u>856,500</u>	- 2001 \$ _____
- 1997 \$ <u>856,500</u>	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

Other approved Capital Projects: 1996 Project #35.0 - \$470,000 + Project #12.4 - \$45,000. These dollars required in proposed year to complete total project.

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

[Signature] 03.10.29
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

N/A

(b) IN THE COMMUNITY

28 jobs created by construction

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. '98

(b) GROSS COST (All Inclusive)

\$ 1,000

These figures

(c) LESS RECOVERY/REVENUE

\$ _____

reflect an

(d) NET CITY'S COST

\$ 1,000

increase to

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. '99

(f) GROSS COST (All Inclusive)

\$ 1,000

existing

(g) LESS RECOVERY/REVENUE

\$ _____

operating

(h) NET CITY'S COST

\$ 1,000

budget

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Elimination will result in an aged facility not meeting current health and safety codes and standards. Failure to comply could result in facility closure and public disuse. If eliminated the pool filtration and barrier free desing capital submissions must remain. These are maintenance dollars and represent much needed work.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF

\$

(c) SCHEDULED TO START IN THE YEAR

[Signature]
Signature of Department Head/
Local Board Manager

Signature of C.A.O

1993/10/12

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Integrated Playstructure for Gage Park
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Installation of an integrated C.S.A. standard playstructure for Gage Park to replace existing structure which does not meet standards and is in need of restoration.
4. DEPARTMENTAL PRIORITY ORDER: 14
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) May '97
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. '97
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 75,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 75,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ <u>75,000</u>	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Cost estimates provided by Technical Services Division of Culture and Recreation who is responsible for their development.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

N/A

(b) IN THE COMMUNITY

N/A

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. '98

(b) GROSS COST (All Inclusive)

\$ 1,500

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ 1,500

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. '99

(f) GROSS COST (All Inclusive)

\$ 1,500

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ 1,500

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Substandard playstructure - does not meet government standards (C.S.A.). Present structure does not meet demand usage due to the utilization of Gage Park as a city-wide park, home to many special events and childrens programs. Current structure's deterioration estimates a 1994 removal.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

162.0

(b) AT CITY'S COST OF

\$ 75,000

(c) SCHEDULED TO START IN THE YEAR

1997


Signature of Department Head/
Local Board Manager

Signature of C.A.O

1993/10/12

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Steam Museum 1913 Building Restoration
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Building has structural and safety concerns and is currently inadequate and substandard for correct functions. To meet Museum standards by providing space for exhibitions/conservation/storage/interpretation/research and administrative space. To accommodate attendance and increase Museum audience profile and revenues. To release space for educational programmes. Building is designated site and restoration completes the site which is both a national historic site and internationally recognized and unique industrial heritage complex.
4. DEPARTMENTAL PRIORITY ORDER: 15
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): 1983
 - (b) GROSS COST \$
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) April '97
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. '98
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 820,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$
 - (c) LESS OTHER RECEIPTS (Specify): \$
 - (d) NET CITY'S COST: \$ 820,000
=====
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ <u>220,000</u>	- 2002 \$ _____
- 1998 \$ <u>600,000</u>	- 2003 \$ _____

11. ESTIMATE PREPARED BY:
(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

- (b) If no, the basis of assumptions Square footage restoration costs.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

- (a) WITHIN THE CITY DEPARTMENTS _____
(b) IN THE COMMUNITY _____

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

- | | | | |
|--|------------------|------------------|---------------|
| (a) FIRST YEAR - DATE (MONTH-YEAR) | <u>Jan. '99</u> | | |
| (b) GROSS COST (All Inclusive) | | \$ <u>30,000</u> | These figures |
| (c) LESS RECOVERY/REVENUE | | \$ <u>20,000</u> | reflect |
| (d) NET CITY'S COST | | \$ <u>10,000</u> | increase to |
| (e) FOLLOWING YEAR - DATE (MONTH-YEAR) | <u>Jan. 2000</u> | | |
| (f) GROSS COST (All Inclusive) | | \$ <u>40,000</u> | existing |
| (g) LESS RECOVERY/REVENUE | | \$ <u>30,000</u> | operating |
| (h) NET CITY'S COST | | \$ <u>10,000</u> | budget |

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.


14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

The building has had minimal maintenance in recent years and delay will add considerably to maintenance and renovation costs, building is decaying. Safety and structural issues need immediate attention (1992 emergency repairs and concrete pads were undertaken). Unable to meet museum standards including curatorial functions and provide adequate programmes. In addition to lack of community support space. Growth and development of site held back and physical collection at risk.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

- | | |
|--|-------------------|
| (a) PROJECT NO. (1993-2002 Capital Budget) | <u>163.0</u> |
| (b) AT CITY'S COST OF | \$ <u>820,000</u> |
| (c) SCHEDULED TO START IN THE YEAR | <u>1997</u> |



Signature of Department Head/
Local Board Manager
1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

- (a) NATURE OF PROPOSED FINANCING: _____
(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE: _____
Yes No
(c) IF DEBENTURE FINANCING:
(i) ANNUAL DEBENTURE FINANCING COST: \$ _____
(ii) TOTAL CARRYING COST OF RETIRING DEBT: \$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Dalewood Recreation Centre - Retrofit
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To retrofit, upgrade, modernize and to address the accessibility of a 30 year old recreation facility.
4. DEPARTMENTAL PRIORITY ORDER: 16
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) X
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Apr. '97
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Sept. '97
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 537,500
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 537,500
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ <u>537,500</u>	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 931025
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

(b) IN THE COMMUNITY

8 jobs created by construction

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Sept. '97

(b) GROSS COST (All Inclusive)

\$ _____ retrofit will

(c) LESS RECOVERY/REVENUE

\$ 1,500 enable revenue

(d) NET CITY'S COST

\$ _____ enhancement

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. '98

(f) GROSS COST (All Inclusive)

\$ _____ while not

(g) LESS RECOVERY/REVENUE

\$ 5,000 impacting

(h) NET CITY'S COST

\$ _____ current budget

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Deterioration of facility, health and safety impacts, failure to meet current codes of standards, public disuse.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

161.0

(b) AT CITY'S COST OF

\$ 450,000

(c) SCHEDULED TO START IN THE YEAR

1997



Signature of Department Head/
Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE: _____

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Tennis Court Re-development
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To undertake a re-development of 19 tennis courts requiring retrofit, upgrades and re-surfacing. Court locations include Parkdale (2), Globe (3), Westdale (6), Kings Forest (4), Hill Park (4) in order to ensure safety and maintenance standards.
4. DEPARTMENTAL PRIORITY ORDER: 17
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) April '98
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. '98
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 300,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 300,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ <u>300,000</u>	- 2003 \$ _____

11. ESTIMATE PREPARED BY:
(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

- (b) If no, the basis of assumptions Cost estimates provided by Technical Services Division of the Culture and Recreation Department who are responsible for their development.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

- (a) WITHIN THE CITY DEPARTMENTS N/A
(b) IN THE COMMUNITY N/A

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

- | | | |
|--|------------------|----------------------|
| (a) FIRST YEAR - DATE (MONTH-YEAR) | <u>Jan. '99</u> | |
| (b) GROSS COST (All Inclusive) | | \$ <u>10,000</u> |
| (c) LESS RECOVERY/REVENUE | | \$ <u> </u> |
| (d) NET CITY'S COST | | \$ <u>10,000</u> |
| (e) FOLLOWING YEAR - DATE (MONTH-YEAR) | <u>Jan. 2000</u> | |
| (f) GROSS COST (All Inclusive) | | \$ <u>10,000</u> |
| (g) LESS RECOVERY/REVENUE | | \$ <u> </u> |
| (h) NET CITY'S COST | | \$ <u>10,000</u> |

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.


14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Deterioration of courts, possible safety and liability implications through unsafe conditions - closure of courts.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

- | | |
|--|-------------------|
| (a) PROJECT NO. (1993-2002 Capital Budget) | <u>165.0</u> |
| (b) AT CITY'S COST OF | \$ <u>300,000</u> |
| (c) SCHEDULED TO START IN THE YEAR | <u>1998</u> |



Signature of Department Head/
Local Board Manager
1993/10/12

Signature of C.A.O

Date

Date

16. FUNDING (Treasury Department To Complete):

- (a) NATURE OF PROPOSED FINANCING: _____
- (b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:
Yes No
- (c) IF DEBENTURE FINANCING:
- | | |
|--|----------------------|
| (i) ANNUAL DEBENTURE FINANCING COST: | \$ <u> </u> |
| (ii) TOTAL CARRYING COST OF RETIRING DEBT: | \$ <u> </u> |

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Eastwood Arena
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To refurbish and renovate an aged facility to meet current standards and codes. To reconfigure the facility door pool to allow for a smooth and efficient multi-use building. To increase efficiency in operating, to meet user needs. This is the result of a comprehensive analysis study that presents the needs assessment, programming opportunities, revenue analysis and cost of construction as presented by PBK Consultants. This facility has already been forecasted for capital works in submission for Barrier Free Design for Recreation Facilities, Project #12.4 - \$17,000.
4. DEPARTMENTAL PRIORITY ORDER: 18
5. NATURE OF PROJECT:

(a) MAINTENANCE OF AN EXISTING PROJECT	<u>X</u>
(b) HARD SERVICE	_____
(c) SOFT SERVICE	<u>X</u>
6. PROJECT JUSTIFICATION:

(a) STRATEGIC DIRECTION (Image of the City, Quality of Life, Transportation)	<u>X</u>
(b) HEALTH/SAFETY/ENVIRONMENT	<u>X</u>
(c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT	_____
(d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit)	<u>X</u>
(e) ECONOMIC DEVELOPMENT	_____
(f) PRODUCE JOBS IN THE PRIVATE SECTOR	_____
(g) MAINTAIN EXISTING SERVICE (Roads, Buildings, Other basic infrastructure)	_____
(h) REDUCE ONGOING COST (Staffing and/or resource requirements)	<u>X</u>
7. FEASIBILITY STUDY:

(a) DATE (MONTH-YEAR):	<u>Sept. '93</u>
(b) GROSS COST	<u>\$15,000</u>
8. (a) PROJECT STARTING DATE (MONTH-YEAR): Jan. '98
- (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. '98
9. (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 1,900,000
- (b) LESS PROVINCIAL SUBSIDIES:
 (Identify nature of Subsidy and describe) \$
- (c) LESS OTHER RECEIPTS (Specify): \$
- (d) NET CITY'S COST: \$ 1,900,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ <u>1,900,000</u>	- 2003 \$ _____

Other approved Capital Project submission 1998 Project #12.4 - \$17,000. These dollars required in proposed year to complete total project.

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 93.10.29.
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

N/A

(b) IN THE COMMUNITY

23 jobs created by construction

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. '99

(b) GROSS COST (All Inclusive)

\$ _____

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ -4,500

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 2000

(f) GROSS COST (All Inclusive)

\$ _____

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ -4,500

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Elimination will result in an aged facility not meeting current health and safety codes and standards. Failure to comply could result in facility closure and public disuse. If eliminated barrier free design capital submission must remain. It represents much needed capital work.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF

\$

(c) SCHEDULED TO START IN THE YEAR


Signature of Department Head/
Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Westmount Recreation Centre Retrofit
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To retrofit, upgrade and modernize a 25 year old Recreation Facility to meet current codes and standards and community needs.
4. DEPARTMENTAL PRIORITY ORDER: 19
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) X
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. '98
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. '98
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 985,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 985,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ <u>985,000</u>	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 93, 10 25
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS _____

(b) IN THE COMMUNITY

15 jobs created by construction

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 1999

(b) GROSS COST (All Inclusive)

\$ 100,000

These figures

(c) LESS RECOVERY/REVENUE

\$ 10,000

reflect an

(d) NET CITY'S COST

\$ 90,000

increase to

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 2000

(f) GROSS COST (All Inclusive)

\$ 110,000

existing

(g) LESS RECOVERY/REVENUE

\$ 15,000

operating

(h) NET CITY'S COST

\$ 95,000

budget

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Deterioration of facility, health and safety impacts failure to meet current Codes and Standards. Public disuse.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

166.0

(b) AT CITY'S COST OF

\$ 875,000

(c) SCHEDULED TO START IN THE YEAR

1998



Signature of Department Head/
Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER 123.0
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

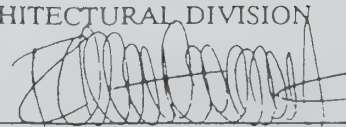
1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Museum Storage Facility and Lab
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To provide adequate museum quality storage, prevent deterioration and loss of unreplaceable artifacts, provide a space for: a) environmental climate, b) security, c) appropriate furnishing for short and long term storage of the main/study or reserve collections of the Museums. To provide adequate shipping/receiving/artifact registration/artifact conservation area and research facility for staff and scholars to meet museum standards to ensure that Hamilton's physical heritage is maintained for the enjoyment and education for future generation.
4. DEPARTMENTAL PRIORITY ORDER: 20
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): January 2000
 - (b) GROSS COST \$ 50,000
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) 2001
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): 2002
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 4,150,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy Eligible for
and describe) Ministry Funding \$
 - (c) LESS OTHER RECEIPTS (Specify): \$
 - (d) NET CITY'S COST: \$ 4,200,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ <u>4,200,000</u>
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 93 10 25
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

2 F.T.E.'s

(b) IN THE COMMUNITY

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 2003

(b) GROSS COST (All Inclusive)

\$ 400,000

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ 400,000

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 2004

(f) GROSS COST (All Inclusive)

\$ 400,000

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ 400,000

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Loss of irreplaceable artifacts and continuity to maintain Hamilton's history. Breach of ethical trust (artifacts held in trust for the citizens of Hamilton).

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

168.0

(b) AT CITY'S COST OF

\$ 4.2 million

(c) SCHEDULED TO START IN THE YEAR

2001



Signature of Department Head/
Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Children's Museum Re-development
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To address the space, safety, structural concerns of the present physical building. To meet current and future market audience demands as museum is over subscribed and the potential (revenue/gift shop) cannot be reached. Several studies have been completed to date.
4. DEPARTMENTAL PRIORITY ORDER: 21
5. NATURE OF PROJECT:

(a) MAINTENANCE OF AN EXISTING PROJECT	_____
(b) HARD SERVICE	_____
(c) SOFT SERVICE	<u>X</u>
6. PROJECT JUSTIFICATION:

(a) STRATEGIC DIRECTION (Image of the City, Quality of Life, Transportation)	_____
(b) HEALTH/SAFETY/ENVIRONMENT	<u>X</u>
(c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT	_____
(d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit)	<u>X</u>
(e) ECONOMIC DEVELOPMENT	<u>X</u>
(f) PRODUCE JOBS IN THE PRIVATE SECTOR	<u>X</u>
(g) MAINTAIN EXISTING SERVICE (Roads, Buildings, Other basic infrastructure)	<u>X</u>
(h) REDUCE ONGOING COST (Staffing and/or resource requirements)	_____
7. FEASIBILITY STUDY:

(a) DATE (MONTH-YEAR):	<u>November 1990</u>
(b) GROSS COST	<u>\$29,750</u>
8. (a) PROJECT STARTING DATE (MONTH-YEAR): Jan. 2003
 (b) PROJECT FINISHING DATE (MONTH-YEAR): Sept. 2004
9. (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 10,200,000
 (b) LESS PROVINCIAL SUBSIDIES:
 (Identify nature of Subsidy and describe) \$
 (c) LESS OTHER RECEIPTS (Specify): \$
 (d) NET CITY'S COST: \$ 10,200,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ <u>10,200,000</u>

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 93.10.25.
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

8 - 12 F.T.E.'s

(b) IN THE COMMUNITY

102 jobs created by construction

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 2005

(b) GROSS COST (All Inclusive)

\$ 600,000

(c) LESS RECOVERY/REVENUE

\$ 90,000

(d) NET CITY'S COST

\$ 510,000

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 2006

(f) GROSS COST (All Inclusive)

\$ 650,000

(g) LESS RECOVERY/REVENUE

\$ 95,000

(h) NET CITY'S COST

\$ 555,000

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Loss of revenue, museum audience and general support. Inability to meet current user demands. Present facility requires major maintenance - safety and structural issues.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

3.0

(Projects for future consideration)

(b) AT CITY'S COST OF

\$ 8.8 million

(c) SCHEDULED TO START IN THE YEAR

2003



Signature of Department Head/
Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: South/East Mountain Recreation Centre
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To develop a recreation facility to support our infra-structure by providing a combination leisure pool and arena facility with amenities to serve the residential growth area of the South/East Mountain.
4. DEPARTMENTAL PRIORITY ORDER: 22
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST 1990 Vision 2000
\$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) 2003
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): 2004
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 12,600,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 12,600,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ <u>12,600,000</u>

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

931025
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

8 FTE's

(b) IN THE COMMUNITY

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 2004

(b) GROSS COST (All Inclusive)

\$ 900,000

(c) LESS RECOVERY/REVENUE

\$ 200,000

(d) NET CITY'S COST

\$ 700,000

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 2005

(f) GROSS COST (All Inclusive)

\$ 950,000

(g) LESS RECOVERY/REVENUE

\$ 250,000

(h) NET CITY'S COST

\$ 700,000

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Under service opportunities for residents. Impact on quality of use and corporate strategic plan.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

6.0 (Projects for Future Consideration)

(b) AT CITY'S COST OF

\$ 12.6 million

(c) SCHEDULED TO START IN THE YEAR

2003

Signature of Department Head/

Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING:

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: South/West Mountain Recreation Centre
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To develop a Recreation Facility to support our infra-structure by providing a combination leisure pool and arena facility with amenities to serve the residential growth area of the South/West Mountain.
4. DEPARTMENTAL PRIORITY ORDER: 23
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): 1990 (Vision 2000)
 - (b) GROSS COST \$ -
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) May 2003
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Sept. 2004
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 12,800,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 12,800,000
10. (a) YEAR OF EXPENDITURE:
 - 1994 \$ _____
 - 1995 \$ _____
 - 1996 \$ _____
 - 1997 \$ _____
 - 1998 \$ _____
 - 1999 \$ _____
 - 2000 \$ _____
 - 2001 \$ _____
 - 2002 \$ _____
 - 2003 \$ 12,800,000

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 93 10 25
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

8 F.T.E.'s

(b) IN THE COMMUNITY

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 2004

(b) GROSS COST (All Inclusive)

\$ 900,000

(c) LESS RECOVERY/REVENUE

\$ 200,000

(d) NET CITY'S COST

\$ 700,000

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 2005

(f) GROSS COST (All Inclusive)

\$ 950,000

(g) LESS RECOVERY/REVENUE

\$ 250,000

(h) NET CITY'S COST

\$ 700,000

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Under service opportunities for residents. Impact on quality of life and the provision of services for this fast growing geographic and demographic area. Impact on Corporate Strategic Plan.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

1.0 (Projects for Future Consideration)

(b) AT CITY'S COST OF

\$ 12.8 million

(c) SCHEDULED TO START IN THE YEAR

2003


Signature of Department Head/
Local Board Manager

Signature of C.A.O

1993/10/12

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING:

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Whitehern Renovation
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To meet current museum standards. To provide basic visitor services (gift shop - revenue generation, orientation area, temporary exhibition space, meeting space). To save wear and tear on the building. To enable Whitehern to increase it's community profile and educational services by providing classroom/meeting space. Ability to accommodate larger tour group size.
4. DEPARTMENTAL PRIORITY ORDER: 24
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR):
 - (b) GROSS COST \$
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) May 2003
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 2004
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 450,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$
 - (c) LESS OTHER RECEIPTS (Specify): \$
 - (d) NET CITY'S COST: \$ 450,000
10. (a) YEAR OF EXPENDITURE:
 - 1994 \$ _____
 - 1995 \$ _____
 - 1996 \$ _____
 - 1997 \$ _____
 - 1998 \$ _____
 - 1999 \$ _____
 - 2000 \$ _____
 - 2001 \$ _____
 - 2002 \$ _____
 - 2003 \$ 450,000

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

[Signature] 93 10 25
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

N/A

(b) IN THE COMMUNITY

N/A

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 2005

(b) GROSS COST (All Inclusive)

\$ 10,000

(c) LESS RECOVERY/REVENUE

\$ 10,000

(d) NET CITY'S COST

\$ 0

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 2006

(f) GROSS COST (All Inclusive)

\$ 10,000

(g) LESS RECOVERY/REVENUE

\$ 10,000

(h) NET CITY'S COST

\$ 0

These figures reflect an increase to existing operating budget

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Limited response to community needs, continued deterioration of historic building to which City of Hamilton has a legal obligation to maintain. Reduction of revenue generating capabilities. Project already delayed several years - no access for physically disabled.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

2.0 (Projects for Future Consideration)

(b) AT CITY'S COST OF

\$ 436,000

(c) SCHEDULED TO START IN THE YEAR

2003

[Signature]
Signature of Department Head/
Local Board Manager
1993/10/12

Date

Signature of C.A.O.

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

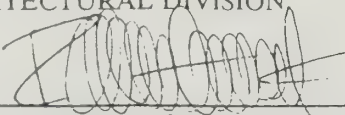
1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Military Museum Re-development
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Larger Museum, quality space to: 1. Provide adequate work space for staff, 2. Display larger portion of collection in permanent facilities (only 6% on view now), 3. Provide a gallery for rotating Special Exhibits to attract repeat visitors and display loaned material, 4. Provide programming (classroom, meeting room, auditorium space (revenue generating), and adequate gift shop space, 5. Provide proper artifact storage, conservation and exhibits presentation space. To adequately house the Hamilton/Scourge exhibit. To utilize the resources made available through association with the Canadian War Museum
4. DEPARTMENTAL PRIORITY ORDER: 25
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): Jan. 2001
 - (b) GROSS COST \$50,000
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) 2003
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): 2004
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 3,400,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 3,450,000
10. (a) YEAR OF EXPENDITURE:

1993 - 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ <u>50,000</u>
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ <u>3,400,000</u>

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 93 10 25
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS _____

(b) IN THE COMMUNITY _____

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)	<u>Sept. 2004</u>		
(b) GROSS COST (All Inclusive)		\$ <u>100,000</u>	These figure reflect an increase to
(c) LESS RECOVERY/REVENUE		\$ <u>20,000</u>	
(d) NET CITY'S COST		\$ <u>80,000</u>	
(e) FOLLOWING YEAR - DATE (MONTH-YEAR)	<u>Jan. 2005</u>		
(f) GROSS COST (All Inclusive)		\$ <u>200,000</u>	existing
(g) LESS RECOVERY/REVENUE		\$ <u>50,000</u>	operating
(h) NET CITY'S COST		\$ <u>150,000</u>	budget

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

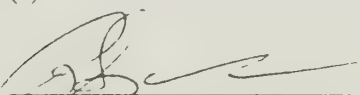
14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Current building does not meet health, safety or building codes. Collection at risk of deterioration and due to space shortages, no public access. Museums Standards cannot be met. No ability to generate revenue (gift shop/meeting space, etc.) and community support. Serve space shortages.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)	<u>4.0 (Projects for Future Consideration)</u>
(b) AT CITY'S COST OF	\$ <u>3,450,000</u>
(c) SCHEDULED TO START IN THE YEAR	<u>2003</u>



Signature of Department Head/
Local Board Manager

1993/10/12

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST: \$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT: \$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

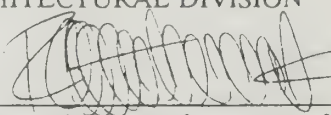
1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Indoor Multi-Sports Complex
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To provide a combination indoor track and field training/competitive centre along with the provision of providing an opportunity for a gymnastics training centre, volleyball, martial arts and indoor bocce.
4. DEPARTMENTAL PRIORITY ORDER: 26
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) 2003
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): 2004
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 13,600,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 13,600,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ <u>13,600,000</u>

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 431025
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

3 FTE's

(b) IN THE COMMUNITY

158 jobs created by construction

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)	<u>Jan. 2005</u>	
(b) GROSS COST (All Inclusive)		\$ <u>900,000</u>
(c) LESS RECOVERY/REVENUE		\$ <u>300,000</u>
(d) NET CITY'S COST		\$ <u>600,000</u>
(e) FOLLOWING YEAR - DATE (MONTH-YEAR)	<u>Jan. 2006</u>	
(f) GROSS COST (All Inclusive)		\$ <u>950,000</u>
(g) LESS RECOVERY/REVENUE		\$ <u>350,000</u>
(h) NET CITY'S COST		\$ <u>600,000</u>

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Under service - major setback for track and field, gymnastics, volleyball, martial arts, indoor bocce. Project was originally allocated in the Twin Pad Arena. Negative impact on community sports groups.

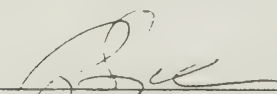
15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget) 8.0 (Projects for Future Consideration)

(b) AT CITY'S COST OF \$ 13.6 million

(c) SCHEDULED TO START IN THE YEAR 2003


Signature of Department Head/
Local Board Manager
1993/10/12

Signature of C.A.O

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST: \$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT: \$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture and Recreation
2. PROJECT NAME: Arts Centre
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To implement Objective #7 of the Municipal Arts Policy. To provide a facility for a variety of Arts programming. To ensure access to quality instruction and resources, especially for children. To meet other identified needs of the Arts community for such things as meeting rooms, artists-in-residence studios and administrative offices. To promote co-operation and partnerships between the City and the Arts community which will foster knowledge of the Arts and the development of audiences.
4. DEPARTMENTAL PRIORITY ORDER: 27
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) April 2003
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Sept. 2004
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 6,000,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 6,000,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ <u>6,000,000</u>

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☐ Yes ☒

 9/3/10/25.
If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

1 F.T.E.

(b) IN THE COMMUNITY _____

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Sept. 2004

(b) GROSS COST (All Inclusive)

\$ 200,000

(c) LESS RECOVERY/REVENUE

\$ 50,000

(d) NET CITY'S COST

\$ 150,000

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 2005

(f) GROSS COST (All Inclusive)

\$ 650,000

(g) LESS RECOVERY/REVENUE

\$ 300,000

(h) NET CITY'S COST

\$ 350,000

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Projects and Programmes currently being developed will require such a facility: 1) affordable Arts Programmes for children, 2) Artist Exchange Programmes, 3) "Arts Awareness" Projects, 4) Artists-in-Residence Programmes.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

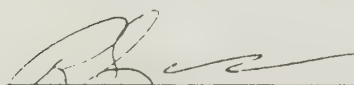
7.0 (Projects for Future Consideration)

(b) AT CITY'S COST OF

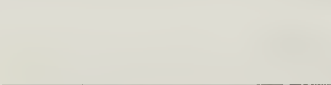
\$ 6.0 million

(c) SCHEDULED TO START IN THE YEAR

2003


Signature of Department Head/
Local Board Manager
1993/10/12

Date


Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture & Recreation
2. PROJECT NAME: Public Art Programme
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To establish the City's Public Art Programme in accordance with the Art in Public Places Policy (approved by Council, 1992, November 10). To integrate the work of local artists in locations of high public use, in new or renovation construction projects.
4. DEPARTMENTAL PRIORITY ORDER: _____
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan.'94
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec.'96
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 360,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$
 - (d) NET CITY'S COST: \$ 360,000
10. (a) YEAR OF EXPENDITURE:
 - 1994 \$ 120,000
 - 1995 \$ 120,000
 - 1996 \$ 120,000
 - 1997 \$ _____
 - 1998 \$ _____
 - 1999 \$ _____
 - 2000 \$ _____
 - 2001 \$ _____
 - 2002 \$ _____
 - 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No x Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Costs provided by Arts Co-ordinator, Culture & Recreation, who is responsible for this project.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

(b) IN THE COMMUNITY

min. 2 contractual per year

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR) _____

(b) GROSS COST (All Inclusive) _____

\$ _____

(c) LESS RECOVERY/REVENUE _____

\$ _____

(d) NET CITY'S COST _____

\$ _____

(e) FOLLOWING YEAR - DATE (MONTH-YEAR) _____

(f) GROSS COST (All Inclusive) _____

\$ _____

(g) LESS RECOVERY/REVENUE _____

\$ _____

(h) NET CITY'S COST _____

\$ _____

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

(a) would indicate lack of commitment to the directives of approved policy; (b) visual appearance of City would continue to deteriorate; (c) any related economic benefits would be lost; (d) would eliminate plans to preserve and conserve the existing works of art in the City's collection.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No X Yes ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF

\$

(c) SCHEDULED TO START IN THE YEAR

1994

Signature of Department Head/
Local Board Manager

Signature of C.A.O

1993/10/12

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST: _____

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT: _____

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____

(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Culture & Recreation
2. PROJECT NAME: Change Area/Basket Room Conversion to Locker Rooms
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To modernize, upgrade and retrofit 11 Recreation Facilities changeroom/basket areas to lockers. This conversion program will replace baskets by the same number of half lockers at a patron cost of \$.25 per visit (adjustable). Results in revenue enhancement and a reduction in ongoing staffing costs.
4. DEPARTMENTAL PRIORITY ORDER: _____
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) X
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan.'94
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec.'94
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 550,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy and describe) \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): \$ _____
 - (d) NET CITY'S COST: \$ 550,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>550,000</u>	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS _____

(b) IN THE COMMUNITY X

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET: (City's contribution towards operating Culture & Recreation (Grant), Property Department maintenance inclusive)

(a) FIRST YEAR - DATE (MONTH-YEAR)	<u>Sept.'96</u>	
(b) GROSS COST (All Inclusive)		\$ <u>100,000</u>
(c) LESS RECOVERY/REVENUE		\$ <u> </u>
(d) NET CITY'S COST		\$ <u>100,000</u>
(e) FOLLOWING YEAR - DATE (MONTH-YEAR)	<u>Jan.'97</u>	
(f) GROSS COST (All Inclusive)		\$ <u>415,000</u>
(g) LESS RECOVERY/REVENUE		\$ <u> </u>
(h) NET CITY'S COST		\$ <u>415,000</u>

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Reduces the quality of life in the east city. Lack of services in health and fitness, social and creative.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No X Yes ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF \$

(c) SCHEDULED TO START IN THE YEAR

Signature of Department Head/
Local Board Manager
1993/11/25

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST: \$

(ii) TOTAL CARRYING COST OF RETIRING DEBT: \$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

CITY OF HAMILTON
- RECOMMENDATION -

3(b)

DATE: 1993 November 25

REPORT TO: Mr. Kevin Christenson
Parks and Recreation Committee

FROM: Mr. Robert Sugden
Director of Culture and Recreation

SUBJECT: Winterfest
1994, February 11-13

RECOMMENDATION:

- a) That this year's Winterfest be held from 1994, February 11 to 13th, within a format which provides for all ages and interests.
- b) That Chedoke Winter Sports Park be the headquarters to host large scale events such as Horse and Wagon Rides, Dog Weight Pull, Bonfire, and Mountain Bike Race for this year's event in addition to the various satellite locations across the city.



Robert Sugden, Director

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Funds will be provided in the 1994 current budget of approximately \$23,000. and will be supplemented by program sponsorships.

BACKGROUND:

This is the 16th Annual Winterfest Carnival. It will be taking on an "Olympic Theme" to help promote the 1994 International Children's Games.

The draft plans include: Family Skating at Copps Coliseum, Pre-School Children's event, Sno-Golf, Horse and Sleigh Rides, Bedrace, International Basketball Tournament, Skiing, Curling, Lumberjack Games, Mini Miss/Mister Winterfest, Dog Weight Pulls, Sno-Pitch, Pancake Breakfasts and a wide variety of socials and Winterfest Star Search Talent Show.

/smo

c.c. D. Lobo, Director
Public Works
Attention: B. Chrystian

3(c)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 December 3

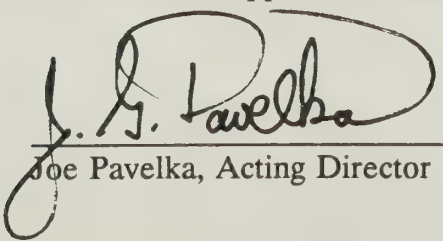
REPORT TO: Mr. Kevin Christenson, Secretary
Parks and Recreation Committee

FROM: Mr. Joe Pavelka, Acting Director
Culture and Recreation Department

SUBJECT: Expression of Interest
for the Operation of
the Mountain Arenas and Community Centre

RECOMMENDATION:

- (a) That the Director of Culture and Recreation and the Manager of Purchasing, with the support of the City Solicitor, be authorized to invite Expressions of Interest for the operation of the West Mountain Arenas and Community Centre for a maximum 3 year period.
- (b) That the interest call include detailed level of service requirements to include, but not be limited to:
- the ice maintenance
 - building maintenance
 - administrative support
 - food and beverage concessions
 - sport shop
 - grounds care
 - parking lot operation
- (c) That the operational proposal provide a cost benefit analysis and budget description which supports the level of service implications over a three year period.



Joe Pavelka, Acting Director

Mr. Kevin Christenson, Secretary
Parks and Recreation Committee

1993 December 3

- (d) That staff continue to work with Local 5 and Local 1041 to put forth a proposal to operate the Arena.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The pro-forma for the West Mountain Arenas and Community Centre indicates a gross revenue of \$630,000 per annum against operating costs.

Staffing Implications

The civic workforce is prepared to assume duties and responsibilities at this new facility based on a competitive, break-even proforma.

Legal Implications

The Corporation is not encumbered with liability from either private or public service with respect to this expression of interest.

BACKGROUND:

Specifications will:

- (a) outline service requirements and City standards
- (b) require the Offeror to provide a cost analysis of the buildings operations
- (c) require the Offeror to provide details of revenue to be paid to the City.

RS/bs

c.c. J. Pavelka, C.A.O.
P. Noé-Johnson, City Solicitor
J. Johnston, Commissioner, Human Resources
A. Ross, City Treasurer

4.

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 December 2

REPORT TO: Mr. K. Christenson
Secretary, Parks and Recreation Committee

FROM: Mr. D. Lobo
Director of Public Works

SUBJECT: Public Works Department - Parks Division
1994-2003 Provisional Capital Budget

RECOMMENDATION:

- a) That the Parks & Recreation Committee consider the attached Capital Projects from the Public Works Department for inclusion in the ten year 1994-2003 Provisional Capital Budget to be reviewed and recommended by the Management Team for consideration of the Committee of the Whole and City Council.



D. Lobo, Director of Public Works

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Corporate Overview:

The proposed 1994 - 2003 Capital Budget currently represents a \$130,363,000 increase in gross cost over the 1993 - 2002 Capital Budget noted as follows (000's):

	<u>Gross</u>	<u>Subsidy</u>	<u>Net</u>
1994-2003 Proposed Capital Budget (1994-2003 costs)	\$365,829	\$ 47,493	\$318,336
1993-2002 Approved Capital Budget (1994-2002 costs)	<u>235,466</u>	<u>65,153</u>	<u>170,313</u>
Over/(Under)	<u>\$130,363</u>	<u>\$(17,660)</u>	<u>\$148,023</u>

NET CAPITAL BUDGET BY YEAR

Net Cost (\$000's)

	Past 1993-2002 <u>Capital Budget</u>	Proposed 1994-2003 <u>Capital Budget</u>	<u>Over/(Under)</u>
1994	\$ 15,525	\$ 22,521	\$ 6,996
1995	23,642	27,077	3,435
1996	19,887	25,598	5,711
1997	24,042	26,577	2,535
1998	21,283	34,947	13,664
1999	13,185	31,405	18,220
2000	12,301	17,815	5,514
2001	25,794	25,040	(754)
2002	14,654	17,576	2,922
2003	-	89,780	89,780
	<u>\$170,313</u>	<u>\$318,336</u>	<u>\$148,023</u>

Note should be made that there is a \$6,996,000 increase being proposed in 1994 at this time. If these projects are financed by debentures there will be an increase in debenture cost of \$1.1 million in the following year and operating cost in the 1994 annual operating budget.

Departmental Overview - Parks Division

NET CAPITAL PARKS BUDGET BY YEAR

Net Cost (\$000's)

	Past 1993-2002 <u>Capital Budget</u>	Proposed 1994-2003 <u>Capital Budget</u>	<u>Over/(Under)</u>
1994	\$ 2,018	\$ 2,448	\$ 430
1995	1,965	5,988	4,023
1996	1,790	4,627	2,837
1997	1,110	4,789	3,679
1998	1,845	3,876	2,031
1999	1,879	3,209	1,330
2000	1,646	2,605	959
2001	2,820	3,873	1,053
2002	959	2,026	1,067
2003	-	3,010	3,010
	<u>\$ 16,032</u>	<u>\$ 36,451</u>	<u>\$ 20,419</u>

From a financial perspective, all project submissions in this package are divided into two basic categories. These categories include those projects previously reviewed and included in the approved 1993-2002 Capital Budget and new capital project proposals.

All development cost estimates have been prepared by the Public Works Department and the annual current budget impact for each project is included with the capital budget submission.

The individual project costs are detailed on the attached submission forms and separate project estimates will be available for the review of the Parks and Recreation Committee at its meeting to be held on December 7, 1993.

From a legal perspective, all issues of a legal nature that may arise during the implementation of these development projects will be forwarded on an individual basis to the Parks & Recreation Committee for consideration.

There are no new staffing positions proposed with these Public Works Department Capital Budget Projects.

BACKGROUND:

The Capital Budget projects included in the attached submissions are categorized into two groups. These groups are separated on the basis of whether the submissions are new or have been previously reviewed and recognized by the Committee of the Whole in the approved 1993-2003 Capital Budget Forecast.

A brief description of each project is provided in this report to highlight the major components. The order of projects coincides with the ranking number assigned by the Parks Division staff.

CATEGORY A - Projects carried forward from the 1993-2003 Capital Budget and numbered according to rank order in the Capital Budget Program Submission.

1&10 Park Development & Redevelopment Programme

This project is an ongoing programme of developing new parks and redeveloping older parks on a city-wide basis. On March 9, 1993, City Council approved a project list for this programme which detailed the phased implementation of the various individual projects, in accordance with the 1993-2002 Capital Budget Forecast available funding.

Since the time of compiling and approving the project list in March, additional project sites have been added, commencing in 1999 and phased in as funding permits. Details for the programme are provided on the attached Schedule "A".

Total \$587,000
\$7,800,000

2 Creative Play Structure New Development 1994

The creative play structure component in many new park development and redevelopment projects is the focal point for the neighbourhood. Area residents participate actively in designing and fund raising for creative play structures. There will be four sites capable of hosting play structures in 1994, in conjunction with the park development programme. The proposed locations are detailed on the attached schedule "B".

The Parks Expenditure policies adopted by City Council on May 28, 1991 places an annual ceiling on the allocation for play equipment of \$200,000.00. The 1994 Culture and Recreation redevelopment programme is proposing a budget amount of \$100,000.00 for upgrading existing creative play structure and swings. The Creative Play Structure New Development 1994 project funding allotment of \$126,000.00 includes \$100,000.00 from the City and a minimum of \$26,000.00 subsidy from the neighbourhood fundraising efforts.

Total \$126,000

For this reason, the funding allotment of \$126,000.00 required for the implementation of four (4) creative playstructures annually is recommended to be advanced for the year 1997 or carried in the 1993-2003 Capital Budget Forecast to 1994.

3&12 Parkland Acquisition

This is an ongoing programme to provide funding for the acquisition of parkland on a city-wide basis. Individual acquisitions are advanced to the Parks & Recreation Committee, through City Management Team and the Parks Staff Advisory Committee. The acquisitions which may take place in a given year are primarily the Priority One Parks and sites identified for acquisition on the City's various secondary plans. Acquisitions are made on a willing seller willing buyer basis and sufficient funds are required to enable the City to respond as properties become available.

Total \$700,000

\$8,700,000

4 Ivor Wynne - Renovations & Repairs 1994

This is an ongoing preventive maintenance program outlined in a 1988 report by Stephen Parazader, Structural Steel Consultant. At present beams are concrete encased and are retaining moisture. Fascia is rusted out in places and requires replacement in sections and painting.

Total \$90,000

5 Chedoke Mountain Steps

The wooden steps which connect Cliffview Park to Chedoke Golf Course are deteriorating rapidly and becoming a serious safety concern. The funding in this project will allow for the reconstruction of this important escarpment pedestrian/bicycle link to the same standards employed in repairing other escarpment stairs. Special consideration will be given to integrate a bicycle "walk-up" link to tie in with the proposed radial line bicycle route.

Total \$378,000

6 Gore Park Walkway Restoration

The existing flagstone walkways in Gore Park have deteriorated and require a substantial annual investment to undertake repairs. The City has received numerous liability claims from private citizens suffering injury as a result of the existing walkway conditions. The flagstone will be replaced by a traditional concrete surface with the use of textures and colours meant to facilitate the ease of use by the visually impaired and the disabled, as well as for positive aesthetic appeal.

This work is scheduled for 1995 to coincide with the proposed reconstruction of the original historic Gore Park Fountain which is being advanced through the fund raising efforts of the Head of the Lake Historical Society.

A public awareness campaign will be undertaken during 1994 to advise and receive input from the public prior to the initiation of final design and construction works.

Total \$315,000

8 Ivor Wynne Stadium - Renovations and Repairs

Water constantly penetrates concrete causing a freeze thaw action. Waterproofing has been completed on east and south stands and some north areas. This work is included in a report by Stephen Parazader dated January 18, 1988.

Total \$760,000

13 Lighting - Facility Enhancement - various locations

Installation of new lighting at Mohawk Sports Park to facilitate extended play at this location. Mount Hamilton Lawnbowling - upgrade of existing facility lighting to better accommodate senior club members and community groups. Eastwood Park floodlighting and safety fencing related to extended playing.

Total \$788,000

14 Irrigation Systems - various locations

Automatic irrigation at the King's Forest Golf Course will facilitate night watering thereby improving playing conditions by minimizing interruption during the day time, less water consumption by night watering, better use of labour force now possible. New irrigation systems proposed for baseball diamonds at Mohawk Sports Park will enhance effectiveness of maintenance program and quality of facility for community use.

Total \$469,000

15 Chedoke Golf/Ski Improvements

Increased maintenance costs on old buried lines dictate replacement/upgrading of underground snow making system.

Tees and greens at Chedoke/Martin and Beddoe were originally designed for less rounds than are presently played. Tees and greens need to be enlarged.

Total \$569,000

16 Parking Lot and Pathway Repairs

This project entails the construction of new parking areas and pathways in various parks and the reconstruction of existing facilities throughout the City. Many parking and walkway areas are badly in need of repairs and are becoming safety concerns.

Total \$1,160,000

18 Hamilton Beach Breezeway Development

The development concept is expected to include the construction of parking facilities, washrooms, separate pedestrian and bicycle corridors, disabled access features, interpretive nodes and active recreational amenities. The development of this project will provide a major recreational facility for Hamilton. It is proposed that the funding for the project will be through the sale of publicly owned lands identified through the approved neighbourhood plan as surplus properties. A strategy for disposing of these properties is presently before the Minister of Natural Resources with a joint request from the City and HRCA for provincial approval.

**Total Money NIL
100% recovered**

26 Brian Timmis - Repairs

Fence at Brian Timmis Stadium is old and wooden. As cedar trees inside mature, a new maintenance-free frost fence is scheduled to replace it. This includes some landscaping in a small amount of asphalt work.

Total \$90,000

27 Crystal Palace - Study and Construction

The Hamilton Crystal Palace is to be a horticultural conservatory designed to host horticultural shows and civic/cultural events. Located on Commonwealth Square, it would offer a year round publicly accessible, indoor park-like environment in the heart of Hamilton's Down Town Cultural Centre.

Total \$1,000,000

CATEGORY B - New Projects

7 Harbourfront Park Improvements

The West Harbourfront Development Study is currently underway as a project to prepare development plans for Harbourfront Park, as a component of the study. While this study has not evolved to the point of advancing detailed proposals to the Parks & Recreation Committee, the improvements recommended in this project are seen as desirable elements in any final proposal.

The specific elements included in this project include a curtain structure and chlorination system to provide safe swimming at the main beach area, a ground water monitoring program, a board walk through the natural marsh area, a service distribution network for festival events, lighting and a washroom structure.

The West Harbourfront Development Steering Committee will be required to advance all design and expenditure details to the Parks and Recreation Committee for consideration.

The funding proposal recommended is for the 1995 and 1996 seasons. This early financing of additional work at the Harbourfront is recommended in order that the site becomes capable of hosting moderate programming demands and to maintain private and public sector interest in the overall rejuvenation of the West Harbourfront.

Total \$1,482,000

9 Lighting Safety - Improvements

Phase III Lighting - Ivor Wynne Stadium - this is the third and final phase
Lighting Upgrade - Chedoke Winter Sports Park - hills 2 & 3
Parking area lighting - Chedoke Golf Course
Parking area lighting - King's Forest Golf Course

The present lighting is old and unreliable at Ivor Wynne Stadium. Lighting at the other areas is required for user safety.

Total \$279,000

11 Creative Play Structure New Development 1995-2003

Creative play structures are the focal point for many citizens in their neighbourhood park. In many new park developments and major redevelopments of older parks a new creative play structure is an integral component.

Citizen groups actively participate in the raising of funds to cost share with the City in the acquisition of their play structure.

During recent years, the improvement of neighbourhood parks through the Park Development Programme has coincided with requests for the installation of creative play structures. Design and construction scheduling is co-ordinated to facilitate the installation of the play structure within the new park setting. In most instances considerable grading and landscaping works are undertaken to ensure full accessibility to the play structure.

At this time, there is no future allotment of funding for the installation of creative play structures beyond that proposed for 1994. Since numerous citizen groups are actively fund raising for future play structures in conjunction with their neighbourhood and their respective Ward Aldermen, it is recommended that a programme be established to provide future funding for the development of these amenities.

The attached Schedule "B" illustrates the proposed implementation timing for the play structures currently represented by citizen groups. An ongoing funding programme will allow a full integration in the planning and development of neighbourhood parks and creative play structures.

Total \$1,134,000

17 Turner Park Development Phase II

On March 9, 1993, City Council approved a development concept for Turner Park for phased implementation. The development proposal for this site will ultimately result in this park being able to handle programmed adult baseball for the citizens of Hamilton and major provincial wide tournaments.

The site is capable of holding twelve individual diamonds and support facilities such as washrooms, change rooms, lighting, paved access and parking areas. The phase I funding for this site allows for the operation of seven diamonds with no support facilities and various upgrades at Olympic Park.

The project timing with funding available from 1995 to 1997 for the Phase II project, is recommended in order to facilitate the movement of major provincial tournaments to Hamilton. These tournaments will have significant positive economic benefits for Hamilton. In addition, achieving the full potential of this site will allow for the relocation of adult leagues to Turner Park, away from neighbourhood parks thereby

reducing ongoing conflicts between adult league play and adjacent residents.

Total \$5,190,000

19 Landscaping - Storm Water Management Facility - Harbourfront

The Regional Municipality of Hamilton-Wentworth installed a combined storm and sanitary water management facility at the Harbourfront. This facility acts as parking area and is located at the entrance to the Harbourfront Park. As a condition of the development, the Region is responsible for the hard surface treatment of the area in accordance with a landscaping plan prepared by the Director of Public Works and previously approved by City Council.

The City of Hamilton is responsible in this project for the soft landscaping treatment of the site.

This project submission will provide for landscaping amenities such as a disabled access ramp from the overflow parking area, trees, shrubs and lighting. The site is partially landscaped now as a result of the overall Harbourfront improvements undertaken in 1993. In this regard, the project timing has been suggested for 1996 as the site is serviceable in the interim.

Total \$278,000

20 Bridge Repair - Golf Courses

Bridges at both golf courses have deteriorated to the point of becoming a safety hazard to course users. Several bridges have been placed on gabion baskets that are beginning to wash out. These bridges require removal and resetting on concrete footings.

Total \$75,000

21 Relocate Chedoke/Martin Golf Course Workshop

This project had been previously funded in the amount of \$161,000 and was scheduled to commence in 1991. However, at this earlier time it was proposed to expand the existing building in order to create the required interior space for equipment storage and manpower work accommodation. This plan attracted neighbourhood opposition and therefore did not proceed and the capital account was closed.

This present submission, proposed for 1998, allows for a new structure at a location acceptable to neighbouring residents and the Niagara Escarpment Commission and is required to better weatherproof machinery, supplies and for worker accommodation.

Total \$620,000

22 Pedestrian/Bicycle Linkage - Cootes Paradise to Harbourfront Park

This project entails a pedestrian bicycle linkage from the terminus of Macklin Avenue at Princess Point, through the Desjardins Canal and along the CNR lands to Harbourfront Park. Project specifics include asphalt surfaces, lighting, landscaping and floating boardwalks.

This project is a major civic initiative and will provide a vital component in improving public access to our civic water based resources. The timing of the project is meant to coincide with the expenditure of approximately \$3,000,000.00 in Federal funding for the Fish & Wildlife Habitat Restoration Project - Carp Barrier and Access Road at Desjardins Canal.

The West Harbourfront Development Study Steering Committee will be required to advance all design and expenditure details to the Parks & Recreation Committee for consideration.

Total \$2,323,000

23 Soccer Facilities Development

On July 20, 1993, the Parks and Recreation Committee directed staff to prepare a development concept for the Regional Water Storage Facility at Stone Church Road and Garth Street. In this regard, a development proposal has been prepared which includes the phased development of four soccer fields, a parking area, a perimeter jogging track with ten fitness stations and a modest washroom building.

It is recommended that the project be developed over a three year period such that any phase of the proposal could be a "stand alone" project. The first phase would provide for two soccer fields, a parking area and the jogging track with fitness stations.

This development proposal is viewed as a cost effective means of satisfying needed recreational facilities as there are no additional land acquisition costs for the City of Hamilton.

Total \$382,000

24 Water Truck - Traffic Island Program

Over the past two years the City has participated with the Region in a traffic island beautification program, taking advantage of the Region's road reconstruction program for site development work, including irrigation systems where possible. Unfortunately, due to numerous factors, the opportunity to install piped irrigation doesn't always exist particularly for the smaller sites throughout the City; these require regular watering using a truck/tank combination specific to this activity. This expenditure is proposed for 1997 when the existing equipment is expected to have reached capacity use.

Total 98,000

25 Mountain Brow Parkland Landscaping

During the past several years the Regional Municipality of Hamilton-Wentworth and the City of Hamilton have jointly participated in several Mountain Brow stabilization projects. This project is to provide a continuation of civic initiatives in the parkland area on top of the brow from Upper Wentworth to Upper Ottawa Streets.

This area requires that walkways and railings be replaced with new "set backs" from the brow to ensure public safety. The format for replacing walkways and railings has been established in several areas which were completed in 1993; these are at the terminus of Upper Wentworth and Upper Ottawa Streets, and along Mountain Brow Boulevard, at the Henderson Hospital. The construction format is similar to that used in Sam Lawrence Park in order that this project provide not only safety and access improvements, but an aesthetic unifying theme as well.

Total \$984,000

Total proposed expenditure for 10 year capital projects \$36,461,000

CFE/DC/RWC/PSU/rb/ps
attachments

- c.c. R. Chrystian, Manager of Parks
- c.c. C. Firth-Eagland, Co-ordinator of Park Development & Maintenance
- c.c. D. Cowan, Superintendent of Sports Facilities
- c.c. J. Pook, Horticulturist

PARK DEVELOPMENT AND REDEVELOPMENT

1994

BRIEF SUMMARY OF ALL PROJECTS

-
1. **Central Park** - Phase II of a multi-phase redevelopment of the park as per plans approved by the neighbourhood.
 2. **Gage Park** - Phase II of a six year program to improve seating at the bandshell.
 3. **Gershome Park** - Phase IV of a four year program to undertake development of the park based on the neighbourhood approved plans.
 4. **J.C. Beemer Park** - Phase III of a multi-phase redevelopment of the park as per plans approved by the neighbourhood.
 5. **Montgomery Park** - Phase III of a multi-phase park redevelopment as per plans approved by the neighbourhood.
 6. **Park Signage** - Phase III of a five year program to replace all wood park signs with steel frames as approved by City Council.
 7. **Perimeter Tree Planting** - Annual program to plant new caliper sized trees in the perimeter of park lands.
 8. **Pipeline** - Allocation to undertake multi-phased redevelopment of the corridor including the installation of lights. 1994 Phase is for installation of lights.
 9. **Rosedale Neighbourhood** - Phase III of a multi-phase park development program at five locations as per plans approved by the neighbourhood. In particular 1994 includes the completion of works at Rosedale School and commencement of development at the Rosedale Pool site.
 10. **Shawinigan Park** - Phase III of a multi-phase park development program as per plans approved by the neighbourhood.
 11. **Beulah Park** - Removal of a deteriorating retaining wall, regrading and restoration of all disturbed areas.
 12. **Berrisfield Park** - Neighbourhood Park committee have developed plans for redevelopment of the park which received neighbourhood approval at a Public meeting in November 1993.
 13. **Bow Valley** - Installation of catchbasin and lead to drain low lying area.
 14. **Broughton East Neighbourhood** - Neighbourhood Committee is in the midst of the planning process discussing development of park lands/recreational facilities in the neighbourhood.
 15. **Bruleville Nature Park** - Regrade and vegetate slope fronting on north side of Limeridge Road.
 16. **Captain Cornelius Park** - Construction of walkway/stairs to provide safe access from plateau to Rolston Drive.
 17. **Churchill Park** - Phase II - The neighbourhood has held public meetings and approved a redevelopment plan to improve components within this community park.
 18. **Eastmount Park** - Propose major regrading of the park to address annual flooding problems in conjunction with redevelopment of the park.
 19. **Eleanor Park** - Phase II of a multi-year program to develop the park incorporating a spray facility.

Park Development and Redevelopment 1994
Brief Summary Of All Projects

20. **Gilkson Park** - Phase II of a multi-year park redevelopment plan as approved by the neighbourhood.
21. **Gourley Park** - Phase II of a multi-year park redevelopment plan as approved by the neighbourhood.
22. **Hill Street Park** - Installation of a water service for drinking fountain and community ice rink program.
23. **Inch Park** - Miscellaneous improvements to existing baseball diamonds and access to the ice rink.
24. **Mahoney Park** - Replacement of rotting timber edging.
25. **Powell Park** - Phase I of a multi-year park redevelopment plan which was approved by the neighbourhood in November 1993.
26. **Randall Park** - Landscaping around sun shelter which was constructed in late 1993.
27. **Red Hill Bowl Park** - Initial meetings held in the neighbourhood to discuss redevelopment of the park.
28. **Thorner Park** - Phase II of installation of park lighting to illuminate asphalt walkway.
29. **Wm. McCulloch Park** - Redevelopment of the neighbourhood component of the park.
30. **Woodward Park** - Redevelopment of the park as per plans approved by the neighbourhood.
31. **Miscellaneous** - Contingency to deal with annual requests for improved lighting dealing with safety issues as they occur.

NEW PROJECTS INITIATED IN 1993

32. **Billy Sherring Park** - Development of a neighbourhood component of this community level park for the developing residential area.
33. **Carson Park** - Initial meetings held in the neighbourhood to discuss redevelopment of the park.
34. **Chedoke Play Lot** - The neighbourhood met during 1993 and approved a concept plan to redevelop this modest play lot.
35. **Crerar Neighbourhood (2 sites)** - Initial meetings held in the neighbourhood to discuss development of the park lands in the neighbourhood.
36. **Macassa Park** - A neighbourhood committee is in the process of preparing redevelopment proposals for the park.
37. **Templemead Park** - Construction of expanded sports fields to address neighbourhood needs as requested by the neighbourhood committee.
38. **Turner Park** - Development of a neighbourhood component of this community level park for the developing residential area.

CREATIVE PLAY STRUCTURES - NEW DEVELOPMENT 19941994

1. **Stirton Tot Lot** - Site developed in 1993, awaiting play structure.
2. **Glow Park** - Site developed in 1993, awaiting play structure.
3. **Eleanor Park** - Site redevelopment phased over 7 years. Creative play structure scheduled for 1994.
4. **Gourley Park** - Site redevelopment phased over 7 years. Creative play structure scheduled for 1994.
5. **Shawinigan Park** - Site redevelopment phased over 8 years. Creative play structure scheduled for 1994.

1995

6. **Powell Park** - Site redevelopment phased over 6 years commencing in 1994. Creative play structure scheduled for 1995.
7. **Central Park** - Site redevelopment phased over 8 years. Creative play structure scheduled for 1995.
8. **J.C. Beemer Park** - Site redevelopment phased over 8 years. Creative play structure scheduled for 1995.
9. **Woodward Park** - Site redevelopment phased over 6 years with creative play structure scheduled for 1995.

1996

10. **Berrisfield Park** - Site redevelopment phased over 5 years commencing in 1995. Creative play structure scheduled for 1996.
11. **Churchill Park** - Site redevelopment phased over 5 years commencing in 1993. Creative play structure scheduled for 1996.
12. **Red Hill Bowl Park** - Site development phased over 5 years commencing in 1994 with creative play structure scheduled for 1996.
13. **Broughton East Park** - Site development phased over 5 years commencing in 1995 with creative play structure scheduled for 1996.

1997 & FUTURE - PLAY STRUCTURES PENDING

14. **Wm. McCulloch Park** - Site development phased over 5 years commencing in 1995 with creative play structure scheduled for the 1997.
15. **Billy Sherring Park**
16. **Carson Park**
17. **Chedoke Play Lot**
18. **Crerar Neighbourhood**
19. **Macassa Park**
21. **Turner Park** (neighbourhood component)

PARK DEVELOPMENT AND REDEVELOPMENT

1994 - 2003

SCHEDULE 'A'

(Assume an Annual 3% Inflation Factor)

PROJECT NAME	'94 Funding Allotment (\$600,000.00)	Future Funding Allotment	'95 Funding Allotment (\$700,000.00)	'96 Funding Allotment (\$800,000.00)	'97 Funding Allotment (\$900,000.00)	'98 Funding Allotment (\$900,000.00)	'99 Funding Allotment (\$900,000.00)	2000 Funding Allotment (\$900,000.00)	2001 Funding Allotment (\$900,000.00)	2002 Funding Allotment (\$900,000.00)	2003 Funding Allotment (\$900,000.00)
1. Central Park	\$30,131.36	\$170,744.39	\$33,766.41	\$40,981.73	\$47,758.94	\$47,581.79	\$15,476.61				
2. Gage Park-Bandshell Seats	\$33,313.96	\$70,294.77	\$13,901.49	\$16,872.01	\$19,662.16	\$19,589.23	\$6,371.66				
3. Gerslome Park	\$17,510.00										
4. J.C. Benner Park	\$26,084.27	\$147,810.84	\$29,231.07	\$35,477.26	\$41,344.19	\$41,190.84	\$13,397.86				
5. Montgomery	\$33,936.85	\$192,215.10	\$38,030.99	\$46,157.58	\$53,790.73	\$53,591.21	\$17,322.60				
6. Park Signage	\$25,000.00	\$47,836.45	\$25,000.00	\$25,000.00							
7. Perimeter Tree Planting	\$30,000.00	\$301,464.43	\$35,000.00	\$40,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00
8. Pipeline	\$17,000.00	\$201,196.71	\$20,000.00	\$25,000.00	\$25,500.00	\$26,000.00	\$26,500.00	\$27,000.00	\$27,500.00	\$28,000.00	\$28,500.00
9. Rosedale Neighbourhood	\$53,452.96	\$302,900.11	\$59,901.52	\$72,701.48	\$84,724.23	\$84,409.99	\$27,455.47				
10. Shawinigan Park	\$28,959.59	\$164,103.33	\$32,453.27	\$39,388.00	\$45,901.65	\$45,731.39	\$14,873.57				
11. Beulah Park		\$4,412.52	\$4,544.00								
12. Bernisfield Park		\$267,375.00	\$34,627.78	\$42,027.15	\$48,977.25	\$48,795.58	\$122,843.42				
13. Bow Valley	\$14,420.00										
14. Broughton East Nglud.		\$234,128.50	\$34,627.78	\$42,027.15	\$48,977.25	\$48,795.58	\$84,301.62				
15. Bruleville Nature Park		\$3,506.00	\$3,719.52								
16. Captain Cornelius Park	\$20,076.00										
17. Churchill Park - Phase I											
18. Eastmount Park		\$175,766.00	\$34,627.78	\$42,027.15	\$48,977.25	\$48,795.58	\$16,643.48				
19. Eleanor Park		\$154,500.00 estimate	\$30,553.92	\$37,082.78	\$43,215.22	\$43,054.93	\$14,004.18				
20. Gillsen Park	\$24,847.64	\$140,803.26	\$27,845.25	\$33,795.32	\$39,384.10	\$39,238.02	\$12,762.68				
21. Gourley Park	\$36,220.22	\$205,247.44	\$40,589.83	\$49,263.20	\$57,409.93	\$57,196.99	\$18,604.07				
	\$25,706.95	\$145,672.73	\$28,808.24	\$34,964.08	\$40,746.14	\$40,595.01	\$13,204.06				
Total Page 1	\$416,659.80	\$2,929,977.58	\$527,228.85	\$622,764.89	\$691,369.04	\$689,566.14	\$448,761.28	\$72,000.00	\$72,500.00	\$73,000.00	\$73,500.00

• Note - The figures represented in these tables are ESTIMATES for construction.

Actual project costs may vary. Surplus funds are returned to the 5% Parks Fund through reports to Parks & Recreation Committee. Shortfalls are carried over into subsequent years.

PARK DEVELOPMENT AND REDEVELOPMENT (cont'd)

1994 - 2003

SCHEDULE 'A'

(Assume an Annual 3% Inflation Factor)

PROJECT NAME	'94 Funding Allotment (\$600,000.00)	Future Funding Allotment	'95 Funding Allotment (\$700,000.00)	'96 Funding Allotment (\$800,000.00)	'97 Funding Allotment (\$900,000.00)	'98 Funding Allotment (\$900,000.00)	'99 Funding Allotment (\$900,000.00)	2000 Funding Allotment (\$900,000.00)	2001 Funding Allotment (\$900,000.00)	2002 Funding Allotment (\$900,000.00)	2003 Funding Allotment (\$900,000.00)
22. Hill Street Park		\$19,959.34	\$20,558.12								
23. Inch Park	\$7,406.11	\$41,967.95	\$8,299.58	\$10,073.06	\$11,738.86	\$15,388.58					
24. Mahoney Park		\$4,169.44	\$4,294.52								
25. Powell Park	\$14,810.00	\$208,947.25	\$31,165.00	\$37,824.44	\$44,079.52	\$43,916.03	\$73,821.39				
26. Randall Park	\$7,777.26										
27. Red Hill Bowl Park	\$15,450.00	\$87,550.00 estimate	\$17,313.89	\$21,013.58	\$24,488.62	\$24,397.79	\$7,935.70				
28. Thorner Park	\$22,145.00										
29. Wm. McCulloch Park		\$103,000.00 estimate	\$20,369.28	\$24,721.86	\$28,810.14	\$28,703.28	\$9,336.12				
30. Woodward Park		\$276,005.17	\$55,770.76	\$68,602.17	\$84,513.82	\$83,028.18	\$7,051.99				
31. Misc., i.e. lighting, safety	\$87,751.83	\$116,791.63	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
32. Billy Sherring Park	\$15,000.00	\$200,000.00 estimate					\$46,370.96	\$114,629.02	\$78,711.93		
33. Carson Park		\$200,000.00 estimate					\$46,370.96	\$114,629.02	\$78,711.93		
34. Chedoke Play Lot		\$62,000.00					\$14,375.00	\$35,535.00	\$24,400.70		
35. Cretar Neighbourhood (2 sites)											
- Portion A		\$230,000.00 estimate	\$172,771.15	\$177,235.11	\$208,630.96	\$210,433.86	\$451,238.72	\$828,000.00	\$569,416.94	\$15,000.00	\$15,000.00
- Portion B		\$80,000.00 estimate	\$700,000.00	\$800,000.00	\$900,000.00	\$900,000.00	\$900,000.00	\$900,000.00	\$641,916.94	\$88,500.00	\$88,500.00
36. Macasa Park		\$318,224.10					\$18,548.39	\$45,851.61	\$31,484.77		
37. Templehead Park		\$60,000.00 estimate					\$73,781.79	\$182,388.58	\$125,240.16		
38. Turner Park							\$11,911.29	\$34,388.71	\$23,613.58		
(Neighbourhood Component)		\$273,084.75					\$71,408.52	\$153,754.69	\$101,735.15		
Projects 32-38 Inclusive are new projects initiated through neighbourhood involvement in 1993											
Total Page 2	\$170,340.20	\$2,281,699.63	\$172,771.15	\$177,235.11	\$208,630.96	\$210,433.86	\$451,238.72	\$828,000.00	\$569,416.94	\$15,000.00	\$15,000.00
Total Page 1 & 2	\$587,000.00	\$5,211,677.21	\$700,000.00	\$800,000.00	\$900,000.00	\$900,000.00	\$900,000.00	\$900,000.00	\$641,916.94	\$88,500.00	\$88,500.00

*Note - The figures represented in these tables are ESTIMATES for construction.

Actual project costs may vary. Surplus funds are returned to the 5% Parks Fund through reports to Parks & Recreation Committee. Shortfalls are carried over into subsequent years.

CAPITAL BUDGET SUBMISSIONS

PARKS DIVISION - 1994

1. Park Development and Redevelopment Programme 1994
2. Creative Playstructure New Development
3. Parkland Acquisition 1994
4. Ivor Wynne - Renovations and Repairs
5. Chedoke Mountain Steps
6. Gore Park Walkway Restoration
7. Harbourfront Park Improvements
8. Ivor Wynne Stadium - Renovations and Repairs
9. Lighting Safety - improvements
10. Park Development and Redevelopment Programme 1995-2003
11. Creative Playstructure - New Development 1995-2003
12. Parkland Acquisition 1995-2003
13. Lighting - Facility Enhancement - various locations
14. Irrigation Systems - various locations
15. Chedoke Golf/Ski Improvements
16. Parking Lot and Pathway Repairs - Various Locations
17. Turner Park Development Phase II
18. Hamilton Beach Breezeway Development
19. Landscaping Storm Water Management Facility - Harbourfront
20. Bridge Repair - Golf Courses
21. Relocate Martin Golf Course Workshop - Chedoke

22. Pedestrian/Bicycle Linkage Cootes Paradise to Harbourfront Park
23. Soccer Facilities Development
24. Water Truck - Traffic Island Program
25. Mountain Brow Parkland Landscaping
26. Brian Timmis - Repairs
27. Crystal Palace - Study and Construction

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Park Development and Redevelopment Programme
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Planning, designing and developing new parkland and the redevelopment of older parks within the City (see attached list for details)

4. DEPARTMENTAL PRIORITY ORDER: 1
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): October 93 - ongoing
 - (b) GROSS COST: \$
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. 1994
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 1994
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 587,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 587,000.00
10. (a) YEAR OF EXPENDITURE:
 - 1994 \$ 587,000.00
 - 1995 \$ _____
 - 1996 \$ _____
 - 1997 \$ _____
 - 1998 \$ _____
 - 1999 \$ _____
 - 2000 \$ _____
 - 2001 \$ _____
 - 2002 \$ _____
 - 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Estimates prepared by Public Works.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

12 man years

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 1994

(b) GROSS COST (All Inclusive)

\$ 37,500.00

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ 37,500.00 (annual)

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 1995

(f) GROSS COST (All Inclusive)

\$ 37,500.00

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ 37,500.00

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Providing adequate, safe parks in newly developed neighbourhoods and redeveloping older parks within the City is an essential service in assuring a quality living environment. There would be significant public disappointment in delaying this programme.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

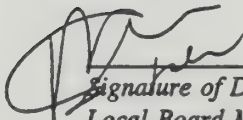
170

(b) AT CITY'S COST OF

\$600,000.00

(c) SCHEDULED TO START IN THE YEAR

1994



Signature of Department Head/
Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Creative Playstructure - New Development
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To install integrated (C.S.A.) standard playstructures in neighbourhood parks on a City wide basis in conjunction with the Park Development and Redevelopment Programme. Creative playstructures are a focal point in the park developments and are supported by community fundraising efforts.
4. DEPARTMENTAL PRIORITY ORDER: 2
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. 1994
 - (b) PROJECT FINISHING DATE (MONTH-YEAR) Dec. 1994
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 126,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 126,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>126,000.00</u>	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:
(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

- (b) If no, the basis of assumptions Existing civic playstructure funding policy.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS 0
(b) IN THE COMMUNITY 4

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR) Jan. 1994
(b) GROSS COST (All Inclusive) \$ 10,000.00
(c) LESS RECOVERY/REVENUE \$ _____
(d) NET CITY'S COST \$ 10,000.00
(e) FOLLOWING YEAR - DATE (MONTH-YEAR) Jan. 1995
(f) GROSS COST (All Inclusive) \$ 10,000.00
(g) LESS RECOVERY/REVENUE \$ _____
(h) NET CITY'S COST \$ 10,000.00

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

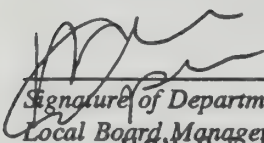
14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Numerous community organizations have completed fundraising efforts to coincide with this program. Those projects sites included in this submission will be awaiting the playstructure component in 1994. Significant public disappointment would result from the delay or elimination of this project.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget) 182
(b) AT CITY'S COST OF \$126,000.00
(c) SCHEDULED TO START IN THE YEAR 1997



Signature of Department Head/
Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____
(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:
Yes ☐ No ☐
(c) IF DEBENTURE FINANCING:
(i) ANNUAL DEBENTURE FINANCING COST: \$ _____
(ii) TOTAL CARRYING COST OF RETIRING DEBT: \$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Parkland Acquisition
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
A programme to acquire and assemble properties to be used for park purposes where insufficient parkland is available for public use (includes, but not limited to Priority One Parks

4. DEPARTMENTAL PRIORITY ORDER: 3
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT ✓
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) January 1994
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): December 1994
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 700,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 700,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>700,000.00</u>	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Estimates prepared by Public Works

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

0

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 1994

(b) GROSS COST (All Inclusive)

\$ 12,500.00

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ 12,500.00

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 1995

(f) GROSS COST (All Inclusive)

\$ 12,500.00

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ 12,500.00

annual increment

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Funds are required to purchase lands as they become available to maintain the Priority One Parkland Programme and to purchase various parcels as opportunities arise.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

173

(b) AT CITY'S COST OF

\$ 700,000.00

(c) SCHEDULED TO START IN THE YEAR

1994



Signature of Department Head/
Local Board Manager

Signature of C.A.O

NOV 03 1993

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Ivor Wynne Renovations and Repairs
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Replace fascia on back of south grandstand \$58,300, clean and epoxy covered beams \$31,700.

4. DEPARTMENTAL PRIORITY ORDER: 4
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) April 1994
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Nov. 1994
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 90,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 90,000
10.
 - (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>90,000</u>	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Structural Design Consultant Stephen Parazader -report dated January 18, 1988.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

NIL

(b) IN THE COMMUNITY

1

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Nov. 1993

(b) GROSS COST (All Inclusive)

\$ NIL

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ NIL

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 1994

(f) GROSS COST (All Inclusive)

\$ NIL

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ NIL

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Ongoing maintenance schedule would be interrupted impacting on necessity of ensuring structural integrity, upkeep and public safety at this major public use facility.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

186

(b) AT CITY'S COST OF

\$ 90,000

(c) SCHEDULED TO START IN THE YEAR

1994


Signature of Department Head/
Local Board Manager

Signature of C.A.O

NOV 05 1993

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Chedoke Mountain Steps
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Replacement of the existing wooden steps leading from Cliffview Park to Chedoke Golf Course with lighted galvanized steel steps. To reduce maintenance and repair costs and to improve safety of this important mountain access.
4. DEPARTMENTAL PRIORITY ORDER: 5
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT
 - (b) HARD SERVICE
 - (c) SOFT SERVICE
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation)
 - (b) HEALTH/SAFETY/ENVIRONMENT
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit)
 - (e) ECONOMIC DEVELOPMENT
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure)
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements)
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR):
 - (b) GROSS COST
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. 1994
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 1994
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 378,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 378,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>378,000.00</u>	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Estimates prepared by Public Works.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

7.5 man years

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR) Jan. 1994

(b) GROSS COST (All Inclusive)

\$ 0

(c) LESS RECOVERY/REVENUE

\$ 0

(d) NET CITY'S COST

\$ 0

(e) FOLLOWING YEAR - DATE (MONTH-YEAR) Jan. 1995

(f) GROSS COST (All Inclusive)

\$ 0

(g) LESS RECOVERY/REVENUE

\$ 0

(h) NET CITY'S COST

\$ 0

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

These stairs are important access for golfers and skiers using the Chedoke complex and as a transportation route for pedestrians accessing the upper and lower City in the west end. They are currently far below the standards of other mountain stairs.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

171

(b) AT CITY'S COST OF

\$378,000.00

(c) SCHEDULED TO START IN THE YEAR

1994



Signature of Department Head/

Local Board Manager

NOV 05 1993

Signature of C.A.O

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING:

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ 0

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ 0

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Gore Park walkway restoration
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Restoration of Gore Park walkways through the removal of existing deteriorated flagstone and replace throughout with patterned concrete.

4. DEPARTMENTAL PRIORITY ORDER: 6
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT ✓
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) ✓
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) ✓
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): Sept. 1992
 - (b) GROSS COST \$ 10,000.00
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR): January 1995
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): December 1995
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 315,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 315,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ <u>315,000.00</u>	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Estimates prepared by Public Works

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

6 man years

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

January 1995

(b) GROSS COST (All Inclusive)

\$ 0

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ 0

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

January 1996

(f) GROSS COST (All Inclusive)

\$ 0

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ 0

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Existing flagstone walkways in Gore Park have deteriorated and require substantial annual investments in repairs. Numerous liability claims have been filed against the City by private citizens injured due to the existing unsafe walkway conditions.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

176

(b) AT CITY'S COST OF

\$ 315,000.00

(c) SCHEDULED TO START IN THE YEAR

1995


Signature of Department Head/

Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Harbourfront Park Improvements
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
This project includes initial improvements at Harbourfront Park to facilitate swimming, passive use and festival programming. Specifically a curtain structure and chlorination system to provide safe swimming, a ground water monitoring program, boardwalk through the natural marsh area, service distribution network for festival events, lighting and a washroom facility are required.
4. DEPARTMENTAL PRIORITY ORDER: 7
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT ✓
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): June 1994
 - (b) GROSS COST \$
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. 1995
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 1996
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 1,482,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$
 - (d) NET CITY'S COST: \$ 1,482,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ <u>972,000.00</u>	- 2000 \$ _____
- 1996 \$ <u>510,000.00</u>	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions

Estimates prepared by Public Works

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

21 man years

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 1995

(b) GROSS COST (All Inclusive)

\$ 14,000.00

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ 14,000.00

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 1996

(f) GROSS COST (All Inclusive)

\$ 40,000.00

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ 40,000.00

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

The elements included within this project scope are envisioned as desirable components within any long range development scenario that may arise through the undertaking of the West Harbourfront Development Study. These upgrades will facilitate modest programming of the site, and further stimulate private sector interest in the revitalization of the West Harbourfront precinct. Implementation in 1995/1996 will allow for detailed design and incorporation into West Harbourfront Development Study process.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

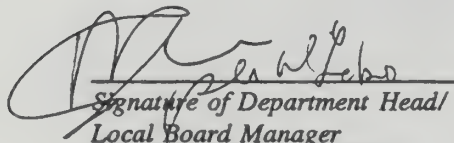
No ☒ Yes ☐; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF

\$ _____

(c) SCHEDULED TO START IN THE YEAR



Signature of Department Head/
Local Board Manager

Signature of C.A.O

NOV 19 1993

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Ivor Wynne Stadium - Renovations and Repairs
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Clean/paint/waterproof north stands. Waterproof/paint/repair north and south stand steps. Repair and replacement of steps in the south stands.

4. DEPARTMENTAL PRIORITY ORDER: 8
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) April 1994
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): _____
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 760,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 760,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>250,000</u>	- 1999 \$ <u>90,000</u>
- 1995 \$ <u>150,000</u>	- 2000 \$ <u>90,000</u>
- 1996 \$ <u>90,000</u>	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ <u>90,000</u>	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Structural Design Consultant Stephen Parazader report dated January 18, 1988 and Facility Management Experience.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

NIL

(b) IN THE COMMUNITY

10

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

April 1994

(b) GROSS COST (All Inclusive)

\$ NIL

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ NIL

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Dec. 1996

(f) GROSS COST (All Inclusive)

\$ NIL

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ NIL

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Ongoing maintenance schedule would be interrupted impacting on necessity of ensuring structural integrity, upkeep and public safety at this major public use facility.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

117

(b) AT CITY'S COST OF

\$760,000

(c) SCHEDULED TO START IN THE YEAR

1994

Signature of Department Head/

Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

161

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Lighting Safety - Improvements
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Phase III Lighting - Ivor Wynne Stadium - this is the third and final phase.
Lighting Upgrade - Chedoke Winter Sports Park - hills 2 & 3.
Parking area lighting - Chedoke Golf Course
Parking area lighting - King's Forest Golf Course
4. DEPARTMENTAL PRIORITY ORDER: 9
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) _____
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) X
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Apr. 1994
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 1998
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 279,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 279,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u>233,000</u>	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ <u>46,000</u>	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions CET Regional Engineering

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

nil

(b) IN THE COMMUNITY

2

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR) _____

(b) GROSS COST (All Inclusive) only change will be Kings Forest

\$ _____

(c) LESS RECOVERY/REVENUE golf lights will cost \$700 per year

\$ _____

(d) NET CITY'S COST to operate

\$ _____

(e) FOLLOWING YEAR - DATE (MONTH-YEAR) _____

(f) GROSS COST (All Inclusive)

\$ _____

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ _____

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

The present lighting is unreliable and costly to maintain.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No X Yes ; If yes, 1992 budget

(a) PROJECT NO. (1993-2002 Capital Budget)

1 116.0

(b) AT CITY'S COST OF

\$ 233,000

(c) SCHEDULED TO START IN THE YEAR

1993

*Due to an oversight this submission was excluded from the 1993 package and therefore work did not receive funding as anticipated from previous capital budget submissions.

Signature of Department Head/

Signature of C.A.O

Local Board Manager

NOV 05 1993

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Park Development and Redevelopment Programme
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Planning, designing and developing new parkland and the redevelopment of older parks within the City
(see attached list for details).

4. DEPARTMENTAL PRIORITY ORDER: 10

5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE _____

6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____

7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): Oct. 93 -ongoing
 - (b) GROSS COST \$

8. (a) PROJECT STARTING DATE (MONTH-YEAR) January 1995
- (b) PROJECT FINISHING DATE (MONTH-YEAR): December 2003

9. (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 7,800,000.00
- (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$
- (c) LESS OTHER RECEIPTS (Specify): _____ \$
- (d) NET CITY'S COST: \$ 7,800,000.00

10. (a) YEAR OF EXPENDITURE:

- 1995 \$ <u>700,000.00</u>	- 1999 \$ <u>900,000.00</u>
- 1996 \$ <u>800,000.00</u>	- 2000 \$ <u>900,000.00</u>
- 1997 \$ <u>900,000.00</u>	- 2001 \$ <u>900,000.00</u>
- 1998 \$ <u>900,000.00</u>	- 2002 \$ <u>900,000.00</u>
	- 2003 \$ <u>900,000.00</u>

11. ESTIMATE PREPARED BY:
(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

- (b) If no, the basis of assumptions Estimates prepared by Public Works

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

156 man years

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan 1995

(b) GROSS COST (All Inclusive)

\$ 37,500.00 p/yr

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ 37,500.00

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 1996

(f) GROSS COST (All Inclusive)

\$ 37,500.00

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ 37,500.00

annual increment

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Providing adequate, safe parks in newly developed neighbourhoods and redeveloping older parks within the city is an essential service in assuring a quality living environment. There would be significant public disappointment in delaying this programme.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

178

(b) AT CITY'S COST OF

\$ 7,500,000.00

(c) SCHEDULED TO START IN THE YEAR

1995



Signature of Department Head/
Local Board Manager

Signature of C.A.O

NOV 05 1993

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Creative Playstructure - New Development
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
To install integrated (C.S.A.) standard playstructures in neighbourhood parks on a City wide basis in conjunction with the Park Development and Redevelopment Programme. Creative playstructures are a focal point in the park developments and are supported by community fundraising efforts. The programme will allow for the installation of 5 new playstructures per year.
4. DEPARTMENTAL PRIORITY ORDER: 11
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR): Jan. 1995
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 2003
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 1,134,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 1,134,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ <u>126,000.00</u>
- 1995 \$ <u>126,000.00</u>	- 2000 \$ <u>126,000.00</u>
- 1996 \$ <u>126,000.00</u>	- 2001 \$ <u>126,000.00</u>
- 1997 \$ <u>126,000.00</u>	- 2002 \$ <u>126,000.00</u>
- 1998 \$ <u>126,000.00</u>	- 2003 \$ <u>126,000.00</u>

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Existing civic playstructure funding policy. _____

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

22

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 1995

(b) GROSS COST (All Inclusive)

\$ 10,000.00

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ 10,000.00

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 1996

(f) GROSS COST (All Inclusive)

\$ 10,000.00

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ 10,000.00

annual increment

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Numerous community organizations are undertaking planning and fundraising efforts to install creative playstructures in their parks in conjunction with the park development and redevelopment programme. Serious public disappointment would result from the delay or elimination of this project.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF

\$ _____

(c) SCHEDULED TO START IN THE YEAR

Signature of Department Head/
Local Board Manager

Signature of C.A.O

NOV 05 1993

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Parkland Acquisition
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
A programme to acquire and assemble properties to be used for park purposes where insufficient parkland is available for public use (includes, but not limited to Priority One Parks).
4. DEPARTMENTAL PRIORITY ORDER: 12
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT ✓
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. 1995
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 2003
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 8,700,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 8,700,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ <u>1,000,000.00</u>
- 1995 \$ <u>800,000.00</u>	- 2000 \$ <u>1,000,000.00</u>
- 1996 \$ <u>900,000.00</u>	- 2001 \$ <u>1,000,000.00</u>
- 1997 \$ <u>1,000,000.00</u>	- 2002 \$ <u>1,000,000.00</u>
- 1998 \$ <u>1,000,000.00</u>	- 2003 \$ <u>1,000,000.00</u>

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Estimates prepared by Public Works.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

0

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 1995

(b) GROSS COST (All Inclusive)

\$12,500.00 per year

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$12,500.00

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 1996

(f) GROSS COST (All Inclusive)

\$12,500.00

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$12,500.00

annual increment

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Funds are required to purchase lands as they become available for acquisition to maintain the Priority One Parkland Programme and to purchase various parcels as opportunities arise.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

175

*Revise-1997 &

(b) AT CITY'S COST OF

\$1,700,000.00

after were deleted

(c) SCHEDULED TO START IN THE YEAR

1995 & 1996

from ten year budget

Signature of Department Head/

Signature of C.A.O

Local Budget Manager
NOV 03 1993

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Lighting - Facility Enhancement - various locations
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Installation of new lighting at Mohawk Sports Park to facilitate extended play at this
location. Mount Hamilton Lawnbowling - upgrade of existing facility lighting to better accommodate senior
club members and community groups. Eastwood Park floodlighting and safety fencing related to extended
playing.
4. DEPARTMENTAL PRIORITY ORDER: 13
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan.1997
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 2001
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 788,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 788,000
10.
 - (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ <u>788,000</u>
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Facility Management consultation with qualified contractors.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

NIL

(b) IN THE COMMUNITY

16.1

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 1997

(b) GROSS COST (All Inclusive)

\$ 7,000

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ 7,000

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Dec. 2001

(f) GROSS COST (All Inclusive)

\$ 14,100

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ 14,100

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Existing short fall in playing facilities will become increasingly apparent as community based diamonds are eliminated from neighbourhood parks. Lawnbowling facility is inadequate given users.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

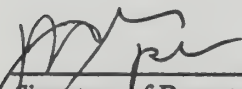
194

(b) AT CITY'S COST OF

\$ 788,000

(c) SCHEDULED TO START IN THE YEAR

2001



Signature of Department Head/
Local Authority Manager
1993

Signature of C.A.O

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Irrigation Systems - various locations
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Automatic irrigation at the King's Forest Golf Course will facilitate night watering thereby improving playing conditions by minimizing interruption during the day time, less water consumption by night watering, better use of labour force now possible. New irrigation systems proposed for baseball diamonds at Mohawk Sports Park will enhance effectiveness of maintenance program and quality of facility for community use.
4. DEPARTMENTAL PRIORITY ORDER: 14
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) X
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) X
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) May 1999
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Aug. 2001
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 469,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 469,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ <u>160,000</u>
- 1995 \$ _____	- 2000 \$ <u>250,000</u>
- 1996 \$ _____	- 2001 \$ <u>59,000</u>
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Facility management consultation with qualified contractors.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

NIL

(b) IN THE COMMUNITY

9.6

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

March 1997

(b) GROSS COST (All Inclusive)

\$ NIL

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ NIL

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Aug. 1998

(f) GROSS COST (All Inclusive)

\$ NIL

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ NIL

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Less than desirable conditions at civic facilities unnecessary consumption of water, inefficient use of labour force.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

193

(b) AT CITY'S COST OF

\$ 469,000

(c) SCHEDULED TO START IN THE YEAR

1999


Signature of Department Head/

Local Road Manager
NOT 0-5-1993

Signature of C.A.O

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Chedoke Golf/Ski Improvements
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Includes upgrading of water/air snowmaking system. Tee and green refurbishing - Chedoke winter and golf course.

4. DEPARTMENTAL PRIORITY ORDER: 15
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) April 1997
 - (b) PROJECT FINISHING DATE (MONTH-YEAR) April 2000
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 569,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 569,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ <u>569,000</u>
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Cost estimates by qualified contractors.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

NIL

(b) IN THE COMMUNITY

11

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Dec. 1997

(b) GROSS COST (All Inclusive)

\$ NIL

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ NIL

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 1998

(f) GROSS COST (All Inclusive)

\$ NIL

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ NIL

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Winter increased maintenance costs on ski hill inefficient use of electrical and water increased repair costs.
Summer - greens and tees are inadequate size with the amount of usage.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

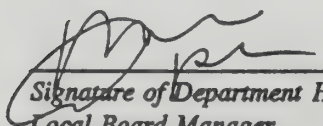
189

(b) AT CITY'S COST OF

\$ 569,000

(c) SCHEDULED TO START IN THE YEAR

1999



Signature of Department Head/
Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Parking lot and pathway repairs - various locations
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Construct new parking lots and pathways in various parks and repair or resurface existing parking lots and pathways in various park locations.
4. DEPARTMENTAL PRIORITY ORDER: 16
5. NATURE OF PROJECT:
- (a) MAINTENANCE OF AN EXISTING PROJECT ✓
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE ✓
6. PROJECT JUSTIFICATION:
- (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT ✓
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT ✓
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) ✓
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) ✓
7. FEASIBILITY STUDY:
- (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8. (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. 1998
(b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 2000
9. (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 1,160,000.00
(b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
(c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
(d) NET CITY'S COST: \$ 1,160,000.00
10. (a) YEAR OF EXPENDITURE:
- | | |
|-----------------------------|-----------------------------|
| - 1994 \$ _____ | - 1999 \$ <u>250,000.00</u> |
| - 1995 \$ _____ | - 2000 \$ <u>145,000.00</u> |
| - 1996 \$ _____ | - 2001 \$ _____ |
| - 1997 \$ _____ | - 2002 \$ _____ |
| - 1998 \$ <u>765,000.00</u> | - 2003 \$ _____ |

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Estimates prepared by Public Works.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

23 man years

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR) _____

(b) GROSS COST (All Inclusive)

\$ 0

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ 0

(e) FOLLOWING YEAR - DATE (MONTH-YEAR) _____

(f) GROSS COST (All Inclusive)

\$ 0

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ 0

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Existing parking lots and pathways even with ongoing maintenance being done are becoming dangerous and unuseable as a result of their deteriorated condition; as well new parking lots are being requested for many older parks as a result of increased useage.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)


187

(b) AT CITY'S COST OF

\$1,160,000.00

(c) SCHEDULED TO START IN THE YEAR

1998



Signature of Department Head/
Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

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The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Turner Park Development Phase II
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
The development of baseball facilities at Turner Park to complete the park in order to host city wide play and provincial tournaments.
4. DEPARTMENTAL PRIORITY ORDER: 17
5. NATURE OF PROJECT:
- (a) MAINTENANCE OF AN EXISTING PROJECT _____
- (b) HARD SERVICE ✓
- (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
- (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
- (b) HEALTH/SAFETY/ENVIRONMENT _____
- (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
- (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
- (e) ECONOMIC DEVELOPMENT _____
- (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
- (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
- (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
- (a) DATE (MONTH-YEAR): February 1993
- (b) GROSS COST \$
8. (a) PROJECT STARTING DATE (MONTH-YEAR) January 1995
- (b) PROJECT FINISHING DATE (MONTH-YEAR): December 1997
9. (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 5,190,000.00
- (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$
- (c) LESS OTHER RECEIPTS (Specify): _____ \$
- (d) NET CITY'S COST: \$ 5,190,000.00
10. (a) YEAR OF EXPENDITURE:
- | | |
|---------------------------------------|---------------------------------------|
| - 1994 \$ <u> </u> | - 1999 \$ <u> </u> |
| - 1995 \$ <u>602,000.00</u> | - 2000 \$ <u> </u> |
| - 1996 \$ <u>1,923,000.00</u> | - 2001 \$ <u> </u> |
| - 1997 \$ <u>2,665,000.00</u> | - 2002 \$ <u> </u> |
| - 1998 \$ <u> </u> | - 2003 \$ <u> </u> |

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Estimates prepared by Public Works

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

104 man years

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

January 1995

(b) GROSS COST (All Inclusive)

\$ 80,000.00

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ 80,000.00

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

January 1996

(f) GROSS COST (All Inclusive)

\$ 80,000.00

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ 80,000.00

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Completing the development of Turner Park is essential to providing the facilities required to host municipal baseball play in keeping with the level of demand. In addition, full development will allow Hamilton to host major tournaments, thereby improving our civic image and providing positive economic spin offs for this community.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

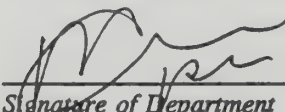
No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF

\$ _____

(c) SCHEDULED TO START IN THE YEAR



Signature of Department Head/
Local Board Manager

Signature of C.A.O

NOV 05 1993

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Hamilton Beach Breezeway Development
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Implement the development of the Breezeway project to provide parking facilities, washrooms, separate bicycle and pedestrian corridors, natural environment interpretive nodes, handicap accessible features and active recreational features.
4. DEPARTMENTAL PRIORITY ORDER: 18
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure)
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements)
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): August 1992
 - (b) GROSS COST \$
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) January 1995
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): December 1997
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 4,500,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy Revenues from the sale of
and describe) Public Lands on the beach \$ 4,500,000.00
 - (c) LESS OTHER RECEIPTS (Specify): \$
 - (d) NET CITY'S COST: \$ 0.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ <u> </u>	- 1999 \$ <u> </u>
- 1995 \$ <u> </u>	- 2000 \$ <u> </u>
- 1996 \$ <u> </u>	- 2001 \$ <u> </u>
- 1997 \$ <u> </u>	- 2002 \$ <u> </u>
- 1998 \$ <u> </u>	- 2003 \$ <u> </u>

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Estimates prepared by Public Works

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

1

(b) IN THE COMMUNITY

90 man years

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 1996

(b) GROSS COST (All Inclusive)

\$ 50,000.00

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ 50,000.00

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 1997

(f) GROSS COST (All Inclusive)

\$ 60,000.00

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ 60,000.00

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

The development of the Breezeway will provide a significant recreational facility for this City. Elimination or delay of the project could result in the loss of provincial subsidy funds.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☐ Yes ☒ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

177

(b) AT CITY'S COST OF

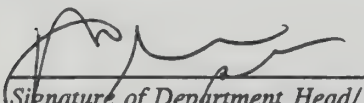
\$ NIL

- Cash to be 100%

(c) SCHEDULED TO START IN THE YEAR

1995

recovered from sale
of surplus properties



Signature of Department Head/
Local Board Manager

NOV 03 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

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PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Landscaping - Storm Water Management Facility - Harbourfront
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
The Regional Municipality of Hamilton-Wentworth installed a storm water management facility on civic lands at the Harbourfront in 1993. Under the terms of the agreement, the Region provides hard surfaces and services to the site and the City is responsible for the soft landscaping amenities. This project will provide for disabled access from the parking areas to harbourfront park, trees and lighting for the area.
4. DEPARTMENTAL PRIORITY ORDER: 19
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE ✓
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. 1996
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 1996
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 278,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____ and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 278,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ <u>278,000.00</u>	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:
(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

- (b) If no, the basis of assumptions Estimates prepared by Public Works

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

- (a) WITHIN THE CITY DEPARTMENTS 0
(b) IN THE COMMUNITY 5

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

- (a) FIRST YEAR - DATE (MONTH-YEAR) Jan. 1996
(b) GROSS COST (All Inclusive) \$ 4,000.00
(c) LESS RECOVERY/REVENUE \$ _____
(d) NET CITY'S COST \$ 4,000.00
(e) FOLLOWING YEAR - DATE (MONTH-YEAR) _____
(f) GROSS COST (All Inclusive) \$ _____
(g) LESS RECOVERY/REVENUE \$ _____
(h) NET CITY'S COST \$ 4,000.00

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

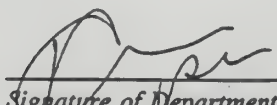
14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Disabled access and soft landscaping of the site are required to complete functional and aesthetic improvements to the Harbourfront Park entrance areas.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐; If yes,

- (a) PROJECT NO. (1993-2002 Capital Budget) _____
(b) AT CITY'S COST OF \$ _____
(c) SCHEDULED TO START IN THE YEAR _____



Signature of Department Head/
Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

- (a) NATURE OF PROPOSED FINANCING: _____
(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:
Yes ☐ No ☐
(c) IF DEBENTURE FINANCING:
(i) ANNUAL DEBENTURE FINANCING COST: \$ _____
(ii) TOTAL CARRYING COST OF RETIRING DEBT: \$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

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The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Bridge Repair - Golf Courses
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Bridges at both King's Forest and Chedoke Golf Courses require replacement and/or repair.
- _____
- _____
- _____
- _____

4. DEPARTMENTAL PRIORITY ORDER: _____ 20

5. NATURE OF PROJECT:
- (a) MAINTENANCE OF AN EXISTING PROJECT _____ X
- (b) HARD SERVICE _____
- (c) SOFT SERVICE _____

6. PROJECT JUSTIFICATION:
- (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) _____ X
- (b) HEALTH/SAFETY/ENVIRONMENT _____ X
- (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
- (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
- (e) ECONOMIC DEVELOPMENT _____
- (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____ X
- (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
- (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____

7. FEASIBILITY STUDY:
- (a) DATE (MONTH-YEAR): _____
- (b) GROSS COST \$ _____

8. (a) PROJECT STARTING DATE (MONTH-YEAR) April 1998
- (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 1998

9. (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 75,000
- (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
- (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
- (d) NET CITY'S COST: \$ 75,000

10. (a) YEAR OF EXPENDITURE:
- | | |
|-------------------------|-----------------|
| - 1994 \$ _____ | - 1999 \$ _____ |
| - 1995 \$ _____ | - 2000 \$ _____ |
| - 1996 \$ _____ | - 2001 \$ _____ |
| - 1997 \$ _____ | - 2002 \$ _____ |
| - 1998 \$ <u>75,000</u> | - 2003 \$ _____ |

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Qualified Structural Engineer

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

nil

(b) IN THE COMMUNITY

5

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR) _____

(b) GROSS COST (All Inclusive)

\$ _____

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ _____

(e) FOLLOWING YEAR - DATE (MONTH-YEAR) _____

(f) GROSS COST (All Inclusive)

\$ _____

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ _____

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Bridges at both golf courses have become unsafe for both vehicular and pedestrian traffic.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

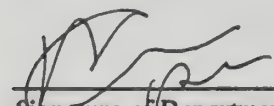
No X Yes ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget) _____

(b) AT CITY'S COST OF

\$ _____

(c) SCHEDULED TO START IN THE YEAR _____



Signature of Department Head/
Local Board Manager

Signature of C.A.O

NOV 05 1993

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works/Parks Division
2. PROJECT NAME: Relocate Martin Golf Course - Chedoke
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Relocate workshop adjacent to District #1 yard. Present workshop is undersized, machinery (\$200,000 worth) remains outside year round. Present workshop is adjacent to neighbourhood.

4. DEPARTMENTAL PRIORITY ORDER: _____ 21

5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE X
 - (c) SOFT SERVICE _____

6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) _____
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) X

7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____

8. (a) PROJECT STARTING DATE (MONTH-YEAR) April 1998
- (b) PROJECT FINISHING DATE (MONTH-YEAR): July 1999

9. (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 620,000
- (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____ and describe) _____ \$ _____
- (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
- (d) NET CITY'S COST: \$ 620,000

10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ <u>620,000</u>	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Estimate from private sector architects; Phillips Planning and Engineering

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

nil

(b) IN THE COMMUNITY

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR) _____

(b) GROSS COST (All Inclusive)

\$ nil

(c) LESS RECOVERY/REVENUE

\$ _____

(d) NET CITY'S COST

\$ _____

(e) FOLLOWING YEAR - DATE (MONTH-YEAR) _____

(f) GROSS COST (All Inclusive)

\$ _____

(g) LESS RECOVERY/REVENUE

\$ _____

(h) NET CITY'S COST

\$ _____

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Machinery stored outside, deterioration of machinery. Cost saving, consolidation of operations.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

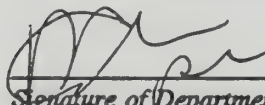
No X Yes ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget) _____

(b) AT CITY'S COST OF

\$ _____

(c) SCHEDULED TO START IN THE YEAR _____



Signature of Department Head/
Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Pedestrian/Bicycle Linkage Cootes Paradise to Harbourfront Park
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
This project will provide a pedestrian bicycle linkage from Cootes Paradise to Harbourfront Park. Hard surfaces, lighting and landscaping are included in this essential linking of the various civic and regional initiatives in the overall improvement of public access and recreation in the West Harbour precinct.
4. DEPARTMENTAL PRIORITY ORDER: 22
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT ✓
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. 1995
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 1995
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 2,323,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 2,323,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ <u>2,323,000.00</u>	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions

Estimates prepared by Public Works

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

46 man years

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 1994

(b) GROSS COST (All Inclusive)

\$ 40,000.00

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ 40,000.00

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

(f) GROSS COST (All Inclusive)

\$

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ 40,000.00

NOTE: Includes programming costs, utilities, building and ground maintenance expenses; and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

This pedestrian/bicycle linkage is a vital component in improving public access and recreation in the west harbour precinct. The timing of the project coincides with the expenditure of approximately \$3,000,000.00 in Federal Funding through the Fish and Wildlife Habitat Restoration Project in developing an access route and carp barrier at Desjardins Canal.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?


No ☒ Yes ☐; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF

\$

(c) SCHEDULED TO START IN THE YEAR



Signature of Department Head/
Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING:

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

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The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Soccer Facilities Development
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
This three year phased project would develop soccer facilities on the regional water storage facility at Stonechurch and Garth Streets. The first phase will include 2 soccer fields, an exercise/jogging track and parking area. The second pahse includes 2 additional soccer fields. The last year includes a modest washroom building.
4. DEPARTMENTAL PRIORITY ORDER: 23
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE ✓
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) ✓
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) Jan. 1998
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 2000
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 382,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 382,000.00
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ <u>114,000.00</u>
- 1995 \$ _____	- 2000 \$ <u>104,000.00</u>
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ <u>164,000.00</u>	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Cost estimates prepared by Public Works.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

6

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR) Jan. 1998

(b) GROSS COST (All Inclusive)

\$ 5,000.00

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ 5,000.00

(e) FOLLOWING YEAR - DATE (MONTH-YEAR) Jan. 1999

(f) GROSS COST (All Inclusive)

\$ 4,000.00

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ 4,000.00

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

This project was requested by the Hamilton Soccer Association and the Parks and Recreation Committee to resolve existing shortages in soccer facilities. The proposal has been endorsed by the Regional Engineering Department and is a cost effective recreational facility development as there are no civic land acquisition costs in the development of this site.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐ ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget) _____

(b) AT CITY'S COST OF

\$ _____

(c) SCHEDULED TO START IN THE YEAR _____



Signature of Department Head/
Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes ☐ No ☐

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works/Parks/Horticulture
2. PROJECT NAME: Water Truck - Traffic Island Program
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Purchase and Rental - Internal cost for a water truck. This truck will be needed as more traffic islands are developed. The existing truck is already on two shifts and near capacity. Many islands which are beautified are too small for irrigation and need to be watered by the water truck. It is anticipated that even with a third shift on the present water truck, a second truck will be needed in the next 3-4 years.
4. DEPARTMENTAL PRIORITY ORDER: 24
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City) Quality of Life, (Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand) Equitable, Cost / Benefit X
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) 01/97
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): 01/97
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 98,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 98,000
10.
 - (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ <u>98,000</u>	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions _____

Cost given by Fleet Services

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

0

(b) IN THE COMMUNITY

0

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

01/97

(b) GROSS COST (All Inclusive)

\$ 21,500

(c) LESS RECOVERY/REVENUE Region is responsible

\$ 10,750

(d) NET CITY'S COST for 1/2 maint. cost

\$ 10,750

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

01/98

(f) GROSS COST (All Inclusive) Region is responsible

\$ 21,500

(g) LESS RECOVERY/REVENUE for 1/2 maint. cost under

\$ 10,750

(h) NET CITY'S COST traffic island main. agreement

\$ 10,750

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

If a new water truck is not purchased in the next few years, development of smaller
traffic islands that cannot have irrigation systems installed will have to be halted
as we will not be able to water them.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

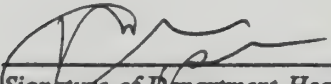
No X Yes ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

(b) AT CITY'S COST OF

\$ _____

(c) SCHEDULED TO START IN THE YEAR



Signature of Department Head/
Local Board Manager
NOV 05 1993

Signature of C.A.O

Date

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$ _____

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

PROJECT NUMBER _____
(Treasury to complete)

1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Mountain Brow Parkland Landscaping
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
This project will replace fencing, walkways and miscellaneous landscaping features along the Mountain Brow as a continuation of previous civic and regional mountain brow stabilization projects. The project boundaries are from Upper Wentworth to Upper Ottawa Avenue.
4. DEPARTMENTAL PRIORITY ORDER: 25
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE ✓
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) ✓
 - (b) HEALTH/SAFETY/ENVIRONMENT ✓
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR ✓
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) ✓
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) ✓
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) _____
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): _____
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 984,000.00
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 984,000.00
10.
 - (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ <u>984,000.00</u>

11. ESTIMATE PREPARED BY:
(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No ☒ Yes ☐

If yes, signature of Manager of Architectural Division

- (b) If no, the basis of assumptions Cost estimates prepared by Public Works.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS 0
(b) IN THE COMMUNITY 15

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a)	FIRST YEAR - DATE (MONTH-YEAR)	<u>Jan. 2003</u>	
(b)	GROSS COST (All Inclusive)		\$ <u>12,000.00</u>
(c)	LESS RECOVERY/REVENUE		\$ <u> </u>
(d)	NET CITY'S COST		\$ <u>12,000.00</u>
(e)	FOLLOWING YEAR - DATE (MONTH-YEAR)	<u>Jan. 2004</u>	
(f)	GROSS COST (All Inclusive)		\$ <u>12,000.00</u>
(g)	LESS RECOVERY/REVENUE		\$ <u> </u>
(h)	NET CITY'S COST		\$ <u>12,000.00</u>

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

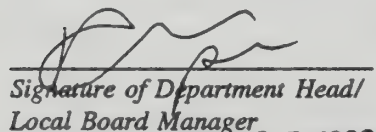
14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

The City and Region have recently completed numerous escarpment brow stabilization projects. Replacement of unsafe railings and walkways has been a component of these previous works. The continuation of this programme easterly from Upper Wentworth to Upper Ottawa Avenue will improve the safety and aesthetics of these lands. Delay or elimination will result in a further deterioration of public access and safety features along the Mountain Brow.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No ☒ Yes ☐; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget) _____
(b) AT CITY'S COST OF \$ _____
(c) SCHEDULED TO START IN THE YEAR _____



Signature of Department Head/
Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____
(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:
Yes ☐ No ☐
(c) IF DEBENTURE FINANCING:
(i) ANNUAL DEBENTURE FINANCING COST: \$ _____
(ii) TOTAL CARRYING COST OF RETIRING DEBT: \$ _____

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: Public Works - Parks Division
2. PROJECT NAME: Brian Timmis -repairs
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
Fence replacement - Brian Timmis

4. DEPARTMENTAL PRIORITY ORDER: 26
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT X
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE _____
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT X
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT _____
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR _____
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) X
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST \$ _____
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR) April 1998
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): Dec. 1998
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 90,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy _____
and describe) _____ \$ _____
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 90,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ _____
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ <u>90,000</u>	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Facility Manager consultation with qualified contractors.

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

NIL

(b) IN THE COMMUNITY

1

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

April 1997

(b) GROSS COST (All Inclusive)

\$ NIL

(c) LESS RECOVERY/REVENUE

\$

(d) NET CITY'S COST

\$ NIL

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

Jan. 1998

(f) GROSS COST (All Inclusive)

\$ NIL

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$ NIL

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

Fence is wooden with evidence of subsurface rot which will effect long term integrity of structure and increase potential for becoming a public safety concern.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

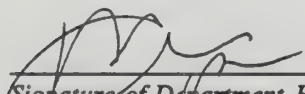
186

(b) AT CITY'S COST OF

\$ 90,000

(c) SCHEDULED TO START IN THE YEAR

1998



Signature of Department Head/
Local Board Manager

NOV 05 1993

Date

Signature of C.A.O

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

The Corporation of the City of Hamilton

PROJECT NUMBER _____
(Treasury to complete)

**1994-2003 CAPITAL BUDGET
INDIVIDUAL CAPITAL PROJECT SUBMISSION FORM**

1. DEPARTMENT/LOCAL BOARD: New Crystal Palace Sub-Committee
2. PROJECT NAME: Crystal Palace - Study and Construction
3. DETAILED DESCRIPTION, STATING PURPOSE, TYPE OF PROJECT, LOCATION, ETC.:
The Hamilton Crystal Palace is to be a horticultural conservatory designed to host horticultural shows and civic/cultural events. Located on Commonwealth Square, it would offer a year round publically accessible, indoor park-like environment in the heart of Hamilton's Down Town Cultural Centre.

4. DEPARTMENTAL PRIORITY ORDER: 27
5. NATURE OF PROJECT:
 - (a) MAINTENANCE OF AN EXISTING PROJECT _____
 - (b) HARD SERVICE _____
 - (c) SOFT SERVICE X
6. PROJECT JUSTIFICATION:
 - (a) STRATEGIC DIRECTION
(Image of the City, Quality of Life, Transportation) X
 - (b) HEALTH/SAFETY/ENVIRONMENT _____
 - (c) LEGISLATED BY SENIOR LEVELS OF GOVERNMENT _____
 - (d) NEEDS ANALYSIS (Demand, Equitable, Cost / Benefit) _____
 - (e) ECONOMIC DEVELOPMENT X
 - (f) PRODUCE JOBS IN THE PRIVATE SECTOR X
 - (g) MAINTAIN EXISTING SERVICE
(Roads, Buildings, Other basic infrastructure) _____
 - (h) REDUCE ONGOING COST
(Staffing and/or resource requirements) _____
7. FEASIBILITY STUDY:
 - (a) DATE (MONTH-YEAR): _____
 - (b) GROSS COST _____

Location study complete & _____
feasibility study in progress \$ NIL
8.
 - (a) PROJECT STARTING DATE (MONTH-YEAR): 2001
 - (b) PROJECT FINISHING DATE (MONTH-YEAR): 2001
9.
 - (a) GROSS COST OF PROJECT In Year-Of-Start Dollars: \$ 6,275,000
 - (b) LESS PROVINCIAL SUBSIDIES:
(Identify nature of Subsidy Federal & Provincial grants & private donations
and describe) _____ \$ 5,275,000
 - (c) LESS OTHER RECEIPTS (Specify): _____ \$ _____
 - (d) NET CITY'S COST: \$ 1,000,000
10. (a) YEAR OF EXPENDITURE:

- 1994 \$ _____	- 1999 \$ _____
- 1995 \$ _____	- 2000 \$ _____
- 1996 \$ _____	- 2001 \$ <u>1,000,000</u>
- 1997 \$ _____	- 2002 \$ _____
- 1998 \$ _____	- 2003 \$ _____

11. ESTIMATE PREPARED BY:

(a) PROPERTY DEPARTMENT - ARCHITECTURAL DIVISION

No X Yes

If yes, signature of Manager of Architectural Division

(b) If no, the basis of assumptions Baird/Sampson Architectural Firm (1990)

12. ADDITIONAL JOBS TO BE CREATED BY PROJECT:

(a) WITHIN THE CITY DEPARTMENTS

4

(b) IN THE COMMUNITY

13

13. ADDITIONAL ANNUAL OPERATING COST IN CURRENT BUDGET:

(a) FIRST YEAR - DATE (MONTH-YEAR)

Jan. 1990

(b) GROSS COST (All Inclusive)

\$ 950,000 (1990\$)

(c) LESS RECOVERY/REVENUE

\$ 900,000 (1990\$)

(d) NET CITY'S COST

\$ 50,000 (1990\$)

(e) FOLLOWING YEAR - DATE (MONTH-YEAR)

1st year plus inflation

(f) GROSS COST (All Inclusive)

\$

(g) LESS RECOVERY/REVENUE

\$

(h) NET CITY'S COST

\$

NOTE: Includes programming costs, utilities, building and ground maintenance expenses, and all administrative costs.

14. EFFECT OF REDUCTION IN COST, DELAY OR ELIMINATION OF THIS PROJECT:

The City would lose an opportunity to create jobs associated with construction and operation of this facility which has also the capacity to establish a major horticultural facility in the down town core of the City.

15. WAS THIS PROJECT IN LAST YEAR'S APPROVED CAPITAL BUDGET?

No Yes X ; If yes,

(a) PROJECT NO. (1993-2002 Capital Budget)

120.0

(b) AT CITY'S COST OF

\$ 1,000,000

(c) SCHEDULED TO START IN THE YEAR

2001



Signature of Department Head/
Local Board Manager

Signature of C.A.O

NOV 5 1993

Date

16. FUNDING (Treasury Department To Complete):

(a) NATURE OF PROPOSED FINANCING: _____

(b) RESERVE/CAPITAL LEVY FUNDING AVAILABLE:

Yes No

(c) IF DEBENTURE FINANCING:

(i) ANNUAL DEBENTURE FINANCING COST:

\$

(ii) TOTAL CARRYING COST OF RETIRING DEBT:

\$

NOTE: Estimates of all building related projects and the related operating cost must be provided by the Architectural Division, Property Department.

5.

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 November 29

REPORT TO: Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: P. Noé Johnson
City Solicitor

SUBJECT: Quit Claim of a 9 ft. by 115 ft. strip of land to the
owners of 204 Canada Street

RECOMMENDATION:

- (a) That the City quit claim its interest in a strip of land measuring 9 feet by 115 feet to the owners of the adjacent residential property, known as 204 Canada Street as the said strip has been possessed by the adjacent owners and their predecessors since prior to 1955.
- (b) That the adjacent owners (of 204 Canada Street) be required to deposit a reference plan satisfactory to the Commissioner of Transportation/Environmental Services for purposes of the said Quit Claim.


P. Noé Johnson

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The cost of the reference plan is to be paid by the adjacent owner, there are no financial ramifications to the City. Further, as the land cannot now be claimed by the City, there is no financial compensation owing the City.

BACKGROUND:

The lawyer for a prospective purchaser of 204 Canada Street has requested the Quit Claim recommended above, as the said strip of land has been acquired by the owners of 204 Canada

Street due to their continuous possession of the said strip of land since prior to 1955. This strip of land, although adjacent to the Jackson St park, has never been occupied by the City. The purchaser's lawyer indicates that a reference plan will be provided to the City.

It is our opinion, after reviewing this request with the Manager of Legal Surveys, that, as the adjacent owners have had possession over thirty five years and the City has never been in possession of this strip, that it is in order for the City to confirm by a Quit Claim deed that it has no interest in the adjacent residential property.

JSL:sr

c.c. Mr. D. W. Vyce, Director of Property
 L.D. Turvey, Commissioner
 Transportation/Environmental Services
 Attn: K. Lau, Roads Department

6.

CITY OF HAMILTON

RECOMMENDATION

DATE: 1993, December 3

REPORT TO: Mr. Kevin C. Christenson, Secretary
Parks and Recreation Committee

FROM: Mr. Joe Pavelka
Chief Administrative Officer

SUBJECT: Beasley Community Centre

RECOMMENDATION:

That the proposed development for a Community Centre in Beasley Park identified in the Central/Beasley PRIDE. H.INT. Program Implementation Plan not be recommended for construction.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Once completed the increased cost to the Buildings Operations and Maintenance Division, Property Department and the Culture and Recreation Department is estimated at and will be reflected in their Current Budget for 1995:

- Property Department - \$16,000. for annual maintenance and caretaking of the building.
- Culture and Recreation Department - \$ 43,000. for annual programming expenses and additional part-time staff required to operate and administer the the building usage.
- 1994 costs for Capital furnishings and equipment - \$20,000. (PRIDE H.INT monies can only be spent on capital construction and can not offset furnishings and operating equipment).

Mr. Kevin Christenson, Secretary
Parks & Recreation Committee

1993, December 3

It is anticipated that the Culture and Recreation Department's potential revenue from community use would result in \$2,000 annually.

BACKGROUND:

At its meeting held 1993 November 23 the Parks and Recreation Committee requested the Directors of Property and Culture and Recreation to analyze and examine the implications of creating a Community Centre within Beasley Park.

The present program for Beasley Park is administered by the Community Renewal Staff, Public Works Department under the PRIDE. H.INT. Program.

The Community Centre is proposed by means of renovating the existing building within Beasley Park.

Property Department

The Buildings Operations and Maintenance Division of the Property Department is responsible for on-going maintenance and utilities. They are currently maintaining the building in its present condition as a storage facility. Some costs are currently in their operating budget, but the new scope of usage would result in an increase to the on-going costs substantially.

Cost estimates for the increase scope of use are \$16,000. These cost estimates reflect caretaking, on-going maintenance, supplies and equipment and utilities.

Culture and Recreation

The operation and programming is responsibility of the Culture and Recreation Department.

The construction of a Facility within the Beasley Neighbourhood is not within the short or long range plans of the Culture and Recreation Department. Priority ranking is low, especially under the current corporate budget direction to maintain current operating status levels. The development the centre would result in a notable increase to our current operating budgets.

Mr. Kevin Christenson, Secretary
Parks and Recreation Committee

1993, December 3

In the Department's Vision 2000 Report it identified the Beasley Neighbourhood as a gap area for program and service opportunities and not lacking in the need for facilities. The needs of the community for recreation programs and services can be facilitated within the Community Development Division of the Department and in the existing facilities throughout the community.

We have approached the Staff at the Dr. Edgar Davey School (next to the proposed community centre) to utilize the school facilities for programs and services. They are very interested, eager and supportive to the provision of use within the school. The Department's Community Development Services Division are prepared to work with the community to co-ordinate the services and provide these programs and services within the boundaries of the neighbourhood.

Use of existing facilities within the neighbourhood results in a cost effective means of addressing the program and service shortfalls while meeting the community needs for recreation opportunities close by. Funds for such an undertaking are presently appropriated within the Community Development Services Accounts. Cost estimates for staffing, equipment and facility cost sharing approximately \$7,000.

Costs estimates to operate the Community Centre reflect staffing, operating equipment and supplies for a year round operation total approximately \$43,000.

The implications of the community centre's operations within the current fiscal direction could result in the reduction of high priority core programs and services that fulfil city wide needs.

cc: Mr. D. Vyce, Director, Property Department

Mr. D. Lobo, Director, Public Works
attn: Hazel Milson

7.

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 December 3

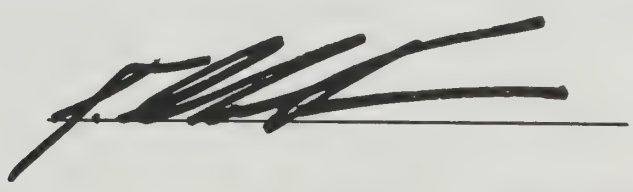
REPORT TO: Chairperson and Members
Parks and Recreation Committee

FROM: Kevin C. Christenson, Secretary
Parks and Recreation Committee

SUBJECT: Information Reports

RECOMMENDATION:

That the attached list of Information Reports previously distributed to the Parks and Recreation Committee, be received.

A handwritten signature in black ink, consisting of several overlapping, stylized strokes, positioned above a horizontal line.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS: N/A

BACKGROUND:

Attachment

OUTSTANDING ITEMS
PARKS AND RECREATION COMMITTEE

L...BAN A
REC - 1993
GOVERNMENT DOCUMENTS

Item No.	Item	Original Date	Action	Status
1.	Hamilton East Kiwanis Boys' and Girls' Club	1993 March 23	Director of Culture and Recreation	Report Back
2.	Hamilton Mountain Y.M.C.A. Proposal	1993 March 23	C.A.O.	Report Back
3.	Head-of-the-Lake Historical Society - Gore Park Fountain	1993 May 18	Director of Public Works	Report Back
4.	Mohawk Sports Park - Future Use of the Park	1993 May 18	Director of Public Works	Report Back
5.	Reservoir Park Stone Church and Garth Street	93 July 20	Director of Public Works	Report Back 19
6.	Veevers Property	1993 August 24	Director of Property	Report Back
7.	Twin Pad Arena	93 September 21	Director of Culture and Recreation	Report Back 22
8.	Bid Package - 2001 Canada Summer Games	1993 October 19	Director of Culture and Recreation	Report Back
9.	Lease of City Lands for Advertising Billboards to Mediacom Inc.	1993 November 23rd	Director of Property	Report Back
10.	Parkland Acquisition - Industrial Section D Neighbourhood - Rowanwood enclave	1993 November 23	Director of Public Works	Parks Advisory Staff to Report Back

Kevin C. Christenson, Secretary
1993 December 7

INFORMATION REPORTS

PARKS AND RECREATION COMMITTEE

Date	From	Subject	Date Distributed
1993 November 8	Bob Sugden, Director of Culture and Recreation	Hamilton Citizens' Bikeways Committee Draft Constitution and Membership List	1993 November 16
1993 November 9	Bob Sugden, Director of Culture and Recreation	West Harbourfront Development Study - Steering Committee	1993 November 16
1993 November	Alderman D. Agostino	Proposed Rental Increase by Parks and Recreation - Non/Profit Public - Non/Public Community	1993 November 18
1993 November 8	Bob Sugden, Director of Culture and Recreation	Cost Efficiencies - West Mountain Twin Pad Arena	1993 November 19
1993 November 16	Alderman D. Agostino	Protection of Red Hill Valley Judith M. Wagner	1993 November 22
1993 November 24	Bob Sugden, Director of Culture and Recreation	User Fees	1993 November 26
1993 November 24	Joe Pavelka, C.A.O.	Creative Playground Structure - Confederation Park	1993 November 29
1993 November 30th	Dan Vyce, Director of Property	Renewal of Lease Macassa Bay Yacht Club	1993 December 1
1993 November 30th	Doug Lobo, Director of Public Works	Gore Park - Removal of Gazebo	1993 December 1
1993 November 25th	Doug Lobo, Director of Public Works	Volunteer Rehabilitation Work Placements	1993 December 2
1993 November 26th	Doug Lobo, Director of Public Works	Greenhouse Hours	1993 December 2
1993 December 2	Jim Beddome King's Forest Golf Club	Restructuring Civic Golf Courses	1993 December 3
		Kevin C. Christenson, Secretary 1993 December 7th	

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1993 December 15th

NOTICE OF SPECIAL MEETING


PARKS AND RECREATION COMMITTEE

Tuesday, 1993 December 21st
9:30 o'clock a.m.
Room 233, City Hall

URBAN M.

DEC 7 1993

GOVERNMENT DOCUMENTS


Kevin C. Christenson, Secretary
Parks and Recreation Committee

A G E N D A

1. **CIVIC GOLF COURSES - KING'S FOREST AND CHEDOKE**

(a) **Delegations**

- (i) Chedoke Golf Course - Steve Dorman, President
- (ii) King's Forest - Lou Franco, Representative
- (iii) Golf Pros
 - Jim Beddome
 - Dave Shock

(b) **Chief Administrative Officer**

Civic Golf Courses - King's Forest and Chedoke

2. **INTERIM DIRECTOR OF CULTURE AND RECREATION**

- (a) Expression of Interest - Operation of the Mountain Arenas and Community Centre (Referred Back by City Council, 1993 December 14th)
 - (i) Proposed Amendment (City Council, 1993 December 14th)

3. **ADJOURNMENT**

DEC 21 1993

CITY OF HAMILTON
- RECOMMENDATION -

1 (b)

DATE: 1993 December 10

REPORT TO: K.C. Christenson, Secretary
Parks and Recreation Committee

FROM: J.G. Pavelka, P.Eng
Chief Administrative Officer

SUBJECT: Restructuring Civic Golf Courses -
King's Forest and Chedoke

RECOMMENDATION:

Operational Structure

1. That the following operational structure at King's Forest and Chedoke Golf Courses be approved;
 - a) the King's Forest and Chedoke-Beddoe Courses continue to operate on a seasonal pass/green fee basis for 1994; and,
 - b) the Chedoke-Martin Course be operated on a green fee basis only for 1994 and evaluated at the end of that time to assess the merits of continued operation on that basis.

Fee Structure

2. That the following revisions in the fee structure at King's Forest Golf Course be approved;
 - a) the seasonal passes and green fees be increased by 5% for 1994; and,
 - b) the twilight green fee be increased from \$16.00 to \$17.00 for 1994.
3. That the following revisions in the fee structure at the Chedoke-Beddoe Golf Course be approved;
 - a) the seasonal passes and green fees be maintained at 1993 levels for 1994; and,

- b) the twilight green fee be increased from \$14.00 to \$15.00 until 1994 June 30, and the continuance of the twilight option be evaluated with respect to the impact on members accessibility.
- 4. That the following revisions in the fee structure at the Chedoke-Martin Golf Course be approved;
 - a) the seasonal passes be deleted for 1994; and,
 - b) the green fees be reduced from the 1993 rate of \$17.76 + GST to \$15.00 + GST as outlined in Appendix "B" for 1994; and,

Food and Beverage Concessions

- 5. That the Chief Administrative Officer be authorized to co-ordinate an inter-departmental team, including the Culture and Recreation, Public Works and Property Departments, to prepare "proposal call" documents for the operation of the food and beverage facilities at both King's Forest and/or Chedoke Golf Courses.

Golf Pro Operations

- 6. That "proposal call" documents for the Golf Pro Operations King's Forest and Chedoke Golf Courses include the option to submit proposals for both King's Forest and/or Chedoke Golf Courses in 1995 at the end of the present contracts.
- 7. That "proposal call" documents for the Golf Pro Operation include the requirement that a business plan be submitted annually.
- 8. That the Golf Pro Operations be transferred from the Culture and Recreation Department to the Public Works Department to report to the Superintendent of Sports Facilities.

Maintenance of Facilities

- 9. That the Superintendent of Sports Facilities in conjunction with representatives of C.U.P.E. Local 5 and Local 1041 review the operations to determine ways to maximize efficiency and minimize costs and report back to the Parks and Recreation Committee by June 1994.
- 10. That the Director of Public Works conduct a cost/benefit analysis of privatizing some or all of the maintenance operations of the golf courses and report back to the Parks and Recreation Committee by June 1994.

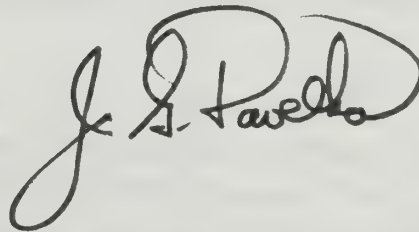
11. That the Property Department continue to be responsible for the major building maintenance and repair and the electrical and mechanical aspects of the facilities.
12. That the janitorial and housekeeping arrangements be the responsibility of the food and beverage concessionaire.
13. That the utility costs be the responsibility of the food and beverage concessionaire.

Accounting System

14. That the Treasury Department in conjunction with the Culture and Recreation, Public Works and Property Departments establish an accounting system for all of the operations within the golf courses.

Golf Course Sub-Committee

15. That the Chief Administrative Officer, the Director of Culture and Recreation, the Director of Public Works and the Golf Course Sub-Committee review the mandate of the Golf Course Sub-Committee.



FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Deficit

In August 1993, in a report to the Parks and Recreation Committee, the combined budgets of the golf courses indicated the following expenditures and revenues creating a deficit of \$ 339,084.

Expenditures	\$ 1,800,834.
Revenues	<u>\$ 1,461,750.</u>
Deficit	\$ 339,084.

December's projection of expenditures and revenues indicates a deficit of \$ 360,722. for 1993.

Expenditures	\$ 1,800,834.
Revenues	<u>\$ 1,440,112.</u>
Deficit	\$ 360,722.

To reduce this projected operating deficit, it is recommended that the revenue potential of these operations be maximized while at the same time maintaining fair and reasonable accessibility to the general public.

As detailed in Appendix "A", titled, "Projected Golf Course Revenue - 1994", the recommended rate structure will generate combined revenues of approximately between \$ 1,638,485. and \$ 1,734,485.

Combined with a reduction in expenditures of \$ 92,962. or 5.2% for 1994 through the inclusion of janitorial and housekeeping arrangements in the Food and Beverage Concession, it is projected that the golf courses will operate at between a \$ 26,000. surplus or a \$ 70,000. deficit.

Expenditures	\$ 1,707,872.	Expenditures	\$ 1,707,872.
Revenues	<u>\$ 1,734,485.</u>	Revenues	<u>\$ 1,638,485.</u>
Surplus	\$ 26,613.	Deficit	\$ 69,387.

It is proposed to continue to examine all operations at the golf courses to identify further operational improvements such as alternate maintenance procedures related to fairway maintenance which will result in further reductions in maintenance expenditures.

BACKGROUND:

At its meeting of 1993 October 19, the Parks and Recreation Committee received a report regarding Golf Course Operations from the members of the Golf Course Sub-Committee and referred the item to the Chief Administrative Officer, the Director of Public Works and the Director of Culture and Recreation for inclusion in the preparation of a comprehensive report on the issue of managing the municipal golf courses.

This report comes as a result of this discretion to staff and is based on the position that the existing facilities remain as municipal operations using a business centred approach to permit increased efficiencies in the administration, marketing, programming and maintenance activities. Further, the recommended concept provides increased opportunity for the Corporation to realize revenues previously retained by private interests.

The following objectives were established for the purpose of preparing this report:

- a) to operate the golf courses as municipal facilities in the most efficient and economically sound basis that conditions will allow
- b) to maximize the accessibility of these municipal facilities to the general public

- c) to recognize and be sensitive to the current members of these facilities
- d) to promote tournament and league play

Fees

To accomplish this, it is recommended to increase the seasonal passes and green fees by 5% at King's Forest for 1994 as outlined in Appendix "B" titled, "Chedoke and King's Forest Golf Rates for 1994". Also attached is Appendix "C" titled, "1993 Comparison of Area Municipal Golf Course Fees", illustrating that the fees for the various categories in Hamilton are less than those in the area.

To further improve the revenue at the golf courses and maintain fair and reasonable accessibility to the general public, it is recommended that the Chedoke-Martin be operated on a green fee basis only. By operating the Chedoke-Martin course on a green fee basis in addition to reducing the rates, as outlined in Appendix "B" titled, "Chedoke and King's Forest Golf Rates for 1994", it is expected that the number of rounds of golf played will increase by 20,000 to 25,000 rounds thereby increasing the revenue by \$ 320,000. to \$ 400,000.

Operating the Chedoke-Martin on a green fee basis will also likely reduce the membership by as much as 50%, from 840 members to approximately 420 members, which would translate into a reduction of \$ 218,175. in membership revenue.

Consequently, there is likely to be a net revenue increase of approximately between \$ 100,000. and \$ 180,000.

As detailed in Appendix "B" titled, "Chedoke and King's Forest Golf Rates for 1994", the recommendation is to maintain the seasonal passes and regular green fees at the Chedoke-Beddoe Golf Course at the 1993 levels for 1994. This is recommended in order to compensate the current members at the Chedoke Golf Course for the "loss" of the option of play on two courses, previously included in their seasonal pass privileges, and to minimize the loss in membership revenue.

Twilight Fees

The following table outlines the experience since the special rate for twilight hours was introduced.

	1992	1993	Total
King's Forest	709	2045	2061
Chedoke-Martin	908	4892	5800
Chedoke-Beddoe	<u>566</u>	<u>2956</u>	<u>3522</u>
Total	1490	9893	11383

From the numbers of golfers, it appears that the reduced twilight fee rate has made this time an attractive time to play golf. It appears that some of the golfers shifted from playing during the day to the evening to take advantage of the reduced rate which may reduce a portion of the overall revenue. However, to fully assess the impact of this marketing strategy, it is recommended to continue the twilight option at King's Forest Golf Course for 1994 and at Chedoke-Beddoe Golf Course until 1994 June 30. At that time, staff will evaluate the continuation of the twilight option at the Chedoke-Beddoe Course with respect to its' impact on members accessibility.

In addition to revising the fee structure, a number of other business centred strategies are recommended.

Food and Beverage Concessions

The "proposal call" documents referred to in the recommendations will be prepared with specific emphasis on the following:

a) **Maximizing revenues**

Concessionaires will be required to submit a business plan to the Parks and Recreation Committee on an annual basis.

b) **Improvements**

Concessionaires will be expected to include capital expenditures for improvements in their business plans.

c) **Janitorial and Housekeeping**

The janitorial and housekeeping arrangements for the facilities will be the responsibility of the Food and Beverage Concessionaire. The annualized cost of the present services provided by the Property Department is \$ 123,950. If these arrangements are in place for the next contract for the Food and Beverage

Concession, it will reduce expenditures by approximately \$ 92,962. or 5.2% for 1994.

d) **Marketing and Promotion**

The concessionaires will be expected to directly participate in the marketing and promotion of all activities associated with the golf course, such as tournament and league play, and include marketing and promotion strategies within their business plan.

e) **Utilities**

For the privilege of being able to operate the City's facilities, the Contract for the Food and Beverage Concession should include that the concessionaire is responsible for the payment of the utilities including snow clearing. Utility meters will be installed to clearly identify the separate costs for each operation.

f) **Audited Statements**

Concessionaires will be required to submit audited statements of the operation on an annual basis to the Parks and Recreation Committee.

Consideration will also be given for the inclusion in the proposal documents the option to submit proposals for the golf pro operation in 1995 at the end of the present contract to facilitate further consolidation of the overall provision of services.

Golf Pro Operations

The Golf Pro Operations are currently provided under contract at each golf course independently. It is proposed to include in the "proposal call" documents at the end of the present contract in 1995, the option to submit proposals for both King's Forest and/or Chedoke Golf Courses.

The various operations at the golf courses, food and beverage services, golf pro operation and maintenance program fall under multiple jurisdictions. The transfer of the Golf Pro Operation to report to the Superintendent of Sports Facilities will move to consolidate the operations under one management structure streamlining the reporting relationships and improving the overall operation of the golf courses.

Maintenance of Facilities

In order to maximize the efficiency of the golf course operation, it is recommended that the principles of continuous improvement be adopted and the active participation of all staff be promoted.

In order to initiate this process, the Superintendent of Sports Facilities in conjunction with the unionized staff working at the golf courses, members of C.U.P.E. Local 5 and Local 1041, will review the operations to determine ways to maximize efficiency and minimize costs and report back to the Parks and Recreation Committee.

Accounting System

In order to facilitate the ongoing review of the financial status of the golf course operations, the Treasury Department will, in conjunction with the departments involved in the overall operation, establish an accounting system for all of the various operations within the golf courses.

Projected Golf Course Revenue - 1994

Chedoke Beddoe/Martin

Membership Revenue (420 members - 50% reduction)	218,175
Beddoe Green Fees (based on 1993 rounds)	201,120
Martin Green Fees (34,000 - 40,000)	544,000 - 640,000
Lockers (based on 1992 revenue)	3,150
Concessions (based on 1992 revenue)	<u>23,150</u>
Total	989,595 - 1,085,595

King's Forest

Membership Revenue (557 members - 5% rate increase)	330,695
Green Fees (based on 1993 rounds - 5% rate increase)	281,345
Lockers (based on 1992 revenue)	4,300
Concessions (based on 1992 revenue)	<u>32,550</u>
Total	648,890

Combined Total Projected Revenue	1,638,485 - 1,734,485
Combined Total Projected Expenditures	1,707,872 - 1,707,872
Projected (Deficit)/ Surplus	<u>(69,387) - 26,613</u>

Appendix "B"

CHEDOKE AND KING'S FOREST GOLF RATES FOR 1994

SEASONAL PASSES				
CHEDOKE - BEDDOE	EXISTING		PROPOSED **	
	1993 RATE	Part SEASON	1994 RATE	Part SEASON
			<i>No increase recommended</i>	
ADULT	\$595	\$200	\$595	\$200
COUPLES	\$1,100	\$370	\$1,100	\$370
FAMILY	\$1,125	\$405	\$1,125	\$405
JUNIORS	\$235	\$75	\$235	\$75
SRS/INT	\$380	\$125	\$380	\$125
KINGS FOREST			<i>Based on 5% incr. & incl GST</i>	
ADULT	\$700	\$235	\$735	\$245
COUPLES	\$1,260	\$420	\$1,325	\$440
FAMILY	\$1,400	\$470	\$1,470	\$495
JUNIORS	\$305	\$78	\$320	\$80
SRS/INT	\$400	\$135	\$420	\$140
<i>** Rounded to the nearest \$5.00</i>				

PAY-AS-YOU-GO DAY PASSES		
	EXISTING	PROPOSED **
	1993 RATE	1994 RATE
KING'S FOREST		<i>Based on 5% incr. & incl GST</i>
18 HOLE	\$25	\$26
9 HOLE	\$16	\$17
SRS & JRS	\$18	\$19
TWILIGHT	\$16	\$17
CHEDOKE - BEDDOE		<i>No increase recommended</i>
18 HOLE	\$23	\$23
SRS & JRS	\$16	\$16
TWILIGHT	\$14	\$15
CHEDOKE - MARTIN		<i>Reduction Recommended</i>
18 HOLE	\$19	\$16
SRS & JRS	\$12	\$16
TWILIGHT	\$10	DELETE
<i>** Rounded to the nearest \$1.00</i>		

LOCKER FEES		<i>No increase recommended</i>
CHEDOKE	\$20	\$20
KING'S FOREST	\$20	\$20

APPENDIX "C"

1993 COMPARISON OF AREA MUNICIPAL GOLF COURSE FEES

GOLF COURSES	GREEN FEES(\$)					MEMBERSHIPS(\$)			
	ADULTS	SENIORS	JUNIORS	TWILIGHT	ADULTS	COUPLES	FAMILY	JUNIORS	SENIORS/PENSIONERS
CITY OF HAMILTON Chedoke-Martin Chedoke-Beddoe King's Forest	\$19.00	\$12.00	\$12.00	\$10.00	\$595.00	\$1,100.00	\$1,125.00	\$235.00	\$380.00
	\$23.00	\$16.00	\$16.00	\$14.00	\$595.00	\$1,100.00	\$1,125.00	\$235.00	\$380.00
	\$25.00	\$18.00	\$18.00	\$16.00	\$700.00	\$1,260.00	\$1,400.00	\$305.00	\$400.00
CITY OF BURLINGTON Tyandaga	\$24.00	\$24.00	\$24.00	\$0.00	\$843.16	\$1,549.00	\$0.00	\$426.23	\$541.42
CITY OF BRANTFORD Arrowdale and Northridge	\$20.00	\$20.00	\$20.00	\$12.00	\$616.00	\$998.00	\$0.00	\$320.00	\$558.00
CITY OF KITCHENER Rockway and Dune	\$21.00	\$21.00	\$21.00	\$17.00	\$715.00	\$1,245.00	\$0.00	\$235.00	\$455.00
CITY OF LONDON Thames Valley, Fanshawe and River Road	\$19.00	\$19.00	\$19.00	\$13.00	\$752.00	\$0.00	\$0.00	\$370.65	\$576.73
CITY OF WINDSOR Roseland (weekend) (weekday)	\$23.00	\$23.00	\$23.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$21.00	\$17.00	\$21.00	\$0.00					

2(a)

CITY OF HAMILTON
- RECOMMENDATION -

DATE: 1993 December 3

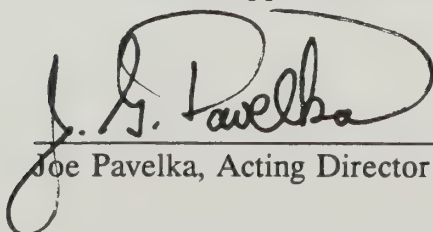
REPORT TO: Mr. Kevin Christenson, Secretary
Parks and Recreation Committee

FROM: Mr. Joe Pavelka, Acting Director
Culture and Recreation Department

SUBJECT: Expression of Interest
for the Operation of
the Mountain Arenas and Community Centre

RECOMMENDATION:

- (a) That the Director of Culture and Recreation and the Manager of Purchasing, with the support of the City Solicitor, be authorized to invite Expressions of Interest for the operation of the West Mountain Arenas and Community Centre for a maximum 3 year period.
- (b) That the interest call include detailed level of service requirements to include, but not be limited to:
 - the ice maintenance
 - building maintenance
 - administrative support
 - food and beverage concessions
 - sport shop
 - grounds care
 - parking lot operation
- (c) That the operational proposal provide a cost benefit analysis and budget description which supports the level of service implications over a three year period.


Joe Pavelka, Acting Director

Mr. Kevin Christenson, Secretary
Parks and Recreation Committee

1993 December 3

- (d) That staff continue to work with Local 5 and Local 1041 to put forth a proposal to operate the Arena.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The pro-forma for the West Mountain Arenas and Community Centre indicates a gross revenue of \$630,000 per annum against operating costs.

Staffing Implications

The civic workforce is prepared to assume duties and responsibilities at this new facility based on a competitive, break-even proforma.

Legal Implications

The Corporation is not encumbered with liability from either private or public service with respect to this expression of interest.

BACKGROUND:

Specifications will:

- (a) outline service requirements and City standards
- (b) require the Offeror to provide a cost analysis of the buildings operations
- (c) require the Offeror to provide details of revenue to be paid to the City.

RS/bs

c.c. J. Pavelka, C.A.O.
P. Noé-Johnson, City Solicitor
J. Johnston, Commissioner, Human Resources
A. Ross, City Treasurer

MOVED BY: ALDERMAN

2(b)

SECONDED BY: ALDERMAN

RESOLVED: That Section 3 of the Twentieth Report of the Parks and Recreation Committee for 1993 be amended as follows:

1. That Sub-Section (a) be amended by deleting the words "expressions of interest" in the second and third lines and substituting in lieu thereof the word "proposals".
2. That Sub-Section (b) be amended by deleting the words "interest call" in the first line and substituting in lieu thereof the words "Request for Proposals".
3. That the following be added as Sub-section (d)
 "(d) The staff be authorized to retain a consultant to assist in the development and evaluation of the Request for Proposals at an upset limit of \$25,000. to be charged to the West Mountain Twin Pad Arena - Account No. 709041012."

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